

FY 2023 Capital Improvement Plan



As submitted to the City Council on July 5, 2022

*Dedicated Service - Every Day for Everyone!*  
**Killeen, Texas**

# Background

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- City Council adopted the Capital Project Policies on April 10, 2018
  - Requires a 5-year Capital Improvement Program (CIP) be produced on an annual basis
- Proposed 5-year CIP is based on master plans and departmental needs
  - Presentation provides overview of recommended projects and ongoing projects that require additional funding in FY 2023
- Eligible expenditures include equipment, vehicles, facility, and infrastructure projects with a value in excess of \$100,000
- Project types: Aviation, Facilities, Parks & Recreation, Drainage, Transportation, Water & Sewer, Technology, Vehicles & Equipment, Other Projects, and Fiscally Constrained

# Project Funding Sources

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- Funding sources considered fall into one of the following categories:
  - Fund Balance
    - Aviation CIP Funds
    - Governmental CIP Fund
    - Drainage CIP Fund
    - Solid Waste CIP Fund
    - Water and Sewer CIP Fund
  - Grant/Reimbursement Programs
  - Bonds
    - Governmental (Facilities, Parks, Transportation)
    - Drainage
    - Water and Sewer

# Summary

	Beginning Available Resources	Prior Year Commitments	FY 2023 Revenues	FY 2023 Expenditures <sup>(1)</sup>	Change in Fund Balance	Ending Available Resources
<b>Capital Projects Funds</b>						
Certificates of Obligation 2023	\$ -	\$ -	\$ 20,000,000	\$ 20,000,000	\$ -	\$ -
Certificates of Obligation 2022	24,181,906	24,020,000	345,552	-	345,552	507,458
Certificates of Obligation 2011	1,478,425	-	32,182	500,000	(467,818)	1,010,607
Governmental Capital Projects	52,008,321	43,680,653	10,537,582	18,824,952	(8,287,370)	40,298
Golf Capital Project Fund	22,555	21,336	832	-	832	2,051
2020 Water & Sewer Improvement Bond	21,447,550	19,654,063	286,812	-	286,812	2,080,299
W/S Capital Projects Fund	13,806,452	7,746,614	2,994,294	6,962,041	(3,967,747)	2,092,091
Water Impact Fee	299,996	147,000	1,029,075	147,000	882,075	1,035,071
Wastewater Impact Fee	98,974	53,000	370,640	923,700	(553,060)	(507,086)
Solid Waste Capital Project Fund	4,521,204	2,102,775	1,814,825	3,759,485	(1,944,660)	473,769
Aviation CIP Fund	1,778,823	-	-	1,083,700	(1,083,700)	695,123
Aviation AIP Grants	19,208,526	19,085,252	585,045	585,000	45	123,319
Aviation Customer Facility Charge	3,298,067	43,500	448,872	-	448,872	3,703,439
Passenger Facility Charge Fund	1,610,433	1,393,458	568,564	75,923	492,641	709,616
2006 Drainage CO Bonds	883,308	879,408	13,034	-	13,034	16,934
Drainage Utility Fund CIP	6,407,599	5,066,531	648,685	814,326	(165,641)	1,175,427
<b>Total Capital Projects Funds</b>	<b>\$ 151,052,139</b>	<b>\$ 123,893,590</b>	<b>\$ 39,675,994</b>	<b>\$ 53,676,127</b>	<b>\$ (14,000,133)</b>	<b>\$ 13,158,416</b>
<b>Other Non-Capital Funds</b>						
Child Safety Fee Fund	-	-	-	120,000	-	-
<b>Total Non-Capital Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL FUNDS</b>	<b>\$ 151,052,139</b>	<b>\$ 123,893,590</b>	<b>\$ 39,675,994</b>	<b>\$ 53,796,127</b>	<b>\$ (14,000,133)</b>	<b>\$ 13,158,416</b>

<sup>(1)</sup> Includes expenses other than capital improvement plan.

