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## Executive Summary

### ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The Consolidated Strategic Plan (CSP) is a 3 to 5- year planning document required from the jurisdiction in its participation in U.S. Department of Housing and Urban Development (HUD) grant programs. The jurisdiction has selected a five- year plan to address community needs and their respective priority as identified by citizens, public service agency and civic organization representatives, local government and city officials, city planning and community development staff. The information collected and received during community planning meetings and public hearings was combined and reduced to a listing of specific categories of objectives and goals to achieve over the next five years through individual annual plans and consolidated performance reports at the end of each fiscal cycle.

The Consolidated Strategic Plan focuses on the proposed uses of two Federal Entitlement Program funding resources: CDBG and HOME Programs.

**Community Development Block Grant (CDBG):** The primary objective of this program is to develop viable urban communities by providing decent housing, a suitable living environment, and economic opportunities, principally for persons of low income. Funds may be used for a wide variety of activities, including: housing rehabilitation, homeownership assistance; lead-based paint detection and removal; construction or rehabilitation of public facilities; removal of architectural barriers, public services; rehabilitation of commercial or industrial buildings; matching other programs requiring local funding and loans or grants to businesses.

**Home Investment Partnership Program (HOME):** the HOME program provides federal funds for the development and rehabilitation of affordable rental and ownership housing for low-income households. HOME funds can be used for activities that promote affordable rental housing and homeownership for low-income households, including building acquisition; new construction and reconstruction; moderate or substantial rehabilitation; homebuyer assistance; and tenant-based rental assistance.

Additional funding from various public, private, or other federal sources will be combined with the CDBG and/or HOME funding to achieve the goals established for each year of the five year plan.

Performance will be measured at the end of each fiscal cycle noting accomplishments as well as discrepancies due to unforeseen causes.

The Killeen community is encouraged to participate at every opportunity in identifying new or changing needs and reporting them to the Community Development Advisory Committee (CDAC), during public hearings and comment periods in association with the proposed use and expenditure of the HUD funding.

## **2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview**

The City of Killeen and its public and private partners will utilize Community Development Block Grant (CDBG) and Home Investment Partnerships (HOME) Program funds in conjunction with other public and private funding sources to achieve outcomes in meeting the identified needs of its community and in serving the needs of the various income levels of persons and households by:

- Creating a suitable living environment through programs and financial resources that provide assistance and improvement of human performance, motivation, and productivity; bettering the economic conditions under which people live, learn and work
- Sustaining a suitable living environment by improving the safety and viability of neighborhoods and through the re-use and revitalization of existing resources in focused areas
- Providing a suitable living environment through decent affordable housing programs that provide opportunities to assist the most at-risk families who are faced with excessive gaps between housing costs and practical solutions and interventions that are associated with housing needs in connection with the deterioration of existing affordable housing stock owned and occupied by low income families, elderly and/or disabled individuals and families

The jurisdiction estimates the following accomplishments to be undertaken during the 2015- 2019 Consolidated Strategic Plan (October 1, 2020 through September 30, 2025].

Housing - Acquisition/Rehabilitation/Resale of Existing (owners) - 15 units

Housing - Rehabilitation Existing Owner/Rental - 40 units

Housing- Acquisition Assistance Homebuyers (First Time Homebuyer Assistance) - 15 units

Housing - Rental Assistance (tenant based) - 115 households

Public Facilities, Infrastructure/Improvements (City owned) - 60,000 households benefitting; 700 persons assisted housing for homeless persons

Public Facilities Improvements -NPOs (NonProfit Owned) - 7,000 persons assisted; 15 shelter/transitional housing beds; 10 persons homeless prevention

Public Service Programs - 19,500 persons assisted; 1000 persons assisted prevention of homelessness

Economic Development - 10 job creation/retention; 5 businesses assisted

Economic Development-Preservation - 5 facade treatment/business assisted; 5 jobs created/retained

Other Community Needs/Improvements - 500 units Code Enforcement/Foreclosed Property Care; 35 Buildings Demolished and debris Cleared; 30 households receiving Housing Counseling

Planning and Administration of HUD Formula Grant Programs (CDBG and HOME) - 5 years of planning, management, operation of Community Development Block Grant and Home Investment Partnerships Act program funding from HUD beginning program year 2020, ending program year 2024

### **3. Evaluation of past performance**

The jurisdiction estimates the following accomplishments during the previous Consolidated Strategic Plan 2015-2019:

#### **CDBG**

Housing - 23 owner occupied housing units were rehabilitated for low income homeowners including housing delivery costs utilizing \$871,857.

Public Services - 28,155 persons were assisted through public service programs utilizing \$1,111,975 this includes 8,779 assisted with urgent need assistance associated with impacts from COVID-19.

Public Facilities/Public Improvements - City Owned and NonProfit Owned - 31,893 persons benefitted from 11 public facilities, parks and recreation, street, and sidewalk improvements.

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#### **HOME**

First Time Homebuyers with Repairs (rehabilitation) - 31 low income households were assisted into first time home ownership utilizing \$663,626.16.

Tenant Based Rental Assistance (families) - 76 low income families received monthly rent subsidy along with security deposit and first month rent utilizing \$619,469.

### **4. Summary of citizen participation process and consultation process**

Citizen participation is encouraged through various media sources, including publications in local and ethnic newspapers, through the City's public access channel, public news bulletin boards located in municipal buildings, and through accessing the City's internet web site.

The Citizen Participation Plan describes how citizens, non-profit organizations and other interested entities may contribute to the development of the consolidated strategy and annual plans to address objectives and goals to meet the identified community need. All persons are afforded the opportunity to meet with City staff, to participate by attending community planning meetings, public hearings, and advisory committee meetings, and to submit proposals. In the last year of the jurisdiction's CSP- 2015-2019/AAP 2019-2020 the jurisdiction made changes to its Citizen Participation Plan (CPP) to include necessary language related to swift action regarding disasters and public comment period during the disastrous event. See the April 2020 revision of the Killeen Citizen Participation Plan in the Appendices.

During the preparation of the Consolidated Strategic Plan, comments are accepted through various correspondence formats, from all persons, public, private or civic organizations and are considered when funding various project requests. Access to public hearings and notice of hearings are made available to all persons, regardless of impediments or disabilities, and are published in accordance with HUD and local regulations.

Participation of non-English speaking citizens is accomplished with bilingual staff and publication in Spanish language, of public notices of hearings, informational manuals, and guides on the CDBG and HOME Programs. Bilingual staff is also available on an individual basis and translators for other languages are available upon citizen's request. Community Development Advisory Committee members are involved in the development of programs, are actively involved in local community development matters with many members utilizing [their] bilingual capabilities to stimulate and encourage participation of minority and non-English speaking citizens.

## **5. Summary of public comments**

The jurisdiction received one public comment, which provided statements regarding the amount of funding allocated in the jurisdiction's first program year (2020-2021) in a statement addressed to the Killeen City Council. Although the commentor made statements regarding the funding amounts recommended by the Community Development Advisory Committee, the commentor offered no alternatives in changing the allocations; Killeen City Council had no further discussions and approved the Consolidated Strategic Plan and the recommendations for funding allocations for the program year 2020-2021 for CDBG and HOME proposed activities and projects.

The public comment period opened on June 10, 2015 and ended July 9, 2015. The Killeen City Council received a briefing form Community Development Executive Director - Leslie Hinkle at the public hearing and opening of the comment period on June 10, 2015; Ms. Hinkle presented the results of the comment period to the Killeen City Council on July 14, 2015, where the comment period was restated and

concluded with no comments, written, verbal, or otherwise, received or submitted to the Community Development Department.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

The jurisdiction accepted comments on the content associated with the 2020-2024 Consolidated Strategic Plan in the proposed use of U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG) and Home Investment Partnerships (HOME) Program funds for the period of October 1, 2020 to September 30, 2025. During the 30- day comment period - no comments or views were received - no comments or views were not accepted.

## **7. Summary**

The jurisdiction has aligned its objectives and outcomes by the following code: DH1-Decent Housing/Availability-Accessibility; DH2-Decent Housing/Affordability; DH3 -Decent Housing/Sustainability; SL1-Suitable Living Environment/Availability-Accessibility; SL2-Suitable Living Environment/Affordability; SL3-Suitable Living Environment/Sustainability; EO1-Economic Opportunity/Availability-Accessibility; EO2-Economic Opportunity/Affordability; EO3-Economic Opportunity/Sustainability.

The jurisdiction welcomed comments on the content associated with the 2020-2024 Consolidated Strategic Plan and in the proposed use of U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG) and Home Investment Partnerships (HOME) programs throughout the coming five years, adjusting to new and changing community priorities. At the close of the comment period, the jurisdiction had not received any comments on the 5-year strategy or the annual action plan for FY 2020-2024.

## The Process

### PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	KILLEEN	
CDBG Administrator	KILLEEN	Community Development Department
HOPWA Administrator		
HOME Administrator	KILLEEN	Community Development Department
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

### Narrative

The following are responsible for preparing the Consolidated Strategic Plan and those responsible for administration of each grant program and funding source:

The City of Killeen Community Development Department is the lead agency and responsible for coordination and development of the grantee's program years 2020-2024 Consolidated Strategic Plan (CSP). Upon HUD approval, the grantee will coordinate activities and projects among local for-profit and non-profit organizations, city departments, local for profit and non-profit affordable housing developers and other entities, eligible for these HUD formula grant programs, for the coming five year period associated with this Consolidated Strategic Plan, The CSP will begin October 1, 2020 and end September 30, 2025.

Killeen Community Development Department Staff is tenured with a combined length of service of more than 100 years (109) among 4 staff persons and 1 executive director that work collectively to guarantee compliance with the federal statutory, regulatory, and local requirements associated with the City of Killeen HUD funded CDBG and HOME program activities and projects.

## **Consolidated Plan Public Contact Information**

The public contact for inquiries regarding the City of Killeen 2020-2022 Consolidated Strategic Plan (CSP), subsequent Annual Action Plans (AAP), and Consolidated Annual Performance Evaluation Report (CAPER) is as follows:

Leslie K. Hinkle, Executive Director of Community Development

telephone: 254-501-7847

email: LHINKLE@killeentexas.gov; and

Cinda Hayward, Community Development Administrator

telephone: 254-501-7845

email: CHAYWARD@killeentexas.gov.

## **PR-10 Consultation – 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)**

### **1. Introduction**

The City of Killeen Community Development Department PY 2020-2024, 5-year Consolidated Strategic Plan (CSP) was prepared by Community Development Department (CDD) Staff including staff from other City departments relative to overall housing, community, and economic development needs within and affecting the jurisdiction. HUD Consolidated Plan regulations mandate the consultation with other public, private, State and public organizations and housing entities in preparation of the Consolidated Plan and Strategy to develop goals and objectives to achieve desired outcomes addressing housing and community needs. The CDD developed a questionnaire (survey) in effort to obtain citizen input in five broad categories of need (as eligible for CDBG and HOME funding) for public services, housing, public facilities, economic development, homelessness, and special need of non-homeless persons. The survey was distributed via the City of Killeen web site-Community Development page in connection to an online survey data collection tool, [Survey Monkey] and through in-person community engagement and community planning meetings.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

In preparing the 2020-2024 5-year Consolidated Strategic Plan, the jurisdiction worked in advance of the releasing the survey and scheduling the in person meetings by sending out mass email notifications to local public officials, ALL entities previously attending community planning meetings, public hearings, and special interest group trainings provided by CDD Staff. Information was provided to local public facilities within the jurisdiction as well. Each of these media types provided increase interest in the CSP and in prioritizing community needs.

Both survey and meetings provided information in both English and Spanish languages to ensure persons with limited English proficiency were accommodated. Persons needing translation in other languages were instructed to contact the CDD office for specific accommodations. The City Communications Department produced a Press Release regarding development of the CSP, community engagement and community planning meetings; the CSP survey was locally identified as Unity Within the Community 2020.

Additionally, individual entities not participating in the survey or in person meetings were contacted by CDD Staff who identified the inquiry and reason for inclusion in the survey and requesting information about entity priorities, funding and staff needs, as well as any strategy planned to take place within the jurisdiction's CSP period.

Survey responses and in person meetings garnered a total of 2,628 responses with 89 from attendees at the meetings. These responses combined with other direct consultations were used in the development of Killeen's 2020-2024 CSP. Survey results also helped to set priorities for the various activities eligible under each eligible broad category of the HUD funds.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

The Central Texas Homeless Coalition (previously Central Texas Homeless Alliance) (CTXHC), is part of the Texas Balance of State (BOS) Continuum of Care. The jurisdiction met with both the local Coalition and members as well as the Assistant Director of Engagement coordinator at Texas Homeless Network (THN) for the Texas Balance of State (BOS).

The needs of persons experiencing homelessness include better coordination among area agencies receiving funding from HUD or THN under the McKinney-Vento Act and Veterans programs and through the State of Texas. Several entities provide homeless services but without knowing what services were already provided it is hard to efficiently serve the needs of the individual(s)/families. Needs include overnight shelter, counseling, opportunities to revisit basic life skills functions for individual and family success including ability to find gainful employment and financial management. Other non-Fed funded agencies also serve persons experiencing homelessness in Killeen. An anomaly among the non-Fed funded agencies is the provision of services to persons who are justice-involved [sex offenders, and substance abusers] - services and housing facilities are lacking in the Killeen area to service this subpopulation of homeless persons. For those that do work with homeless persons who are justice-involved [i.e., sex offenders, illegal substance incarceration, and misdemeanor violations] individuals, their funding is limited in support.