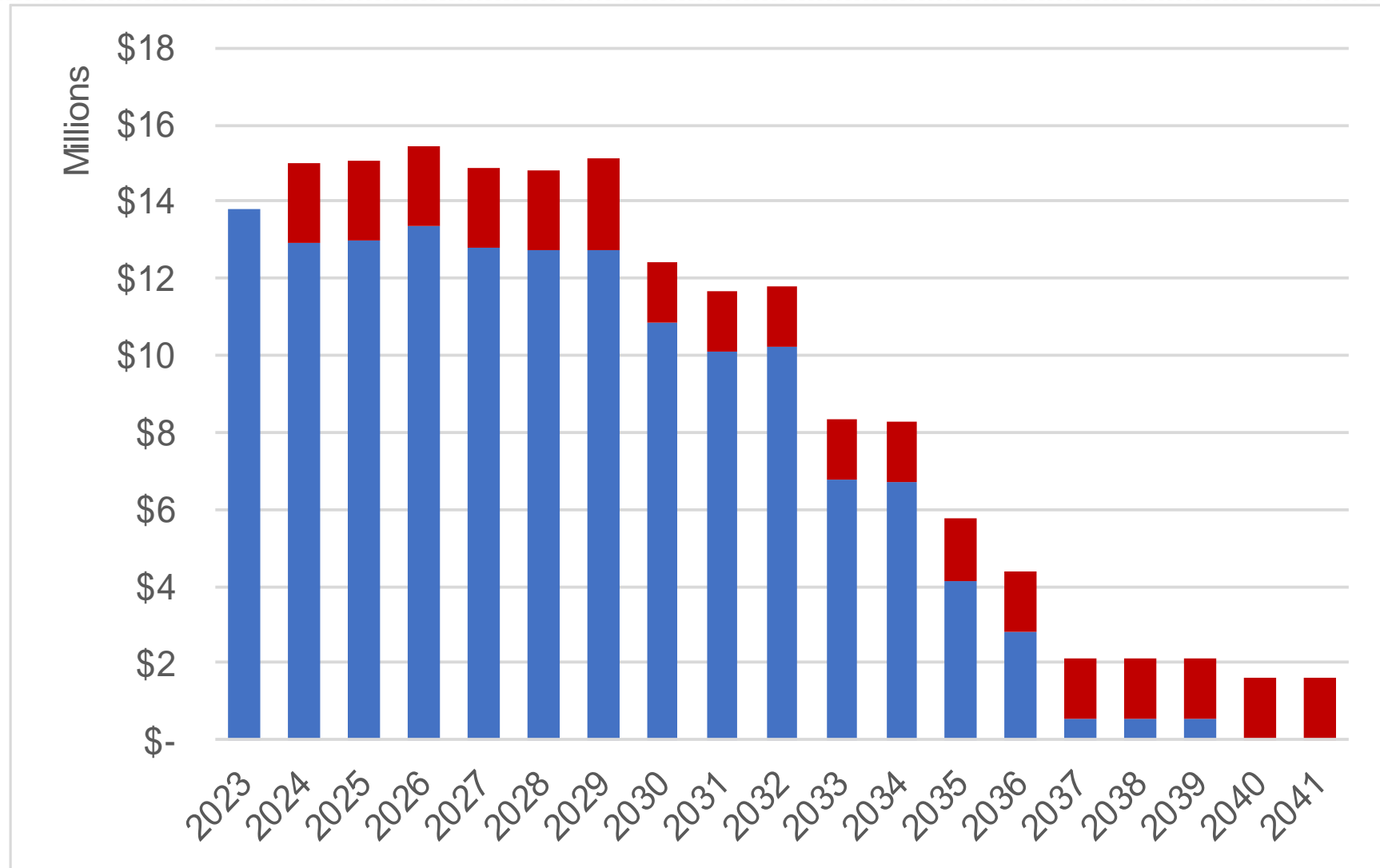
# Proposed \$20M Bond Issue – Late 2023

<b>Proposed Projects</b>	<b>Amount</b>
- Animal Services Quarantine Facility	\$1,090,000
- City Hall Structural Improvements	975,750
- City Hall HVAC Replacement	1,545,635
- PD North Renovation	7,150,000
- Grounds Maintenance Facility	2,600,000
- Parking Lot Expansion for Police HQ	1,021,756
- Evidence Storage Building	<u>2,512,413</u>
	\$16,895,554
Balance Remaining to Appropriate	\$3,104,446