Programs are needed for supporting children, families, veterans, and those struggling with mental illness and other significant disabilities. Comprehensive, effective, and innovative services to military members encourage growth, allowing people to build better lives for themselves, their families, and their communities. Services to persons who are at risk of homelessness designed for participants to achieve stability and independence through empowerment and connection to programs focused on work (income/employment), recovery, and housing through continued support services leading to self-sufficiency. Service for Runaway and Homeless Youth, Maternity Group Home, and Emergency Housing, Supportive Services, and Transitional Living Program providing housing and support services opportunities for Central Texas youth age 11-17. Service for Runaway and Homeless Youth, Maternity Group Home, and Emergency Housing, Supportive Services, and Transitional Living Program providing housing and support services opportunities for Central Texas youth age 11-17. Trained professional facilitators employed or volunteering to help reduce stressors and provide assistance and connections to local services to prevent further stress for the individual or family component. The City of Killeen will take a more aggressive approach in encouraging use of the Coordinated Entry system recognized by the Texas Balance of State (TX BOS) for its HUD funded programs for housing and human service programs

available for this special needs priority populations as well as encouraging use of the Homeless Management Information System (HMIS) to know exactly how many persons are in Killeen and conditions among homeless individuals and families. Additionally, the jurisdiction will encourage agencies to provide or collaborate with other like entities, for increased (longer term) supportive services, education or training opportunities to homeless clients.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

Also during the consultation with Texas Homeless Network the jurisdiction recommended technical assistance to smaller agencies serving the Killeen community and incorporating requirements for all participants in Continuum of Care programs including Emergency Solutions Grant (ESG) funding to report progress to the local jurisdiction that approves an entity's application for the ESG funding. The jurisdiction is required to review an application for funding whereby the jurisdiction must provide a 'consistency' statement related to community and special population needs identified in the local five year consolidated strategic plan submitted and approved by HUD. Currently, the jurisdiction is aware of application proposals however once funding is received, the jurisdiction is without information on progress of proposed programs, results or the specific number of unduplicated persons assisted through the program that may also be reported to the jurisdiction under its own CDBG or HOME funded activities. Further the reporting requirement and participation in the HMIS program should be of utmost importance including removal of blanket exemptions afforded to certain types of entities when owning and/or operating other facilities where the activity or assistance and funding source is not exempt. The fund source should allow for the individual seeking services to decide whether to allow for information to be shared among other entities to ensure the individual(s) receives a comprehensive plan of assistance and know what element of service was previously received and what element of service is still needed.

The jurisdiction will work toward coordination and collaboration with all agencies receiving funding, including ESG funds to ensure clients are being fully assessed for housing and supportive service needs and ensure agencies receiving the ESG funding are working directly with the individuals seeking the assistance and receiving referrals to agencies that are aware the individual(s) are in a priority referral level since they have completed a some type of service prioritization decision assessment by the referring entity.

These changes would allow for more direction of target populations, program types, with results that will result in successes for the individual(s) and impact the overall services provided from various community resources.

**2. Describe Agencies, groups, organizations, and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Bring Everyone in the Zone
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Bring Everyone in the Zone, Inc. (BEITZ) provided insight on military, veterans, ad traumatic event survivors and family members and the continued need for confidential peer-to-peer support in cooperation with Veteran Service Officers aiding individuals with post-traumatic stress disorder (PTSD), providng referrals to professionals in the psychology/psychiatric fields and/or in filing benefit claims to which the individuals are entitled. Additional consultation included addressing veteran homelessness and those veterans who are at-risk of becoming homeless, as more often veterans without benefits are facing homelessness.
2	<b>Agency/Group/Organization</b>	City of Killeen Homeless Outreach Team
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Bring Everyone in the Zone, Inc. (BEITZ) provided insight on military, veterans, ad traumatic event survivors and family members and the continued need for confidential peer-to-peer support in cooperation with Veteran Service Officers aiding individuals with post-traumatic stress disorder (PTSD), provides referrals to professionals in the psychology/psychiatric fields and/or in filing benefit claims to which the individuals are entitled. Additional consultation included addressing veteran homelessness and those veterans who are at-risk of becoming homeless, as more often veterans without benefits are facing homelessness.
3	<b>Agency/Group/Organization</b>	Law Offices of Gregory K. Simmons, PC
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homelessness Needs - Unaccompanied youth Anti-poverty Strategy Community Engagement-Homeless Needs; Community Planning Meetings
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	the Law Offices of Gregory K. Simmons was represented by attorney Chester (Chet) Southworth. Mr. Simmons office is located in downtown Killeen and practices business, criminal, family, military and juvenile law as wells as immigration, wills, trusts and probate. Mr. Southworth works with clients involving family law. Both attorneys are concerned about services and assistance to persons and families experiencing homelessness in Killeen.
4	<b>Agency/Group/Organization</b>	Olympic Real Estate
	<b>Agency/Group/Organization Type</b>	Housing Business and Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy Community Engagement-Homeless Needs; Community Planning Meetings
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Olympic Real Estate is a longtime agency in the Killeen community helping to bridge the gap among area residents whose primary language is Korean. Owner, Dong Su Kim, helps native Korean residents with understanding real estate terminology for housing and commercial leases and purchases. Mr. Kim is also a small business developer, an incubator or sort, that will assist in finance and development of small business ventures of native born and locally born individuals and families. Mr. Kim participated in the Homeless Needs community engagement meeting for concern of persons experiencing homelessness as well as to share the information with others of the same race.
5	<b>Agency/Group/Organization</b>	Heritage House of Central Texas
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy Community Engagement - Homeless Needs; Community Planning Meetings

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Heritage House of Central Texas is a community based nonprofit organization dedicated to providing services to persons experiencing homelessness or persons at-risk of homelessness in Killeen. The organization was formed by a group consisting of public, private, and faith based entities and individuals who were determined to address the gaps and shortfalls in the community's resources regarding the circumstances prompting the overwhelming number of persons experiencing homelessness in Killeen. The organization conducted an independent study inclusive of a cohesive strategy to address inadequacies current delivery systems in providing triumphs and successes of meeting the needs of this ever changing population. The organization primarily accepts contributions and support from the local community, limited resources from Bell County, and the Killeen CDBG funds; currently the only federal funding source accepted.</p>
6	<p><b>Agency/Group/Organization</b></p>	<p>Lampasas Mission</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children  Services-Elderly Persons  Faith Based Community Services</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Homelessness Strategy  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Anti-poverty Strategy  Community Engagement-Homeless Needs; Community Planning Meetings</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The Lampasas Mission (LM) is a multi-service organization dedicated to the restoration and healing of individuals and families. As a Christ-centered services organization the Lampasas Mission provides those in need with food, clothing, ad household items, as well as guidance with spiritual needs. The LM provides low income individuals and families with food based on household size and income. Monthly, LM provides a Senior Commodity box for low income persons over age 60 years. The LM Clothes Closet also provides low income eligible persons with seasonal clothing, bedding, small appliances and small household goods (no furniture), as donations permit. LM is concerned with the transient nature of individuals and families who are homeless and no longer eligible for homeless services in Killeen coming more than 20 miles to access services provided in Lampasas.</p>
7	<p><b>Agency/Group/Organization</b></p>	<p>Central Counties Services for MHMR Services</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children  Services-Elderly Persons  Services-Persons with Disabilities  Services-homeless  Services-Health  Services-Employment  Other government - State  Mental Health/Intellectual/Development Disabilities</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Homelessness Strategy  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Non-Homeless Special Needs  Anti-poverty Strategy  Community Engagement-Homeless Needs; Community Planning Meetings</p>

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Federally and State funded, Central Counties Services (CCS) provides persons with mental illness or intellectual and developmental disabilities needed support in their road to recovery and enhancement of their lives within the community. CCS actively partners with individuals and families of individuals participating in services by engaging specialized support systems in the pursuit and development of independent for the greatest extent possible. CCS is concerned about individuals and families in need of mental health support are not able to access temporary shelter, permanent shelter, or other services leading to the ability to maintain their independence and quality of life.
8	<b>Agency/Group/Organization</b>	Bell County Indigent Health Services
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy Community Engagement-Homeless Needs; Community Planning Meetings.

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Locally created by the County Judge and Commissioner's Court - the Bell County Indigent Health Services (Bell CIHCP) Program is a department of Bell County, Texas and serves the County and community in areas of health care services for very low income residents. Bell CICHCP ensures needy Texas residents, who do not qualify for other state or federal health care assistance programs, receive health care services through the County Indigent Health Care Program (CICHCP). The CICHCP primary responsibility is to administer the CIHCP, manage health claims processing for Bell County jail inmates, assist the County in various other health related issues such as pauper burial. Each of these actions are a direct result to state statute and/or legislative mandates. Locally the department interacts closely with the Greater Killeen Free Clinic (GKFC), Temple Community Clinic, local substance abuse counseling center Cenikor, Heart of Central Texas Independent Living Center (HOCTILC), Bell County Health District, and with various other organizations within the county who address related health needs and issues regarding statewide health care safety net issues that may have an impact on the local communities.</p>
9	<p><b>Agency/Group/Organization</b></p>	<p>FAMILIES IN CRISIS, INC.</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Housing  Services - Housing  Services-Victims of Domestic Violence  Services-homeless  Services - Victims</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Homelessness Strategy  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Community Engagement-Homeless Needs; Community Planning Meetings.</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Families in Crisis, Inc.(FIC), is a local nonprofit organization providing Bell, Coryell, and Hamilton counties with shelter and services for persons who are: victims of domestic violence with crisis intervention, shelter, supportive services for survivors of family violence and sexual assault. FIC operates 2 Family Violence shelters with 80 beds- 65 in Killeen and 15 in Temple, manages the 24 hour hotline for crisis intervention, and Outreach and Walk-In services and appointments. Additionally, FIC provides advocacy to hospitals, law enforcement and courts, Transitional Housing/Housing Assistance-in Killeen and Temple; Tenant Based Rental Assistance (TBRA) for extremely low- and very low income Killeen residents; Life Skills classes and Support Groups programs as well as Educational presentations to the community through area schools, businesses, clubs, military groups and other congregations about the dynamics of family violence. FIC is also a recipient of funding from the Dept. of Veterans Affairs (VA) and Texas Veterans Commission (TxVet) for Supportive Services for Veteran Families (SSVF) providing housing through temporary rent assistance, case management with housing stability plans, housing search and placement assistance, life skills classes and accessing mainstream resources. FIC also owns and operates the only homeless shelter in Killeen able to house 78 persons experiencing homelessness to include limited housing assistance for persons at-risk of homelessness. The shelter- Friends in Crisis - is an overnight shelter providing 2 meals, evening and next morning.</p>
10	<p><b>Agency/Group/Organization</b></p>	<p>Killeen Seniors Advisory Committee</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Elderly Persons  Services-Persons with Disabilities  Services-Health  Local Advisory Committee</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs  Participated in Killeen Community Engagement Meeting  Public Service Needs, Community Survey 2020</p>

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
11	<b>Agency/Group/Organization</b>	Girl Scouts of Central Texas, Inc.
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Participated in Community Engagement Public Service Needs, Community Survey 2020
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Organization Director of Facilities attended Community Engagement Meeting addressing Public Service needs. Girl Scouts of Central Texas (GSCTX) is the regional nonprofit organization connecting with more than 17,000 girls and 12,000 adult volunteers across 46 counties in Central Texas. The council areas include San Angelo, Killeen/Temple/Waco, Bryan/College Station, and Austin. GSCTX is the preeminent leadership development organization for girls in grade K-12 engaging participants in programs in Life Skills, Entrepreneurship, Outdoor, and STEM (science, technology, engineering, and math). And with programs from coast to coast and across the globe, Girl Scouts offers every girl a chance to practice a lifetime of leadership, adventure, and success. The Killeen Council on Lake Road engages an estimated 400 girls and adult volunteers annually.
12	<b>Agency/Group/Organization</b>	Killeen Recreation Services Department
	<b>Agency/Group/Organization Type</b>	Services-Children Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Participated in Community Engagement Meeting Public Service Needs, Community Planning Meetings

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Killeen Recreation Services communicates public service needs for children and families and seniors participating in city sponsored recreation - senior centers, pools and aquatics, libraries, league sports, the Killeen Arts & Activities Center, golf course, dog park and the Centex Race Series.
13	<b>Agency/Group/Organization</b>	GREATER KILLEEN FREE CLINIC
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Non-Homeless Special Needs Participated in Community Engagement Meeting for Public Service Needs, Community Planning Mtgs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Greater Killeen Free Clinic/Greater Killeen Community Clinic (KGFC) is a viable and innovative community partner offering comprehensive approach to health for uninsured and extremely low income individuals, and a strong advocate for those who have limited or no access to health care services. The Greater Killeen Free Clinic offers a full range of primary health care services, and is open Monday Thursday. It has become the "medical home" for many who formerly used the local Emergency Departments as their health care provider. The organization charges clients a fee known as a 'contribution to care' which helps the entity replenish necessary supplies to maintain client file folders. This 'charge' is based upon income of the client for general clinic (medical) services and a flat rate for specialty clinics - diabetes management, mental health and others. The GKFC also coordinates and leads community wide dental day organization local volunteers and providers to participate in the event and many other events focused on healthy living.

14	<b>Agency/Group/Organization</b>	Hill Country Community Action Association, Inc.
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Community Engagement Public Service needs, Community Planning Mtgs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Hill Country Community Action (HCCAA) is a private, non-profit corporation serving San Saba, Mills, Llano, Mason, Bell, Coryell, Hamilton, Lampasas and Milam counties. HCCAA also provides Head Start and Early Head Start services to Bosque, Limestone, Freestone and Hill counties; and weatherization services to Erath, Somervell, Williamson and Burnet counties. The total area served includes 17 counties encompassing approximately 17,000 square miles. HCCAA provides many services through its 10 Multi-Service Senior Centers providing assistance to thousands of elderly residents through multiple grants including Community Services Block Grant (CSBG), Energy Assistance, Weatherization, Nutrition (meal on wheels).
15	<b>Agency/Group/Organization</b>	CENTRAL TEXAS 4C
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with Disabilities Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Community Engagement Meeting Public Services Needs, Community Planning Meetings.

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Central Texas 4C, Inc. (CTX4C) is a non-profit agency with more than 40 years serving local communities. Known locally as "4C" meaning Community Choices in Children's Care. CTX4C operates sixteen Head Start centers serving over 700 children annually ages 0-5 in the cities of Temple, Belton, Killeen, Harker Heights, Troy, Holland and Copperas Cove, Texas. In addition to providing appropriate education to low-income eligible children ages 0-5, CTX4C provides services to include health, nutrition, mental health /disability and transition services. Social and literacy services also provide significance in education and community connection opportunities for Head Start children and parents.
16	<b>Agency/Group/Organization</b>	COMMUNITIES IN SCHOOLS BELL-CORYELL COUNTIES, INC
	<b>Agency/Group/Organization Type</b>	Services-Children Services-homeless Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Non-Homeless Special Needs Community Engagement Public Service Needs, Community Planning Mtgs.
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Communities in Schools of Bell-Coryell Counties, Inc.(CIS) Provides struggling students and their families with guidance in accessing and navigating the maze of public and private services within the community. Although there may be ample resources in a community, rarely is there someone on the ground who is able to connect these resources with students and schools who need them most. School-based coordinators, bring community resources into schools to empower success for all students by removing barriers for vulnerable students at risk of dropping out; keeping kids in schools and on the path to graduation; and leveraging evidence, relationships and local resources to drive results. Successful programs include individual mentoring, tutoring, academic interventions, lunch groups, college trips, mock interviews, shoes and school supplies, person hygiene supplies and education, vision vouchers, and connection to community resources.

17	<b>Agency/Group/Organization</b>	PTOP-CON-CONNECTION, INC.
	<b>Agency/Group/Organization Type</b>	Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Community Engagement Public Service Needs, Community Planning Mtgs.
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	PTOP-Con-Connection, Inc. (PTOP) is a nonprofit organization providing re-entry training and programming for persons exiting the justice system. PTOp is primarily funded by County and State funds and serves Bell County.
18	<b>Agency/Group/Organization</b>	Bell County Commissioners Court
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy Community Engagement Mtgs, Community Planning Meetings

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Bel County Commissioners Court has the statutory duties and responsibilities of county officials in Texas. The County government's principal focus is on the judicial system, health and social service delivery, law enforcement, and road construction. The Commissioners Court is the governing body of the county. The Texas Constitution specifies that the court consists of a county judge and four county commissioners elected by the qualified voters of individual commissioners' precincts. Many state administrative responsibilities rest with the court. The Commissioners Court serves as both the legislative and executive branches of county government and has budgetary authority over all county departments, including those headed by other elected officials.
19	<b>Agency/Group/Organization</b>	Jesus Hope and Love Mission
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Community Engagement-Homeless Needs, Community Planning Mtg
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Jesus Hope and Love Mission (JHLM) is a religious based non-profit organization who strives to effectively utilize all available resources to provide compassionate care and life transformation for hurting people in the Killeen local area.
20	<b>Agency/Group/Organization</b>	The Village United (Cooperative)
	<b>Agency/Group/Organization Type</b>	Services-Children Civic Engagement Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Community Planning Meetings

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Village United is a collaboration between community leaders that seek to affect positive change in our youth, while raising the awareness of adults.
21	<b>Agency/Group/Organization</b>	MK Results, LLC
	<b>Agency/Group/Organization Type</b>	Consulting Firm
	<b>What section of the Plan was addressed by Consultation?</b>	Community Planning Meetings
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	MK Results, (MKR)LLC focuses on identifying barriers and roadblocks and implementing solutions to inspire results to close the gap & change the narrative. The MKR mission is to help organizations and leaders on the Road to Equity by becoming culturally-conscious through policies, practices, and procedures in order to close the gap. The MKR vision is to create a more equitable society through best practices in Diversity & Inclusion through shared experiences, friendly conversations, and mindfulness.
22	<b>Agency/Group/Organization</b>	Bell County Human Services Killeen HELP Center
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Anti-poverty Strategy

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Bell County Human Services (BellCo HELP Center) is the local County government's human services administrator for Bell County, Texas having two locations - Temple and Killeen, TX. Resources are provided across Bell County from the Department of Human Services. Programs available from HELP Centers in Killeen provide support services of a wide range including emergency financial aid for paying bills to holiday assistance as well as education and job training. Primary 'emergency financial aid" is provided to qualified low income families. The main purpose of the aid is to pay short term bills while lowering client dependency on long term public assistance. Assistance includes: paying rent, utilities, work clothing or prescriptions. Transportation needs can also be met, including free gasoline money, identification card fee payment assistance, automotive to pay for day-care type services in coordination with the Texas Workforce Commission as well as CCS. BellCo HELP Centers also coordinates continuing education classes free of charge in multiple areas. Classes include Energy Conservation, Job Preparation/Employment, Money Management or Budgeting, Health and Nutrition, or coordinating budgeting or general financial Literacy. The HELP centers also offers classes on money management to persons receiving HUD Housing Choice Voucher housing assistance.</p>
23	<p><b>Agency/Group/Organization</b></p>	<p>KILLEEN HOUSING AUTHORITY</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Housing Services - Housing Service-Fair Housing Public Housing Authority</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy</p>

	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The Killeen Housing Authority (Housing Authority of Killeen TX#079) (KHA) mission is to provide affordable quality housing and access to supportive resources across Central Texas. KHA creates housing solutions in healthy, inclusive communities that offer economic, educational and social growth opportunities. KHA business partners and neighbors are an essential part of this mission. Our dedicated, caring team of professionals is driven to deliver on behalf of our clients and partners. KHA has participated in HUD's Rental Assistance Demonstration (RAD) program and converted its Moss Rose public housing units into newly constructed rental housing in the Eastern part of Killeen just South of I-14 (Hwy 190) which offers more economic and educational opportunities to residents of these newly developed apartments with project based vouchers assisting low income households with partial rent subsidy. KHA is also working to complete the RAD transition through substantial rehabilitation of its High View housing units. Once complete all public housing units will have been converted to project based voucher units continuously subsidized by HUD but owned by a nonprofit organization and managed by a separate property management company.</p>
24	<p><b>Agency/Group/Organization</b></p>	<p>Bell County Mental Health Indigent Defense Program</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Persons with Disabilities  Services - Victims  Other government - County</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs</p>
	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Bell County Mental Health Indigent Defense (BCMHD) program helps identify defendants with mental illness in the Bell County jail. These individuals are then referred to the BCMHD for non traditional specialized docket. BCMHD connect clients to social work services, local counseling, treatment programs, housing or medical services.</p>

25	<b>Agency/Group/Organization</b>	Killeen Independent School District
	<b>Agency/Group/Organization Type</b>	Services-Children Services-homeless School District
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	the Killeen Independent School District (KISD) Community Relations office is committed to working with other entities surrounding KISD to establish partnerships that will ultimately benefit the children of the area communities. Continued concerns is with the School district's number of children without proper nutrition and children who are homeless but housed with friends. KISD provides information to area agencies to better serve the families as well as children
26	<b>Agency/Group/Organization</b>	Central Texas Council of Government
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with Disabilities Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Non-Homeless Special Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Central Texas Council of Government's Housing Division is responsible for the majority of the Housing Choice Voucher (HCV) for the Killeen community. There are an estimated 1,100 HUD HDV's in Killeen administered by the CTCOG-HD. The jurisdiction and its recipient agencies administering tenant based rental assistance continue to work with the CTCOG-HD in moving subpopulations from one subsidy to a more permanent source for long term housing assistance; the continued cuts at the federal level for rental subsidies continue to deter progress in meeting the number of vouchers needed within the community. Agency was consulted on housing needs related to federal rental subsidies, the number of households receiving rental subsidy in the jurisdiction and the extensive waiting list for those housing subsidies.
27	<b>Agency/Group/Organization</b>	Killeen-Heights Veterans Center
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Federal-Department of Veterans Affairs
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Needs - Veterans Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	the Killeen-Heights Veterans Center is one of many Veterans Centers across the country providing a broad range of counseling, outreach, and referral services to combat veterans and their families through adjustments and lifestyle changes that often occur after returning from combat. Services include individual and group counseling for Post-Traumatic Stress Disorder (PTSD), alcohol and drug assessment, suicide prevention referrals - all of which are free of cost and are strictly confidential. Local office provided information relative to needs of veterans and their families suffering with post combat affliction.
28	<b>Agency/Group/Organization</b>	Fort Hood Area Association of Realtors
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	the Fort Hood Area Association of Realtors (FHAAR) is composed of real estate professionals who have joined member associations of REALTORS and abide by the National Association of REALTORS stringent Code of Ethics. The FHAAR serves the cities surrounding Fort Hood military post to include Killeen, Harker Heights, Copperas Cove and Nolanville. The FHAAR members develop and promote programs and services which improve their ability to successfully conduct business with integrity, competency, and professionalism around Fort Hood military post. The organization provided information o the housing market for the Killeen area.
29	<b>Agency/Group/Organization</b>	Apartment Association of Central Texas
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Apartment Association of Central Texas (AACT) is a professional trade organization representing the Rental Housing Industry. AACT has over 200 members including owners, management companies, businesses offering products/services to the industry. The purpose of the AACT is to further the professionalism and integrity of the multi-family housing industry through professional education, community awareness, and affirmative legislative representation and is a member of the Texas Apartment Association (TAA) and the National Apartment Association (NAA). The organization sponsors education events associated with fair and equal housing opportunities and is open to members and non-members. The organization provided information on the [apartment/rental] housing need for the community.

**Identify any Agency Types not consulted and provide rationale for not consulting**

No specific agency types were excluded during consultation for this five year consolidated strategic plan. Agencies serving persons in Killeen were invited to discuss various needs of individuals, families, and the community as a whole. For those entities not able to attend the public engagement or community planning meetings, plan development included consultation of reports, data, and published plans of those agencies. The information is referenced in several sections throughout this plan document.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Texas Homeless Network (Balance of State)	Coordinated actions to ending homelessness and chronic homelessness among the areas human service agencies.
Killeen Comprehensive Plan 2010	City of Killeen	Acknowledgement of aging and deteriorating housing in the northern quadrant of the city.

**Table 3 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

The City of Killeen cooperates and coordinates with other public entities in the implementation of the Consolidated Plan. The jurisdiction is a member agency of the Central Texas Council of Governments (CTCOG), the Killeen-Temple Metropolitan Planning Organizations (KTMPO) and is represented on the Killeen Economic Development Corporation (KEDC). The jurisdiction works closely with each of these entities in developing a comprehensive strategy to ensure viability of economic expansion and public welfare of Killeen and the Central Texas region.

At present, the jurisdiction is interviewing firms to conduct the comprehensive plan incorporating updates and expansion efforts and long-range development of the municipality. Additionally, the jurisdiction is working to update the Killeen Parks Master Plan previously in effect 2009-2019; this element will likely be added to the new City of Killeen Comprehensive Plan.

The jurisdiction also coordinates with the local Housing Administrators - the Housing Authority of Killeen/ Killeen Housing Authority (KHA) and the Central Texas Council of Governments - Housing Division (CTCOG-HD). CTCOG manages the HUD Housing Choice Vouchers available for the area, KHA has dedicated its housing vouchers to project based vouchers at the Moss Rose RAD conversion. CTCOG-HD. CTCOG-HD is the primary voucher administrator over the Central Texas Region covering seven counties - rural to urbanized areas, serving seven counties with an overall population estimated at more than 450,000 (449,641 2010 U.S. Census) individuals. Killeen is the largest Census designated Place utilizing the housing choice vouchers available for Bell County.

Texas Department of Housing and Community Affairs (TCHCA) is the State's administrator who is tasked with investing state and federal resources to strategically invest and develop high quality affordable housing which allows Texas communities to thrive. TDHCA is the conduit for federal grant funds for housing and community services to include the coveted housing tax credits used for affordable housing

development, Low Income Home Energy Assistance Program (LIHEAP) and Emergency Nutrition and Temporary Emergency Relief Program (TERF).

Killeen Community Development and other City staff work closely with participants from each of these entities to ensure local communities within their respective coverage areas have adequate resources to address community needs, needs of low income individuals and families as well as for those Texas communities to flourish and prosper.