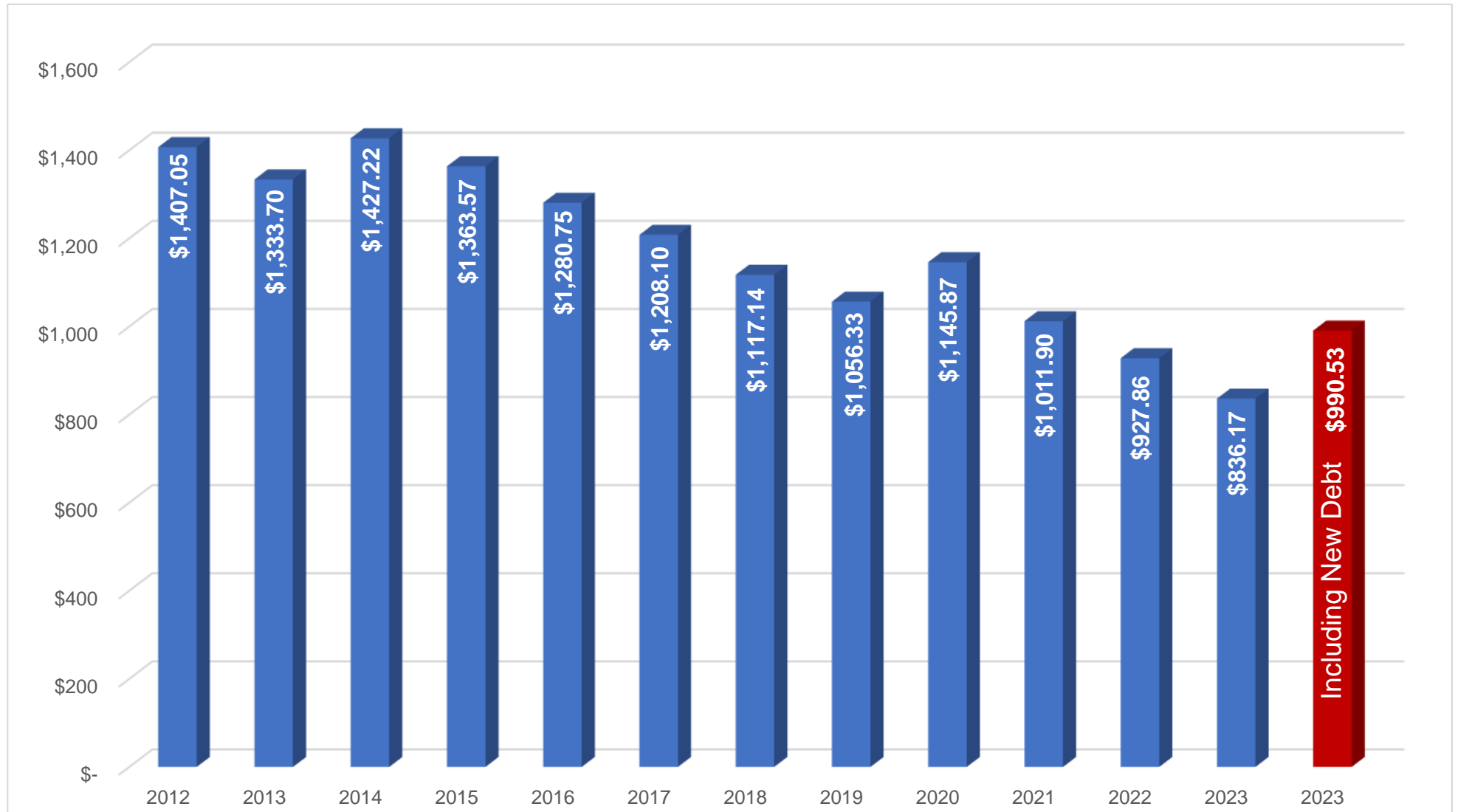
# Proposed \$5M Limited Tax Notes

Proposed Projects	Amount
2001 Pumper/Engine (Unit #207)	\$924,000
2001 Pumper/Engine (Unit #209)	924,000
1996 Pumper/Engine (Unit #220)	803,902
2008 Ladder Truck (Unit #240)	1,901,953
New Ambulance – Fire Station #4	446,145
Total	\$5,000,000

# Tax Supported Debt



# Tax Supported Debt per Capita





# Aviation Summary

Project	Project Budget to Date	FY 2023 Budget	FY 2023 Funding Source	Future Expenditures
GRK Taxiway E Relocation Construction	\$ -	\$ 550,000	AIP Grant \$495,000 PFC Fund \$55,000	\$ 3,655,000
Skylark Airfield Improvements	20,000	298,000	Aviation CIP	-
GRK Rehabilitate Runway & Taxiway - Pavement Maintenance	-	100,000	AIP Grant \$90,000 PFC Fund \$10,000	200,000
Skylark Main Terminal Demolition	-	529,000	Aviation CIP	-
GRK Terminal Improvements Solar Project	-	-		6,600,000
GRK Security System Rehabilitation Phase II	-	-		1,375,000
GRK Airport Land Acquisition	-	-		2,000,000
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ 1,477,000</b>		<b>\$ 13,830,000</b>

# Drainage Summary

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Project	Project Budget to Date	FY 2023 Budget	FY 2023 Funding Source	Future Expenditures
Drainage Master Plan	\$ -	\$ 300,000	Drainage CIP	\$ -
Stonetree Drive Drainage Improvements	-	100,000	Drainage CIP	-
Flood Early Warning System	-	-	Drainage CIP	200,000
Stream Gauge Installation for Emergency Management	-	-	Drainage CIP	200,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 400,000</b>		<b>\$ 400,000</b>

# Facilities Summary

Project	Project Budget to Date	FY 2023 Budget	FY 2023 Funding Source	Future Expenditures
Fire Station 4 - New Build	\$ 48,000	\$ 5,700,000	Gov't CIP	\$ -
Transfer Station Tunnel / Loading Pit	-	700,000	Solid Waste CIP	-
Animal Services Quarantine Facility	-	1,090,000	CO Series 2023	750,000
City Hall Structural Improvements	-	975,750	CO Series 2023	-
City Hall HVAC Replacements	-	1,545,635	CO Series 2023	-
Police Department North Annex Remodel	-	7,150,000	CO Series 2023	-
Grounds Maintenance Facility	-	2,600,000	CO Series 2023	-
Parking Lot Expansion for Police Headquarters	-	1,021,756	CO Series 2023	-
Evidence Storage Building	-	2,512,413	CO Series 2023	-
<b>TOTAL</b>	<b>\$ 48,000</b>	<b>\$23,295,554</b>		<b>\$ 750,000</b>

# Other Projects Summary

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Project	Project Budget to Date	FY 2023 Budget	FY 2023 Funding Source	Future Expenditures
Unified Development Code	\$ -	\$ 300,000	Gov't CIP \$100,000 W&S CIP \$100,000 Drainage CIP \$100,000	\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>		<b>\$ -</b>

# Technology Summary

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<b>Project</b>	<b>Project Budget to Date</b>	<b>FY 2023 Budget</b>	<b>FY 2023 Funding Source</b>	<b>Future Expenditures</b>
ERP Software Upgrade	\$ -	\$ 2,400,000	Gov't CIP	\$ 2,000,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>		<b>\$ 2,000,000</b>