**Narrative (optional):**

## **PR-15 Citizen Participation – 91.105, 91.115, 91.200(c) and 91.300(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

Citizen participation is encouraged through varying media sources including publications in local newspapers, through the City's public access channel, public news bulletin boards in municipal buildings and through accessing the City's web site. Information are provided via written correspondence (invitations) primarily through electronic mail formats to human service agencies, civic and faith based organizations as well as housing developers, economic development groups and organizations, financial institutions including mortgage lenders, and other interested persons or groups. The Citizen Participation Plan describes how the community and other interested entities may contribute to the consolidated strategy and development of subsequent annual action plans to address identified goals and outcomes. Persons are given the opportunity to meet with City staff, participate in community needs surveys, community planning meetings, attend advisory committee meetings, submit proposals and participate at public hearings. Non-English speaking participation is accomplished through publications in primary languages - English and Spanish. Other languages are accommodated through bilingual staff, with CDAC members-stimulating and encouraging participation of a variety of minorities and non-English speaking citizens.

Public participation and comment begins with notice of community planning meetings that engage public participation in establishing community priorities, goals, then anticipated outcomes for meeting those identified priority community needs. The Community Development Advisory Committee (CDAC) works with Killeen Community Development staff and community participants in prioritizing the needs of the community and establishing goals with outcome measures that will attempt to meet those identified priority needs. The CDAC also works with participants in making necessary adjustment to established objectives to meet the ever-changing needs of the community. The City and the CDAC continue to explore alternative public involvement techniques and quantitative ways to measure efforts that encourage citizen participation in a shared vision for: change in the community and neighborhoods, the review of program performance through focus groups, and advancements in social communications. Involving the community is more than a formality or program requirement, it is the heart of the entire community development process.

The city used several internet based platforms-Poll Everywhere.Com; Survey Monkey, the 'web form service' - a segment of the City's updated internet web site. Poll Everywhere.com (live polling) and Survey Monkey (internet survey) platforms to enhance Community Engagement and Community Planning Meetings. In person responses during meetings and survey format for public response to community needs surveys. The platforms were open from Jan. 29, 2020 - March 13, 2020. In April 2020, the jurisdiction amended its Citizen Participation Plan to include

necessary language and actions related to disasters and/or urgent needs of the community and the use of the City's HUD funds to address the 'urgency' presented by the related disaster including a reduced comment period of five (5) days for participation to make decisions on how best the funds will be used for the urgent situation, current funding from previously approved projects and additional funding, if any, to be combined with current and or prior year funding in serving low-income persons in the Killeen community.

See the **Appendix - City of Killeen, Texas Citizen Participation Plan**, *Rev. April 2020*; and **Unity within the Community 2020** - priority survey results.

**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (if applicable)</b>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community	Homeless Needs Community Engagement Meeting - Jan. 29, 2020 - 16 persons attended the Consolidated Strategic Plan and Homeless Needs Community Engagement Meeting. Attendees received a brief overview on creating the Consolidated Strategic Plan and Identifying Homeless Needs. Attendees then participated in a poll (survey) to identify priority needs among persons experiencing homelessness to include ways to reduce and end	Attendees identified priorities in addressing needs of persons experiencing homelessness through the poll which helped to identify: loss of employment and lack of affordable housing as top contributing factors for becoming homeless; Physically/Mentally disabled persons and Veterans and their families are the priority groups experiencing homelessness. The Housing First model with support	No comments were not accepted.	www.killeentexas.gov/plan

Consolidated Plan

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Non-targeted/broad community  Homelessness, Public Services, Senior Needs	Public Service Needs Community Engagement Meeting - February 6, 2020 - 53 persons attended the Consolidated Strategic Plan and Public Service Needs Community Engagement Meeting. Attendees received a brief overview on creating the Consolidated Strategic Plan and Identifying Human and Public Service program Needs. Attendees then participated in a poll (survey) to identify priority needs in the community that included	Attendees responded and identified public and human services needed by the Killeen Community. Public Services are always a great need in the community and attendees identified - Case management assistance for: homeless persons, children age 0-12 and youth age 13-19, victims of domestic violence-sexual assault, Veterans and Killeen families, persons transitioning from homelessness	No comments were not received	www.killeentexas.gov/plan

Consolidated Plan

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	"Unity within the Community 2020" - a seven part community survey identifying community needs in Killeen was published on the City of Killeen Community Development web page on January 29, 2020 providing community residents, interested non-profit and for profit entities, other governmental entities and organizations an opportunity to provide response and answer questions ultimately resulting in identifying	Results of the surveys structured this Consolidated Strategic Plan priority needs, goals and outcomes anticipated for the coming five years. See Grantee Appendices - Unity within the Community 2020 Survey Results  KILLEEN	No comments were not accepted.	<a href="http://www.killeen.gov/plan">www.killeen.gov/plan</a> ; <a href="http://www.killeentexas.gov/communitydevelopment">www.killeentexas.gov/communitydevelopment</a>  Consolidated Plan  44



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Hearing	Minorities  Non-English Speaking - Specify other language: Spanish  Persons with disabilities  Non-targeted/broad community  Residents of Public and Assisted Housing	City of Killeen June 23, 2020 1st of 2 Public Hearings for the 5-year Consolidated Strategic Plan and Program Year 2020 Annual Action Plan. The meeting was conducted both in person and via virtual platform- Zoom meetings with only 2 persons commenting.	Comments were made by one individual - Melissa Brown. Commenter noted appreciation of the Community Development Advisory Committee and CD Executive Director Leslie Hinkle, however did not believe that CDBG funds should be used to rebuild roads with tax payer dollars since the City had implemented a road use tax; Demolition of properties with liens on them should remain intact and offered for sale with condition of removing the	No Comments were not accepted.	<a href="https://killeen.legistar.com/Calendar.aspx">https://killeen.legistar.com/Calendar.aspx</a>

Consolidated Plan

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>City of Killeen September 8, 2020 2nd of 2 Public Hearings for the 5-year Consolidated Strategic Plan and Program Year 2020 Annual Action Plan. The meeting was conducted in person and via virtual attendance for two Council Members. Two persons commented.</p>	<p>No citizen comments were made at this public hearing.</p>	<p>No Comments were not accepted.</p>	<p><a href="https://killeen.legistar.com/Calendar.aspx">https://killeen.legistar.com/Calendar.aspx</a></p>

**Table 4 – Citizen Participation Outreach**

# Needs Assessment

## NA-05 Overview

### Needs Assessment Overview

Unless otherwise specified, the specific data provided is from the American Community Survey five year estimates for 2011-2015. At the time of this report, that data will be nearly five years old and the City anticipates an amendment to this plan in the second year since HUD has provided correspondence regarding an allocation of U.S. Treasury funding, in response to housing and other impacts of the Coronavirus (COVID-19), and then as necessary as funding allocations or significant data changes reveal significant changes in needs of the community.

In terms of the estimated need and the number and type of families in need of assistance, the jurisdiction is responding to the following: Households that have extremely low-income, low-income, and moderate-income annually; Renters and Owners of housing units; Housing unit age and condition; Cost of Housing compared to Annual Income of different household income levels; and Household Size and Type. Additionally, the jurisdiction is providing comment on Rental Lease documents for tenants within the jurisdiction's boundaries as a result of working with urgent need of rental assistance associated with impacts of COVID-19.

The Killeen community continues to grow! Population increased 7% from 2009 to 2015 and is estimated at 136,380; Households increased twice as much at 14% and is estimated at 46,955. Household size and type (table 6) by income reflect 4,860 households have annual income of 0-30% of the HAMFI (household area median family income) with 42% of the households being Small - 1-3 persons, and 6% are Large households - 4 or more persons and 16% of the households contain at least one person between the age of 62 years or older with 3% containing one person over the age of 75 years. Overall, 27% of this income level have children in the household age 6 years or younger. Households with annual income greater than 30% up to 50% of the HAMFI reflect 5,365 households with 49% of those considered Small, 11% are considered as Large households, and 17% contain at least one person between the age of 62 years or older with 5% containing one person over the age of 75 years. Overall, 32% of this income level have children in the household age 6 years or younger. Households with annual income greater than 50% up to 80% of the HAMFI reflect 8,765 households with 34% of those considered Small, 11% are considered as Large households, and 14% contain at least one person between the age of 62 years or older with 4% containing one person over the age of 75 years. Overall, 34% of this income level have children in the household age 6 years or younger.

Households with annual income greater than 80% up to 100% of the HAMFI reflect 5,360 households with 56% of those considered Small, 16% are considered as Large households, and 12% contain at least one person between the age of 62 years or older with 6% containing one person over the age of 75 years. Overall, 35% of this income level have children in the household age 6 years or younger.



## NA-10 Housing Needs Assessment - 24 CFR 91.205 (a,b,c)

### Summary of Housing Needs

The City of Killeen receives U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) and Home Investment Partnerships Act (HOME) program funds annual. Acceptance of these funds requires the City to prepare a 3 or 5 year Consolidated Strategic Plan and subsequent Annual Action Plans. This plan covers a five year period and may be amended should conditions change requiring re-direction of funding and or priorities. The needs projected for the next five years were based on analysis of the HUD provided data and prepopulated tables provided in this ConPlan Suite platform. Unless otherwise specified, the specific data provided is from HUD - 2005-2009 American Community Survey (ACS) Base Year, and 2011-2015 American Community Survey (Most Recent Year). The needs projected for the next five years were based on analysis of the HUD provided data and pre-populated tables provided in this ConPlan Suite platform. Unless otherwise specified, the specific data provided is from HUD - 2009 American Community Survey (ACS) Base Year, and 2011-2015 American Community Survey (Most Recent Year).

There was a 7% increase in population in the jurisdiction (Census Place-Killeen) resulting in a 14% increase in households living in Killeen. These figures do not take into account population increase estimates through year 2018 (U.S. Census 2018 Population estimate as of July 1, 2018, from the 2017 ACS 5-year population estimate base) which were 149,103 - nearly another 10% increase from the 2015 year and another 17% increase in population from the 2009 Base Year Estimates. Additionally, the number of households would have increased during the same time. The area median household income increased and additional 2% from 2015 and an additional 10% since the base year of 2009.

Demographics	Base Year: 2009	Most Recent Year: 2015	% Change
Population	127,921	136,380	7%
Households	41,290	46,955	14%
Median Income	\$43,482.00	\$47,763.00	10%

**Table 5 - Housing Needs Assessment Demographics**

**Data Source:** 2005-2009 ACS (Base Year), 2011-2015 ACS (Most Recent Year)

### Number of Households Table

	0-30% HAMFI	>30-50% HAMFI	>50-80% HAMFI	>80-100% HAMFI	>100% HAMFI
Total Households	4,860	5,365	8,765	5,360	22,610
Small Family Households	2,035	2,640	4,845	3,010	13,240
Large Family Households	295	605	985	840	2,110

	<b>0-30% HAMFI</b>	<b>&gt;30-50% HAMFI</b>	<b>&gt;50-80% HAMFI</b>	<b>&gt;80-100% HAMFI</b>	<b>&gt;100% HAMFI</b>
Household contains at least one person 62-74 years of age	615	605	870	325	2,890
Household contains at least one person age 75 or older	145	290	380	315	860
Households with one or more children 6 years old or younger	1,300	1,705	3,010	1,885	4,590

**Table 6 - Total Households Table**

Data Source: 2011-2015 CHAS

## Housing Needs Summary Tables

### 1. Housing Problems (Households with one of the listed needs)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>										
Substandard Housing - Lacking complete plumbing or kitchen facilities	50	0	85	4	139	30	0	15	0	45
Severely Overcrowded - With >1.51 people per room (and complete kitchen and plumbing)	20	100	90	80	290	20	10	20	15	65
Overcrowded - With 1.01-1.5 people per room (and none of the above problems)	120	210	175	120	625	50	55	25	20	150
Housing cost burden greater than 50% of income (and none of the above problems)	2,490	1,255	145	15	3,905	735	815	445	55	2,050
Housing cost burden greater than 30% of income (and none of the above problems)	220	1,785	2,920	645	5,570	200	230	1,230	485	2,145

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
Zero/negative Income (and none of the above problems)	360	0	0	0	360	290	0	0	0	290

**Table 7 – Housing Problems Table**

Data 2011-2015 CHAS  
Source:

2. Housing Problems 2 (Households with one or more Severe Housing Problems: Lacks kitchen or complete plumbing, severe overcrowding, severe cost burden)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>										
Having 1 or more of four housing problems	2,675	1,565	495	220	4,955	835	885	510	90	2,320
Having none of four housing problems	470	2,295	5,255	2,820	10,840	230	620	2,500	2,230	5,580
Household has negative income, but none of the other housing problems	360	0	0	0	360	290	0	0	0	290

**Table 8 – Housing Problems 2**

Data 2011-2015 CHAS  
Source:

3. Cost Burden > 30%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>								
Small Related	1,160	1,700	2,005	4,865	390	530	870	1,790
Large Related	165	350	195	710	40	165	335	540
Elderly	295	289	149	733	310	239	140	689
Other	1,275	995	875	3,145	220	139	345	704

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
Total need by income	2,895	3,334	3,224	9,453	960	1,073	1,690	3,723

**Table 9 – Cost Burden > 30%**

Data 2011-2015 CHAS  
Source:

#### 4. Cost Burden > 50%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
NUMBER OF HOUSEHOLDS								
Small Related	1,140	775	35	1,950	300	475	190	965
Large Related	165	195	20	380	40	85	90	215
Elderly	205	94	39	338	225	120	25	370
Other	1,155	350	50	1,555	200	135	140	475
Total need by income	2,665	1,414	144	4,223	765	815	445	2,025

**Table 10 – Cost Burden > 50%**

Data 2011-2015 CHAS  
Source:

#### 5. Crowding (More than one person per room)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
NUMBER OF HOUSEHOLDS										
Single family households	130	210	230	200	770	65	60	30	30	185
Multiple, unrelated family households	10	100	35	0	145	4	4	15	4	27
Other, non-family households	0	0	0	0	0	0	0	0	0	0
Total need by income	140	310	265	200	915	69	64	45	34	212

**Table 11 – Crowding Information – 1/2**

Data 2011-2015 CHAS  
Source:

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
Households with Children Present	0	0	0	0	0	0	0	0

**Table 12 – Crowding Information – 2/2**

Data Source

Comments:

No data available for review.