# Transportation Summary

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<b>Project</b>	<b>Project Budget to Date</b>	<b>FY 2023 Budget</b>	<b>FY 2023 Funding Source</b>	<b>Future Expenditures</b>
Sidewalk Improvements	\$ -	\$ 120,000	Child Safety Fund	\$ 480,000
Stagecoach	-	500,000	CO Series 2011	15,800,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 620,000</b>		<b>\$ 16,280,000</b>

# Vehicles & Equipment Summary

Project	Project Budget to Date	FY 2023 Budget	FY 2023 Funding Source	Future Expenditures
Fleet Replacement Gov't CIP - FY 2023	\$ -	\$ 4,148,007	Gov't CIP	\$ -
Fleet Replacement Solid Waste CIP - FY 2023	-	2,800,500	Solid Waste CIP	-
Fleet Replacement Water & Sewer CIP - FY 2023	-	356,166	W&S CIP	-
Fleet Replacement Drainage Utility CIP - FY 2023	-	164,326	Drainage CIP	-
Fleet Replacement Aviation - FY 2023	-	231,700	Aviation CIP	-
Replace 2001 Pumper Engine (Unit 207)	-	924,000	Limited Tax Note 2023	-
Replace 2001 Pumper Engine (Unit 209)	-	924,000	Limited Tax Note 2023	-
Replace 1996 Pumper Engine (Unit 220)	-	803,902	Limited Tax Note 2023	-
Replace 2008 Spartan Ladder Truck (Unit 240)	-	1,901,953	Limited Tax Note 2023	-
New Ambulance - Station 4	-	446,145	Limited Tax Note 2023	-
Horizontal Baler w/Feed Line	229,212	258,985	Solid Waste CIP	-
New Pumper - Station 4	-	1,055,550	FEMA Grant \$723,512 Gov't CIP \$332,038	-
<b>TOTAL</b>	<b>\$ 229,212</b>	<b>\$14,015,234</b>		<b>\$ -</b>

# Water and Sewer Summary

Project	Project Budget to Date	FY 2023 Budget	FY 2023 Funding Source	Future Expenditures
Water Meter Replacement	\$ 1,000,000	\$ 500,000	W&S CIP	\$ 2,000,000
12-inch Sewer Main in Trimmier Creek Basin	-	1,620,700	Wastewater Impact Fee \$870,700 Killeen ISD \$750,000	-
Pump Station No. 2 Rehabilitation	-	1,695,400	W&S CIP	-
Lift Station No. 1 Rehabilitation	-	690,000	W&S CIP	-
Water Line Rehabilitation - Phase 1-5	1,016,600	1,016,600	W&S CIP	3,049,800
Sewer Line Rehabilitation - Phase 1-5	-	1,653,875	W&S CIP	6,615,500
<b>TOTAL</b>	<b>\$2,016,600</b>	<b>\$ 7,176,575</b>		<b>\$ 11,665,300</b>



# Fiscally Constrained by Project Type

Project	Project Budget to Date	Unfunded FY 2023 Requests	FY 2023 Funding Source	Future Expenditures
Aviation	\$ -	\$ -	Unfunded	\$ 2,200,000
Drainage	-	-	Unfunded	3,100,000
Facilities	-	3,184,858	Unfunded	31,516,730
Other Projects	-	350,000	Unfunded	-
Parks & Recreation	-	735,865	Unfunded	2,367,850
Technology	-	1,501,625	Unfunded	1,467,616
Transportation	-	2,853,775	Unfunded	20,000,000
Vehicles & Equipment	-	-	Unfunded	3,835,896
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 8,626,123</b>		<b>\$ 64,488,092</b>

# Next Steps

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- Discuss further in July and August
  - Last date to make changes to FY 2023 projects for inclusion in budget is August 23<sup>rd</sup> and remain on schedule
- Make amendments to the plan
- Adopt the plan as proposed