**Describe the number and type of single person households in need of housing assistance.**

Single member (family) renter households outnumber the single-family owner households by four times with single family owner household being only 24% of the combined total of 955 households. The household totals are primarily equal in each income category with exception to Extremely Low Income (ELI) households who have income calculated at 0% to 30% of the area median income at 17% (130 of 770) of the total single member renter households. On the other hand - owner single family households have a higher concentration of ELI and Very Low Income (VLI) households totaling 68% (125/185) of the total single member owner households with 35% (65) of those having 0% to 30% (ELI) of the area median income (AMI) and 32% (60) having  $\geq$ 30% to 50% of the AMI. This likely indicates the renter household are younger households below age 62 and the owner households are more likely to be widowed adults beyond age 62 and are living in the housing unit purchased when originally establishing residence in Killeen.

Housing assistance varies among owners and renters with renter households likely needing financial assistance with payment of rent and utilities vs. owner households needing housing assistance in basic maintenance and upkeep particularly households with annual income at or below 80% of the AMI. Owned housing unit components - water heater, heating/ventilation, and roofing - will begin to fail after the element’s life expectancy has passed causing urgent need for repair that may not be set aside by the owner. Loss of water connection, hot water to maintain personal hygiene, adequate heating and ventilation for occupant health and roofing on the structure to ensure the elements do not enter the upper envelope/enclosure of the structure protecting the structural components. Renter households with income at or below 50% AMI are eligible for rental vouchers provided by HUD Housing Choice Voucher (HCV) Administrators. Vouchers for these eligible families are often not available, especially for elderly persons because of the importance placed on larger families with children. Additionally, single family households are less likely to find a rental unit with only one bedroom, which is the allowable standard for a HCV holder consisting of one person or 2 person adult household (*related by marriage, partner, or significant other*) as the jurisdiction lacks a significant number of single bedroom rental units.

**Estimate the number and type of families in need of housing assistance who are disabled or victims of domestic violence, dating violence, sexual assault and stalking.**

The jurisdiction has nearly 26,000 (25,890 estimated from 2013-2017 American Community Survey 5-year estimates) families living in the jurisdiction's boundaries. The Bell County state property records indicate approximately 13,000 disabled veterans reside in the county. Since Killeen is next door to Fort Hood and Darnal Army Medical Center the jurisdiction estimates that at least 60% of these veterans live in Killeen. More than 33% (4,300) of those disabled veterans have a 100% disability rating, a designation Veterans Affairs (VA) uses to pay veterans who were disabled by injury or illness while on active duty in the military. Other types of individuals and families having disabilities also live in Killeen, those persons receive disability payments from Social Security Disability Income (SSDI). Persons receiving this income are children, adults, and older individuals that have a diagnosed disability as defined by the Social Security Administration. The VA disability is equal to a percentage, rounded to the 10th percent of the previous active-duty military member's last pay and is paid in addition to any other retirement pay collected. The SSDI amount is a fixed amount based on the federal scale.

Killeen is no different than other communities when it comes to domestic violence - it is present to some degree. Domestic violence (DV) involves members of the same household and can include everything from a verbal altercation to homicide. Domestic violence is present across all demographics and all socioeconomic backgrounds, it does not matter where you are there have been increases in domestic violence. COVID-19 and associated stressors have played a part in the rise of domestic violence incidents over previous years because the type of stress is different. Stressors of reduced hours from an employer, no in-person school for children and no childcare for working parents was a huge factor in late Spring 2020. Loss of jobs, rent and bills still due, and the 'shelter in place' order issued by the County Judge at the end of March 2020 may have fueled that the increase in incidents. A domestic violence incident can be a verbal altercation or even a homicide. A local domestic violence shelter, operated by Families In Crisis, served more than 500 victims in the year preceding October 2020 with about 60% of those children; these numbers average to be about 56 persons a night. Unfortunately, when children grow up in such an environment, familiarity is what they seek out and exposure to even just a verbal argument could result in the child/children becoming a victim or an aggressor. Domestic violence shelters are a necessity however congregate accommodations need to be reconsidered, particularly with parents refusing to vaccinate children, and situations like the COVID-19 pandemic can cause victims to reluctantly stay with an abuser opposes to seeking shelter assistance in a group/congregate setting. Although there is a need for continued services, as there most likely will always be, shelter and housing options need to transition to individual family units where the victims can remain in place in the shelter/housing without contact with other victims utilizing the shelter. Tenant based rental assistance is a continue option however extensive case management it an element to ensure success of the re-housed victim family. DV victims require intense case management and/or continued follow up and supportive services to prevent relapse and return to the abuser. These persons would also be excellent candidates for extensive data sharing among area providers to help provide the victims of domestic violence with a more comprehensive approach to services to ensure success for the adult and children involved.

### **What are the most common housing problems?**

The most common housing problems experienced by both owners and renters in Killeen is severe cost burden and overcrowding with renter households have as much as 81% (625) households of all income levels being overcrowded with 1.01-1.5 persons per room. Of those most affected with severe cost burden are renters in the ELI and VLI income categories or 0%-30% AMI (2,490) and >30% to 50% AMI (1,255). In addition, there is 1% (139) total renters that occupy Substandard Housing - or housing lacking complete plumbing or kitchen facilities. Interestingly, in this same category of households 61% have Low Income (LI) >50% to 80% of the area median income limits) resulting in those with higher income and the ability to rent a better unit may have problems with landlords making necessary repairs to the unit or possibly the unit was previously an owner occupied unit obtained through a foreclosure sale and the landlord did not make repairs prior to leasing to a new tenant. Or finally, the tenant may not be savvy enough to describe the needed repair in written format to submit to the landlord for proper repair to be made. Regardless the reason, low income renters in Killeen are faced with severe housing cost burden and substantial housing units that are in need of repairs to be comparable to owner units.

These housing problems are most common among persons who are currently experiencing homelessness and are likely play a major factor in placing households in the at risk of homelessness category. Additionally, persons appearing for the first time in the homeless system are those households that have lost employment or had to leave employment because of the coronavirus and its economic effects on the Killeen community

### **Are any populations/household types more affected than others by these problems?**

Households and special needs populations are affected more than others with these common housing problems due in part because these households depend upon income from minimum wage employment. Persons lacking specialty training, education, and/or experience are left to work jobs that pay only minimally which is less than what is considered a "living wage." The living wage for Bell County Texas, according to the Massachusetts Institute of Technology (MIT) Living Wage Calculator, updated Dec. 19, 1999, indicated the living wage for 1 adult/ 0 children was \$10.76 per hour working a minimum of 2,080 hours per year (\$22,381 annually) compared to the minimum wage for Texas at \$7.25/ \$15,080 annually. Poverty wage is considered \$6.00/hr. or \$12,480 annually. Households with children and adults without specialized education, training or experience suffer more than single individuals due to the needs of the children which is generally dictated by the age of the child (i.e., young children require more immediate attention and care vs. older children who require less supervision but require more expense for clothing and technology to get through high school. The effects of coronavirus on all working households effected income, employment closures, lay-offs, and significantly reduced hours or the inability to work at all because childcare providers were among those businesses closing. Parents were left without childcare during work hours. Once the federal assistance ends and additional sources are no longer available, individuals will need to go back to work to be able to pay for housing and living expenses or face potential of being at-risk of homelessness.

### **Describe the characteristics and needs of Low-income individuals and families with children (especially extremely low-income) who are currently housed but are at imminent risk of**

**either residing in shelters or becoming unsheltered 91.205(c)/91.305(c)). Also discuss the needs of formerly homeless families and individuals who are receiving rapid re-housing assistance and are nearing the termination of that assistance**

**If a jurisdiction provides estimates of the at-risk population(s), it should also include a description of the operational definition of the at-risk group and the methodology used to generate the estimates:**

Based upon the data provided by HUD any one of the income groups with cost burden and severe cost burden are at risk whether that risk is becoming homeless, going without proper health or medical care, or nutrition. Particularly at risk are those households that do not qualify for federal housing subsidy with income over 50% to 100% AMI. The renter households, both small households (3 persons or less) and large households (4 persons or more) in the 30% to 50% AMI have high percentages of severe cost burden which could be due to the lack of available housing vouchers for the community.

Particularly at risk are households that do not qualify for federal subsidy with income over 80% to 100% AMI. These household often have a relative steady income and credit history that will allow for some items to be financed. Those providing financing are calculating the household's available resources at the "gross" income amount, where in reality, the household does not have access to all of the gross income; it is net income a households must learn to live on. Likewise, financial institutions need to reset underwriting rules to take into consideration "net income" in order not to set the household up for financial failure as these household are literally only one payday away from losing housing and the protections employment income brings to the household.

**Specify particular housing characteristics that have been linked with instability and an increased risk of homelessness**

## **Discussion**

Although these figures and estimates are significantly changed from the previous five year consolidated plan the jurisdiction just completed, this information is still considered old and out of date.

Killeen is a town that is considered affordable when it comes to owning a home, but the wages paid by employers who are primarily 'service oriented' businesses like food and retail chains do not pay well

enough to pay for homeownership. This results in pushing owners to other employers east of Killeen to I-35 and north and south on the I-35 corridor from Waco to Austin. Lower income individuals and families make Killeen their home because of more affordable rental housing but many units are not in desirable location in the city, near grocery and retail, and there are not enough housing vouchers for the need, so families end up living in units they can barely afford then drive to the south side of town for groceries, entertainment, and retail.

## NA-15 Disproportionately Greater Need: Housing Problems – 91.205 (b)(2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

### Introduction

#### 0%-30% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	3,925	285	650
White	1,065	95	255
Black / African American	1,470	95	250
Asian	170	10	50
American Indian, Alaska Native	10	0	4
Pacific Islander	95	0	0
Hispanic	890	95	85

**Table 13 - Disproportionally Greater Need 0 - 30% AMI**

Data Source: 2011-2015 CHAS

\*The four housing problems are:

1. Lacks complete kitchen facilities,
2. Lacks complete plumbing facilities,
3. More than one person per room,
4. Cost Burden greater than 30%

#### 30%-50% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	4,460	900	0
White	1,240	270	0
Black / African American	1,895	410	0
Asian	75	20	0
American Indian, Alaska Native	10	35	0
Pacific Islander	55	0	0
Hispanic	1,065	150	0

**Table 14 - Disproportionally Greater Need 30 - 50% AMI**

Data Source: 2011-2015 CHAS

\*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

**50%-80% of Area Median Income**

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	5,155	3,605	0
White	1,810	1,505	0
Black / African American	1,780	1,020	0
Asian	140	130	0
American Indian, Alaska Native	40	10	0
Pacific Islander	55	15	0
Hispanic	1,165	885	0

**Table 15 - Disproportionally Greater Need 50 - 80% AMI**

Data Source: 2011-2015 CHAS

\*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

**80%-100% of Area Median Income**

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	1,440	3,925	0
White	500	1,485	0
Black / African American	540	1,385	0
Asian	20	120	0
American Indian, Alaska Native	0	0	0
Pacific Islander	10	15	0
Hispanic	325	790	0

**Table 16 - Disproportionally Greater Need 80 - 100% AMI**

Data Source: 2011-2015 CHAS

\*The four housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than one person per room, 4. Cost Burden greater than 30%

## **Discussion**

## NA-20 Disproportionately Greater Need: Severe Housing Problems – 91.205 (b)(2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

### Introduction

A disproportionately greater need exists when members of racial or ethnic group at an income level experience housing problems at a greater rate (10 percentage points or more) than the income level, as a whole. This Section will analyze disproportionate greater need for income levels 0% to 30%, >30% 50%, >50% to 80%, >80% to 100% AMI, by race or ethnicity experiencing severe housing problems. The severe housing problems included are as follows, lacks complete kitchen and plumbing facilities; overcrowded households with more than 1.5 persons per room, not including bathrooms, porches, foyers, halls or half rooms; and households with cost burdens of more than 50 percent of income.

### 0%-30% of Area Median Income

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	3,510	700	650
White	920	235	255
Black / African American	1,320	245	250
Asian	155	25	50
American Indian, Alaska Native	10	0	4
Pacific Islander	95	0	0
Hispanic	780	200	85

**Table 17 – Severe Housing Problems 0 - 30% AMI**

Data Source: 2011-2015 CHAS

\*The four severe housing problems are:

1. Lacks complete kitchen facilities,
2. Lacks complete plumbing facilities,
3. More than 1.5 persons per room,
4. Cost Burden over 50%

**30%-50% of Area Median Income**

<b>Severe Housing Problems*</b>	<b>Has one or more of four housing problems</b>	<b>Has none of the four housing problems</b>	<b>Household has no/negative income, but none of the other housing problems</b>
Jurisdiction as a whole	2,450	2,915	0
White	530	980	0
Black / African American	1,095	1,210	0
Asian	40	55	0
American Indian, Alaska Native	0	45	0
Pacific Islander	34	15	0
Hispanic	660	555	0

**Table 18 – Severe Housing Problems 30 - 50% AMI**

Data Source: 2011-2015 CHAS

\*The four severe housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than 1.5 persons per room, 4. Cost Burden over 50%

**50%-80% of Area Median Income**

<b>Severe Housing Problems*</b>	<b>Has one or more of four housing problems</b>	<b>Has none of the four housing problems</b>	<b>Household has no/negative income, but none of the other housing problems</b>
Jurisdiction as a whole	1,005	7,755	0
White	225	3,095	0
Black / African American	380	2,420	0
Asian	0	270	0
American Indian, Alaska Native	40	10	0
Pacific Islander	45	25	0
Hispanic	290	1,755	0

**Table 19 – Severe Housing Problems 50 - 80% AMI**

Data Source: 2011-2015 CHAS

\*The four severe housing problems are:

1. Lacks complete kitchen facilities, 2. Lacks complete plumbing facilities, 3. More than 1.5 persons per room, 4. Cost Burden over 50%

**80%-100% of Area Median Income**

<b>Severe Housing Problems*</b>	<b>Has one or more of four housing problems</b>	<b>Has none of the four housing problems</b>	<b>Household has no/negative income, but none of the other housing problems</b>
Jurisdiction as a whole	310	5,050	0
White	45	1,935	0
Black / African American	120	1,800	0
Asian	4	130	0
American Indian, Alaska Native	0	0	0
Pacific Islander	10	15	0
Hispanic	110	1,000	0

**Table 20 – Severe Housing Problems 80 - 100% AMI**

Data Source: 2011-2015 CHAS

\*The four severe housing problems are:

1. Lacks complete kitchen facilities,
2. Lacks complete plumbing facilities,
3. More than 1.5 persons per room,
4. Cost Burden over 50%

**Discussion**

## NA-25 Disproportionately Greater Need: Housing Cost Burdens – 91.205 (b)(2)

Assess the need of any racial or ethnic group that has disproportionately greater need in comparison to the needs of that category of need as a whole.

### Introduction:

### Housing Cost Burden

Housing Cost Burden	<=30%	30-50%	>50%	No / negative income (not computed)
Jurisdiction as a whole	30,515	9,360	6,400	680
White	12,265	3,310	1,590	255
Black / African American	9,705	3,415	2,665	275
Asian	1,035	200	180	50
American Indian, Alaska Native	340	55	10	4
Pacific Islander	230	160	170	0
Hispanic	6,200	1,935	1,450	85

**Table 21 – Greater Need: Housing Cost Burdens AMI**

Data Source: 2011-2015 CHAS

### Discussion:

## **NA-30 Disproportionately Greater Need: Discussion – 91.205(b)(2)**

### **Are there any Income categories in which a racial or ethnic group has disproportionately greater need than the needs of that income category as a whole?**

Summarized below are the income categories of racial or ethnic groups having disproportionately greater need than the needs of that income category as a whole:

Households with Housing Problems (lacking complete kitchen or plumbing facilities, overcrowding of more than one person per room, and cost burden greater than 30% of income

- Black /African American and Hispanic households at 0-30% and 80-100% AMI
- White and Hispanic households at 50-80% AMI

Households with Severe Housing Problems (lacking complete kitchen or plumbing facilities, overcrowding with more than 1.5 persons per room (not including bathrooms, porches, foyers, halls, or half-rooms); and cost burdens of more than 50% of income

- Black/African American households at 0-120% AMI
- Black/African American and Hispanic households at 0-80% AMI

To alleviate the housing problems and cost burden, at either level experienced in the jurisdiction, economic factors would have to align providing households with income increases adequate to offset the housing costs for both renters and owners, or an increase in the available rental housing subsidy, such as HUD Housing Choice Vouchers (Section-8 housing assistance) which is now closed and has had little change in availability for the last 23 months, or a decrease in the monthly amount charged [per bedroom] for available rental housing unit. Additionally, property managers should also take into consideration financial obligations to other creditors for renters and then use the household's net income minus credit obligations when considering whether the application has enough income to pay for those obligations. Owner housing remedies would likely require financial planning since income is a factor in the mortgage lending process – it appears that little or no attention is paid toward the net income of the household vs. the gross income to which mortgage lending is based. It is the households' in the moderate to middle income level that experience cost burden.

### **If they have needs not identified above, what are those needs?**

Although housing cost is the most significant need these households may have, they also have a need for adequate plumbing and or kitchen facilities (per the ACS data tables) but the need not identified would likely be of the need for assistance in maintaining the housing unit. For Renters, this is generally provided for by the property maintenance section when renting from a large complex however, when renters occupy single family homes - which are more desirable than stacked rental units – the

maintenance is then provided by the individual property owner or the tenant, which in turn is most likely being deferred, especially if that property owner is located out of the area. Homeowners on the other hand, in mortgage payments are within the guidelines with regard to qualifying income from the borrower, the amounts are calculated on a “gross monthly” basis instead of a “net” basis. This amount can be the trigger that pushes any one particular income household into the “cost burden” category. Elderly homeowners also experience the need for assistance with deferred maintenance on their home either due to fixed income i.e., Social Security and or disability payment income and/or increased costs for utilities and services, medical and health costs, transportation, and food are also a factor.

**Are any of those racial or ethnic groups located in specific areas or neighborhoods in your community?**

Killeen’s population is diverse in its geographic distribution with no one particular racial or ethnic group being located in one particular neighborhood or area. Housing units located in the older areas of Killeen will have more maintenance problems and single family units utilized for rental property will also experience deferred maintenance needs in the future.

## **NA-35 Public Housing – 91.205(b)**

### **Introduction**

In 2017 the Killeen Housing Authority converted half (75) of their 145 units to the HUD Rental Assistance Demonstration (RAD) program. The RAD program will help to alleviate the loss of more than 10,000 units annually due to the \$26 billion backlog on 1.2 million public housing units nationwide.

The Killeen Housing Authority (TX079) combined HUD Public Housing funding with RAD and Housing Tax Credits to improve affordable housing opportunity in Killeen. Units at the Moss Rose community were not environmentally friendly to allow for rehabilitation being located within 50 feet of the center of an active railroad track [noise] and units located in the flood plain. The HA and Developer Housing Solutions Alliance, Inc. purchased land on the east side of Killeen near quality schools, employment opportunities, medical services, transportation, grocery, and retail. The units remain fully occupied and have converted from RAD rent, to the Housing Tax Credit rent structure and the units have project-based vouchers.

In the most recent Housing Tax Credit application cycle (2020), the HA and Developer took necessary steps to submit and receive approval for the listing of Moss Rose Homes housing complex (the previous public housing unit property) and High View Homes housing complex (the remaining public housing units) as Federal and State Historic Districts. The High View Homes complex was also approved for Housing Tax Credits and Historical Tax Credits to be used for substantial rehabilitation of the 70 units.

As of December 2019, the HA continued to administer a small number of Housing Choice Vouchers/ Section 8 vouchers. Initially authorized 84 tenant based vouchers, the HA manages “port-ins” whereby a family is authorized a voucher from some other HA [inside/outside of Texas] and receives a small management fee from the issuing HA for ensuring program compliance associated with inspections and annual verifications.

The tables below reflect information obtained on the HA regarding its project-based vouchers and HCV/ Section 8 vouchers issued and managed by the Killeen Housing Authority and Central Texas Council of Governments-Housing Division as of December 31, 2019.

*CTCOG- HA does not track the average length of stay, average household size or number of homeless at admission, number of families requesting accessibility accommodations, HIV/AIDS participants, DV victims for any of its HCV.*

## Totals in Use

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project - based	Tenant - based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
# of units vouchers in use	0	0	144	105	0	105	0	0	0

**Table 22 - Public Housing by Program Type**

\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

Data Source: PIC (PIH Information Center)

## Public Housing ÿ Vouchers

This data was provided by the Killeen Housing Authority (TX079) and Central Texas Council of Governments-Housing Assistance (CTCOG-HA) as of December 31, 2019

## Characteristics of Residents

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project - based	Tenant - based	Veterans Affairs Supportive Housing	Family Unification Program	
Average Annual Income	0	0	9,797	11,902	0	11,902	0	0	
Average length of stay	0	0	4	4	0	4	0	0	
Average Household size	0	0	2	2	0	2	0	0	

	Program Type							
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher	
				Total	Project - based	Tenant - based	Veterans Affairs Supportive Housing	Family Unification Program
# Homeless at admission	0	0	3	0	0	0	0	0
# of Elderly Program Participants (>62)	0	0	45	26	0	26	0	0
# of Disabled Families	0	0	27	12	0	12	0	0
# of Families requesting accessibility features	0	0	144	105	0	105	0	0
# of HIV/AIDS program participants	0	0	0	0	0	0	0	0
# of DV victims	0	0	0	0	0	0	0	0

**Table 23 – Characteristics of Public Housing Residents by Program Type**

**Data Source:** PIC (PIH Information Center)

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division**  
**KHA = Housing Authority of Killeen**

TOTALS IN USE TABLE	Program Type								
	Vouchers			Special Purpose Voucher					Disabled*
	Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Money Follows Person	Disability Setaside		
# of units vouchers in use	CTCOG:	1406	0	1326	49	12	2	17	0
	KHA:	132	75	57	0	0	0	0	0

\*Includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition  
 ‡ All KHA, CTCOG data as of December 31, 2019

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division**  
**KHA = Housing Authority of Killeen**

CHARACTERISTICS OF RESIDENTS Table	Program Type									
	total	project based	tenant based	Veterans Affairs Supportive Housing	Family Unification Program	Money Follows Person	Disability Setaside	Disabled*		
Average Annual Income	CTCOG:		0	13,365	14,408	8,515	10,608	11,844	0	
	KHA:		0	11,902	0	0	0	0	0	
Average length of stay	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	4	0	4	0	0	0	0	0	
Average household size	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	2	0	2	0	0	0	0	0	
# homeless at admission	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	0	0	0	0	0	0	0	0	
# Elderly Program participants (62+)	CTCOG:	233	0	219	5	0	1	8	0	
	KHA:	26	0	26	0	0	0	0	0	
# Disabled Families	CTCOG:	363	0	336	35	1		11	0	
	KHA:	23	0	23	0	0	0	0	0	
# Families requesting accessibility features	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	105	0	105	0	0	0	0	0	
# HIV/AIDS program participants	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	0	0	0	0	0	0	0	0	
# DV victims	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	0	0	0	0	0	0	0	0	

\*Includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition  
 ‡ All KHA, CTCOG data as of December 31, 2019

KHA CTCOG S8 Statistics

Race of Residents

Race	Certificate	Mod-Rehab	Public Housing	Program Type					
				Vouchers			Special Purpose Voucher		
				Total	Project - based	Tenant - based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
White	0	0	68	27	0	27	0	0	0
Black/African American	0	0	60	72	0	72	0	0	0
Asian	0	0	15	3	0	3	0	0	0
American Indian/Alaska Native	0	0	1	0	0	0	0	0	0
Pacific Islander	0	0	0	3	0	3	0	0	0
Other	0	0	0	0	0	0	0	0	0

\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

Table 24 – Race of Public Housing Residents by Program Type

Data Source: PIC (PIH Information Center)

Ethnicity of Residents

Ethnicity	Certificate	Mod-Rehab	Public Housing	Program Type					
				Vouchers			Special Purpose Voucher		
				Total	Project - based	Tenant - based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
Hispanic	0	0	36	16	0	16	0	0	0
Not Hispanic	0	0	108	89	0	89	0	0	0

**\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition**

**Table 25 – Ethnicity of Public Housing Residents by Program Type**

**Data Source:** PIC (PIH Information Center)

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division**  
**KHA = Housing Authority of Killeen**

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division**  
**KHA = Housing Authority of Killeen**

RACE of RESIDENTS Table		Program Type			Special Purpose Voucher				
		total	project based	tenant based	Veterans Affairs Supportive Housing	Family Unification Program	Money Follows Person	Disability Setaside	Disabled*
		White	CTCOG	189	0	161	13	3	1
	KHA	27	0	27					
Hispanic American	CTCOG	429	0	403	6	11	1	8	0
	KHA	72	72	0	0	0	0	0	0
African American	CTCOG	6	0	6	0	0	0	0	0
	KHA	3	3	0	0	0	0	0	0
American Indian Alaska Native	CTCOG	11	0	11	0	0	0	0	0
	KHA	0	0	0	0	0	0	0	0
Pacific Islander	CTCOG	0	0	0	0	0	0	0	0
	KHA	3	3	0	0	0	0	0	0
Other	CTCOG	0	0	0	0	0	0	0	0
	KHA	0	0	0	0	0	0	0	0

\*Includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition  
 † All KHA, CTCOG data as of December 31, 2019

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division KHA = Housing Authority of Killeen**

Ethnicity		Program Type			Special Purpose Voucher				
		total	project based	tenant based	Veterans Affairs Supportive Housing	Family Unification Program	Money Follows Person	Disability Setaside	Disabled*
		Hispanic	CTCOG	148	0	143	3	0	0
	KHA	0	0	16	0	0	0	0	0
Not Hispanic	CTCOG	3258	0	1183	46	12	2	15	0
	KHA	89	0	89	0	0	0	0	0

\*Includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition  
 † All KHA, CTCOG data as of December 31, 2019

**KHA CTOCG Race Ethn Residents**

## **Section 504 Needs Assessment: Describe the needs of public housing tenants and applicants on the waiting list for accessible units:**

The Killeen Housing Authority (KHA) no longer keeps a waiting list for public housing units due to the RAD conversion of Moss Rose Homes. Compliance with Section 504 accessibility is not governed by the RAD and HTC rules with requirements being 5% of the units in the complex must be accessible to persons with physical and mobility impairments.

High View public housing units are scheduled to be transferred to the HUD Rental Assistance Demonstration (RAD) program therefore converting all the remaining 70 units of public housing into RAD project-based voucher (PBV) assistance. KHA no longer keeps a waiting list here for public housing units.

### **Most immediate needs of residents of Public Housing and Housing Choice voucher holders**

KHA no longer maintains a waiting list for public housing units due the remaining 70 units being converted to Project Based Vouchers (PBV). There are an estimated 1,100 on the HCV wait list at CTCOG-HA.

The most immediate needs of residents of public housing are now considered the needs of very low and extremely low-income persons due to the RAD conversion which include, decent, affordable housing units near transportation, employment, medical services, grocery, and retail services.

### **How do these needs compare to the housing needs of the population at large**

Although Killeen does have areas where housing units are aged and beyond their useful life, a greater amount of new housing development - including single family, duplex, and multi-family units have been constructed between 2004 and 2006; others are being added, slowly now, due to cost of materials being impacted by COVID-19.

Voucher - HCV and Project Based voucher (PBV) holders are now more likely to encounter more modern affordable rental units in proximity to their employer, public transportation routes, grocery and retail shopping and health providers than those households previously living in public housing units. Overall, housing opportunity in Killeen is abundant as evidenced by the number of rental units and the number of single-family units available for rent.

## **Discussion**

Statistical data from Killeen Housing Authority and Central Texas Council of Governments' -Housing Division are as of December 31, 2019. The Coronavirus in the Spring of 2020 has likely changed the need for housing and voucher assisted housing overall. While receipt of a HUD Housing Choice Voucher or a Project Based Voucher is not eligible for any type of rent relief, these households too were impacted by

increased costs, loss of work hours, income/wages, jobs, and likely medical expense from contracting COVID – these household too were financially impacted.

Additionally, property managers/landlords, who do not manage multi-unit federally subsidized, mortgage backed, or insured rental units, have most recently decided to not accept any new tenant households receiving any type of voucher assistance since the need for rental units is now at a peak in the jurisdiction. Rental units appear now to only be available to those households who do not receive any type of rental subsidy and can pay for the entire month rent without assistance or monthly subsidy. This action could likely push voucher holders out of the Killeen area and into areas accepting the voucher subsidies.

## **NA-40 Homeless Needs Assessment – 91.205(c)**

### **Introduction:**

The Central Texas Homeless Coalition (CTXHC) is a group of local community agencies and various levels of government that participate in discussion and actions needed to address homelessness in Bell and Coryell (Copperas Cove) counties. The CTHC conducted the annual Point in Time (PIT) count for participation in the HUD grant programs that assist communities with addressing homelessness. The CTXHC works with over fifteen public service and faith-based entities throughout Bell County in Temple, Belton, Harker Heights, and Killeen and then in the Coryell County the City of Copperas Cove. The coalition meets quarterly for updates and informational changes associated with their programs serving homeless individuals and families. The following information is taken from the January 22, 2019 PIT from the Texas Homeless Network (THN) and CTXHC count and Characteristics Survey Results.

The January 2019 PIT Count from the Central Texas Homeless Coalition provided the following ‘snapshot’ of homelessness in Bell, Coryell, Lampasas and Hamilton Counties: 409 Total Persons; 318 were Adults (18 Years old and older); 91 Children (under age 18 years); 24 Young Adults (18-24 years). 199 Females; 200 Males; 1 Transgender. 16 Chronically Homeless; 31 Veterans.

Nearly 22% (52) of the persons experiencing homelessness have an educational level with some college and 23% (49) have a high school diploma with an additional 13% having graduated College, has attended Technical school/training programs or even a Master’s degree or higher (27 persons – 17, 7, and 3 persons respectively) and 68 individuals experienced homelessness the first time on their own – 34 with family. Subjectively when asked, an estimated 37% (149 of 406 respondents) indicated they have experienced or was exposed [before the age of 18 years] some form of abuse/neglect and/or domestic violence prior to age 18 years, with an additional 15% (61) indicating they have a mental health condition and 16% (64) involved in a ‘gang’ or was exposed to a household member in jail. There were 85 (21%) of the respondents that indicated no particular exposure caused or was likely to cause their experience with homelessness. Unfortunately, nearly 38% (96 of 254) of respondents indicated involvement with the criminal justice system; 30% (76) indicated experience with mental health treatment or long-term hospitalization. Thirty-one (12%) indicated involvement with drug treatment and 51 (20%) respondents were involved with Child Protective Services (CPS)(34) or Foster Care (17). Sources of disability income, health care, and the prior housing situation before homelessness indicates nearly half 48% of 226 persons) were staying with friends or family and 38% (86) were renting a housing unit of their own. Only 4 % (9) persons were housed in a hospital, substance abuse treatment center or mental health facility while only 6% (15) stayed in a motel paid with their own funds or owned a home of their own. Overall, 326 respondents indicated income sources over the past 12-months were from non-cash benefits

including WIC, SNAP, and TANF (women, infants, children; supplemental nutrition assistance program; temporary assistance for needy families) each are nutrition programs for low income families.

**The 2021 Sheltered Count for Killeen only** resulted in a total of 72 persons – 57 Adults (18 years plus), 15 Children (under 18 years), 15 Young Adults (18-24 years of age). There were 39 Female, 33 Male; 2 were chronically homeless and 8 were veterans. There were 6 households with 15 children under the age of 18 years, 3 young adults (18-24 years) and 6 adults 25 years and older for a total of 24 persons.

**Homeless Needs Assessment**

Population	Estimate the # of persons experiencing homelessness on a given night		Estimate the # experiencing homelessness each year	Estimate the # becoming homeless each year	Estimate the # exiting homelessness each year	Estimate the # of days persons experience homelessness
	Sheltered	Unsheltered				
Persons in Households with Adult(s) and Child(ren)	100	150	150	35	20	60
Persons in Households with Only Children	2	2	5	2	1	30
Persons in Households with Only Adults	95	270	300	75	20	60
Chronically Homeless Individuals	16	6	30	15	6	75
Chronically Homeless Families	4	0	5	3	2	15
Veterans	2	29	35	20	15	90
Unaccompanied Child	2	2	20	6	4	15
Persons with HIV	0	0	12	6	6	15

**Table 26 - Homeless Needs Assessment**

Data Source Comments:

Indicate if the homeless population is: Has No Rural Homeless

**If data is not available for the categories "number of persons becoming and exiting homelessness each year," and "number of days that persons experience homelessness," describe these categories for each homeless population type (including chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth):**

Data above was taken from the 2019 Point inTime Unsheltered Count (PIT-Unsheltered 2019) and the 2020 Sheltered Count (PIT-Sheltered 2020).

**Nature and Extent of Homelessness: (Optional)**

<b>Race:</b>	<b>Sheltered:</b>	<b>Unsheltered (optional)</b>
White	152	19
Black or African American	214	30
Asian	5	1
American Indian or Alaska Native	5	0
Pacific Islander	2	0
<b>Ethnicity:</b>	<b>Sheltered:</b>	<b>Unsheltered (optional)</b>
Hispanic	49	4
Not Hispanic	324	47

**Data Source:** Texas Homeless Network Point In Time Count - Sheltered 2019- Bell, Coryell, Lampasas, Hamilton Counties; Killeen  
**Comments:** Point In Time Count-Unsheltered 2021

**Estimate the number and type of families in need of housing assistance for families with children and the families of veterans.**

Table 27 above estimates the number and type of families expected to minimally cycle through the Friends in Crisis Homeless Shelter-Friends in Crisis on an annual basis. However, without complete follow up with supportive services and continuous contact with the individual, no service provider will be able to provide a true estimate of homeless persons that will move from sheltered to permanent housing. This lifestyle, especially over the 2020 calendar year, may be more than young children (12 years and under) will psychologically be able to process -separations of friends and family due to actual and potential illness associated with COVID-19. The homeless adult must decide whether to keep their family in a known shelter and risk the chance of contracting the virus and then be required to stay for the quarantine period to confirm whether or not they have developing symptoms; or, stay on the street or with friends in hope of avoiding the virus but endure the elements while staying outside or living in a vehicle.

In response the community as a whole should be embracing more compassionate terminology when choosing language to represent marginalized identities. Using terms like “the homeless” is reductive and purposely isolates a specific group, making it seem like the needs of that group are not representative of the whole of society. More humanizing language might make their neighbors who live in homes more understanding of their plight.

**Describe the Nature and Extent of Homelessness by Racial and Ethnic Group.**

Due to the transient nature of homeless individuals, homeless families with children and homeless veterans it is difficult to accurately estimate the needs for this population as they are more likely to frequently move to areas where assistance – housing, supportive services, financial assistance, etc., are available. It is estimated the homeless population's east to west and vice versa movement along the I-14 (Highway 190) corridor between Temple and Copperas Cove is one where brief settling is done in one location for a short time with utilization of area services until program parameters limit continued participation. This cycle will cause homeless individuals (including veterans) or families to seek services in another location. Movement between the cities is rather simple as the distance is only 28 miles and is often supplemented by local agencies or where the person(s) received the most recent assistance. This transitory nature makes it more difficult to adequately assess the number in need of shelter and/or supportive services needed of any particular group. (i.e., individual, family with children, veteran, unaccompanied youth, etc.). Success in transitioning homeless persons and families into self-sufficiency is extremely hard when individual agencies, along the identified corridor, work independently instead of analytically to accomplish a comprehensive plan with a visible progress for their clients, transient persons, and other community leaders concerned for the welfare of anyone experiencing homelessness.

### **Describe the Nature and Extent of Unsheltered and Sheltered Homelessness.**

The nature and extent of unsheltered persons compared to sheltered persons likely includes the number of housing units/ beds, and programs or Housing Inventory Count (HIC) because without a bed to sleep in, persons must sleep out on the streets. Likewise, when there are not enough housing units or programs that assist persons without homes there will not be an end to homelessness.

### **Discussion:**

Households – whether one person or more than one person needs to have some type of nightly bed or unit, a program to assist with housing or direct programs to help individuals, children and others to when gauging the nature and extent of resources dedicated to homeless persons - HUD funded or not.

## **NA-45 Non-Homeless Special Needs Assessment - 91.205 (b,d)**

### **Introduction:**

The Consolidated Plan requires that, to the extent practicable, the housing needs of persons who are not homeless but require supportive housing be described. This includes but is not limited to the elderly (defined as 62 and older); the frail elderly (defined as an elderly person who require assistance with three or more activities of daily living); persons with disabilities; persons with alcohol or other drug addiction; persons with HIV/AIDS and their families; and victims of domestic violence.

This Section seeks to address this aspect of the Consolidated Plan regulations. However, since the City of Killeen is not a recipient of HOPWA funds, the HOPWA and HIV Housing Need Tables are not included.

### **Describe the characteristics of special needs populations in your community:**

The 2007-2011 ACS data from HUD indicated 3% of people age 65 and over were below poverty level. In addition, among the civilian non-institutionalized population in 2009, 11.8% reported a disability. The likelihood of having a disability varied by age – from 5.7% of people under 18 years, to 13.4% of people 18-64 years old, and to 42.8% of those 65 and over.

### **What are the housing and supportive service needs of these populations and how are these needs determined?**

In determining the housing needs of the older population in Killeen, data provided by HUD in the NA10 table 6 shows that Killeen has 22,535 households in the 0-100% HAMFI of which 2,080 were household containing at least one person 62-74 years of age (elderly), and 1,050 were households containing at least one person age 75 or older (frail elderly). The table below shows the data as presented in section NA-10 modified to reduce the categories of households displayed and income groups.

The housing and supportive service needs are likely to include ambulatory (ability to move about from place to place, walking, etc.) needs and ability to live independently without the assistance of others as well as modifications within their housing unit for use of accessible devices (grab bars, ramps, toilets, showers). Historic data indicates a near equal number of men and women report having a disability.

### **Discuss the size and characteristics of the population with HIV/AIDS and their families within the Eligible Metropolitan Statistical Area:**

No data collected.

### **Discussion:**

NO DISCUSSION

## NA-50 Non-Housing Community Development Needs – 91.215 (f)

### Describe the jurisdiction's need for Public Facilities:

The jurisdiction's needs for Public Facilities includes:

- Health Care/ Medical Clinic serving primarily low income and uninsured persons (42.86%);
- Day Center/Drop In Center for persons experiencing homelessness, in a controlled environment; may serve as a warming /cooling center in extreme temperatures; Public Library book mobiles (39.29%);
- Rehab of owned building(s) for use in providing public service programs; Childcare facilities (day care/after school care) for low income children (35.71%).
- Police station/sub-station in a low income area (32.14%);
- Facilities for children age 0-12 including day care, Head Start early education centers; Emergency Shelter for targeted population, operating 24 hours/day, overnight, short term temporary less than 4 months; Youth centers ages 13-19 (28.57%);
- Community Center available to all persons with regular daily operating hours; Cultural and performing arts centers; Food bank/food pantry (21.43%).
- Adult day care center, Office/meeting space/classrooms, educational training space (presumably for public service type programs) (17.86%);
- Centers for children age 12 and younger (14.29%);
- Senior center (with independent programs) (10.71%)

### How were these needs determined?

The jurisdiction used a combined approach to identifying Non-Housing Community Development Needs for 2020-2024 Consolidated Plan. The jurisdiction created Community Engagement meetings with specific topics of urgency - homelessness, public service programs for low income persons in need of assistance, and seniors. A total of three Community Engagement meetings were conducted specifically for determining community need for this 2020-2024 Consolidated Plan. The jurisdiction also used its historical method of receiving community input - Community Planning Meetings. *Residential areas of the jurisdiction are not recognized as 'named neighborhoods', the jurisdiction identifies its annual planning and community input for expenditure of its HUD funding as "Community Planning Meetings" whereby the meetings are held in various locations within the jurisdiction to engage citizens of all socio-economic backgrounds.* The jurisdiction conducted two annual planning meetings with the community to discuss community need that could most likely be addressed in the coming program year (Oct 2020-Sep 2021). Finally, the jurisdiction engaged the entire Killeen community, district and county level participants, area schools, religious organizations, and other entities that may not physically have time to attend public meetings but can equally participate through an internet/web based survey to identify needs within the community.

There were 65 respondents participated in the community engagement meetings; 48 respondents participated in the annual community planning meetings, and another 397 participated in the internet/web based survey for a grand total of 510 participants.

*See Unity Within the Community 2020 (Killeen Community Survey 2020) in the Grantee Unique Appendices.*

The jurisdiction's Public Works, Recreation Services, Planning and Development Services annually works within the general fund accounts to determine Capital Improvement Projects (CIP). On occasion the internal divisions of these departments will apply for CDBG funding to aid in project funding if a specific project is within a low income target area of the community. Projects would include parks, sidewalks, street replacement, sanitary sewer or water line improvements, lights, playgrounds, walking trails, senior centers, code enforcement, clearance/demolition. These activities all must be located in or serve residential low income areas as identified by the U.S. Census Bureau and specially tabulated for HUD.

### **Describe the jurisdiction's need for Public Improvements:**

The jurisdiction also has a need for Public Improvements (public owned) which include:

- Sidewalks, lighting, benches, street-scaping installation/replacement in predominantly low-income residential areas (50%).
- Code Enforcement and Clearance/Demolition including administration and enforcement of codes/regulations protecting the environment and sustaining quality of life in lower income residential areas with clearance and demolition of unsafe structures in primarily residential areas (42.86%).
- Park green spaces providing by the public entity serving predominately low-income areas (39.29%);
- Flood/Drainage improvements in predominantly low income areas (32.14%);
- Landscaping, tree planting by the public entity (28.57%);
- Solid waste improvements in predominantly low-income areas (25%).
- Parks, Recreation (outdoor) not buildings, located in predominantly low-income areas serving low income persons and families; Water/Sanitary sewer improvements in low income areas (21.43%)

Other public facilities improvements and public improvements were identified as needed, although ranked by the respondents with lower priority, are still considered necessary in meeting the community needs include: fire stations in low-income areas, architectural barrier removal for accessibility

improvements to public facilities and other public improvements including installing ramps, railing, signage, etc. in predominantly low income persons; permanent public art

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The jurisdiction used a combined approach to identifying Non-Housing Community Development Needs for 2020-2024 Consolidated Plan. The jurisdiction created Community Engagement meetings with specific topics of urgency - homelessness, public service programs for low income persons in need of assistance, and seniors. A total of three Community Engagement meetings were conducted specifically for determining community need for this 2020-2024 Consolidated Plan. The jurisdiction also used its historical method of receiving community input - Community Planning Meetings. *Residential areas of the jurisdiction are not recognized as 'named neighborhoods', the jurisdiction identifies its annual planning and community input for expenditure of its HUD funding as "Community Planning Meetings" whereby the meetings are held in various locations within the jurisdiction to engage citizens of all socio-economic backgrounds.* The jurisdiction conducted two annual planning meetings with the community to discuss community need that could most likely be addressed in the coming program year (Oct 2020-Sep 2021). Finally, the jurisdiction engaged the entire Killeen community, district and county level participants, area schools, religious organizations, and other entities that may not physically have time to attend public meetings but can equally participate through an internet/web based survey to identify needs within the community.

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*See Unity Within the Community 2020 (Killeen Community Survey 2020) in the Grantee Appendices.*

### **Describe the jurisdiction's need for Public Services:**

This category of funding is always oversubscribed in each year of the five year Consolidated Strategic Plan. Over the past 10 years, \$1,409,176.55 CDBG funds have provided nonprofit organizations and one

city department with funds to address high priority public service needs for low income elderly, homeless, domestic violence victims, and children under age 12 through eight subrecipient entities in subcategories of primarily salaries for case management with only two programs providing direct assistance to beneficiaries.

As Killeen continues to grow, the need for public service programs will continue to increase and with the economic impact of the Coronavirus and continued mutating variants, the jurisdiction will continue to need these limited funds to aid low income households, families, and individuals with particular guidance, counseling, case management, and direct services to bring the community back to somewhat 'normal before COVID-19'. It is likely that financial assistance for rent, mortgage assistance, utility assistance will continue until the effects of COVID-19 are no longer prevalent.

The jurisdiction could consider a mandatory requirement of all applicant entities to contribute a minimum of 1:1 or even a 1.5:1 ratio of other funding to the CDBG funding which would have doubled the \$1.4 million to \$2,218,353.00 or with a requirement of \$1.50: \$1.00 – a total of \$3.5 million (\$3,522,940) to address human and public service needs. Another consideration could be to focus the limited funding more directly toward the highest priority need for the community – which in this case, going forward for program year 2020 that would include persons with mental illness-all ages whereby direct assistance to beneficiaries and payment of operating costs for programs special/target populations would receive the funding.

### **How were these needs determined?**

This category of need is ever changing within the jurisdiction. When compiling the eligible categories for the Unity Within the Community 2020 survey, the jurisdiction used HUD guidance as well as examples of historically funded projects by the jurisdiction under the Public Services category. The examples and some options for funding were listed as follows: Identify the Public Service needs for the Killeen community – legal services, payment of operating costs for programs special/target populations (homeless, HIV Aids, domestic violence, etc.); Community awareness of available services (public information); Services for disabled persons (all ages); Child care services; Adult education/Literacy (including language services); Substance abuse counseling and services; Senior/Elderly services; Children's services (age 12 and under); Mental Health counseling and service; Family planning; Budget/Household finance planning; Crime prevention/awareness; Tenant/Landlord counseling/education; Wellness/Nutrition/Food (education, delivered, provided); Housing Counseling – including pre/post purchase and education; Services for abused/neglected children; Services for Victims of Domestic Violence; Youth services & programs (age 13-19); Public Transportation (general) Affordable Health services (non-emergency). The survey also asked what specific populations needed public services in Killeen to better identify specific populations of need – and then, what type of facilities would be necessary to provide the public services. The final two questions in the Public Services category simply ask - What is the maximum percent (%) an applicant should request for CDBG funded public service activity and if matching funds are required how much should an applicant provide if receiving CDBG Public Service funding. The last two questions are used in determining the range of statistical

characteristics of the responders to the value of the limited CDBG funds; 389 persons responded to the questions regarding the category of Public Services in the survey.

The Unity Within the Community 2020 survey was used during live Community Engagement sessions, the two Community Planning Meetings, and the Killeen Community Development web page between February 14 – March 19, 2020

# Housing Market Analysis

## MA-05 Overview

### Housing Market Analysis Overview:

HUD Data from the 2011-2015 ACS estimates 46,955 households in Killeen, up 14% from the base year 2009 at 41,290. The Real Estate Center at Texas A&M University reports for the 12 months ending May 2021 for the Killeen-Temple MSA (*metropolitan statistical area*), sales of existing homes were up 20.76% year over year (YoY) from 603 to 733 transactions with year to date sales total 2,889 closed listings. The average sales price YoY rose 22.8% from \$203,439 to \$249,827 subsequently followed by the average price per square foot from \$105.41 to \$125.88. Additionally, the median price rose 19.73% YoY from \$185,000 to \$221,500 ending with inventory for single-unit residential housing declining from 1.6 months to 0.5 months supply and days on market to sell declined from 85 to 62.

The Killeen-Temple housing market is considered as 'a hot real estate market' meaning, home inventory is very low, competition is high, and for buyers this presents a challenge to get an offer accepted.

Mortgage lending interest rates remain low allowing families to qualify for more home when considering the sales price. This allows for households in the median income range for the year 2020 (\$63,900) to have a monthly mortgage payment of \$1,651 (\$1,650.75) when considering the use of FHA mortgage allowing the borrower to have a house payment equal to 31 percent (31%) of their gross monthly income.

## MA-10 Number of Housing Units – 91.210(a)&(b)(2)

### Introduction

The 2011-2015 ACS reported an estimated 56,063 occupied housing units and 1,490 (3%) non-traditional property types to include mobile home, boat, RV, van, etc. Of the occupied housing units 66% were owner-occupied and 49% were renter occupied. The majority of housing structures (35,900/62%) are 1-unit detached structure/single family structures; thirty five percent are 2-20 or more units, with 99% of the owner structures having 2 or 3 bedrooms, and 81% of the renter occupied structures have 2 or 3 bedrooms.

### All residential properties by number of units

Property Type	Number	%
1-unit detached structure	35,900	62%
1-unit, attached structure	2,425	4%
2-4 units	8,200	14%
5-19 units	7,940	14%
20 or more units	1,598	3%
Mobile Home, boat, RV, van, etc	1,490	3%
<b>Total</b>	<b>57,553</b>	<b>100%</b>

Table 27 – Residential Properties by Unit Number

Data Source: 2011-2015 ACS

### Unit Size by Tenure

	Owners		Renters	
	Number	%	Number	%
No bedroom	75	0%	740	3%
1 bedroom	280	1%	4,030	16%
2 bedrooms	1,065	5%	7,508	30%
3 or more bedrooms	20,630	94%	12,625	51%
<b>Total</b>	<b>22,050</b>	<b>100%</b>	<b>24,903</b>	<b>100%</b>

Table 28 – Unit Size by Tenure

Data Source: 2011-2015 ACS

### Describe the number and targeting (income level/type of family served) of units assisted with federal, state, and local programs.

There are 8 rental housing complexes with 1012 units with 945 assisted with federal housing tax credits (HTCs) within the jurisdiction. The Central Texas Council of Governments’ – Housing Division is the primary administrator for the Section 8 Housing Choice Voucher (HCV) program.

**Housing Counseling is required in connection with all HUD programs** and may only be provided by an eligible provider approved by the City of Killeen and as a HUD Certified Housing Counselor. Housing Counseling is required in connection with all HUD funded programs and may only be provided by the applicant or another eligible public service provider approved by the City of Killeen and approved as a HUD Certified Housing Counselor. Regarding housing counseling - A waiver of participation may be granted for specific populations as allowed by the City of Killeen (e.g., Elderly, mentally disabled, etc.).

**Programs : HAP (HOME)** - available to first time homebuyers purchasing in the corporate city limits of Killeen; **HRA (HOME)** - available to assist first time buyers with repair/rehabilitation. **The jurisdiction reasonably estimates 10 low income households in the HAP program and 10 in the HRA program - all of varying size, race and ethnicity will participate.**

**HRP (CDBG)** – available to assist owner occupants with repair/rehabilitation to their housing unit in the form of a grant. **The jurisdiction reasonably estimates 10 low income households in the HRP program.**

**AAR** – available to a developer for acquisition of existing property, rehabilitation and resale to eligible low-income purchasers of single-family detached/stand-alone structures for owner occupancy in the corporate city limits of Killeen. **The jurisdiction reasonably estimates 15 low income households of varying size and race and ethnicity will participate in this program.**

**RHA** - is acquisition of rental property to be used for; and new construction or reconstruction of existing structures suitable for rehabilitation - of multi-family (including Single Room Occupancy/ Efficiency) rental-housing units. **The jurisdiction reasonably estimates HOME Rental Housing Activities (RHA) will assist 30 low income households who are homeless, at-risk of homelessness and very low income households of varying size, race and ethnicity compositions.**

The Housing Authority of Killeen operates 145 units of RAD project-based vouchers for low-income households. The Central Texas Council of Government-Housing Assistance Program provides HUD Housing Choice Vouchers (Section 8) for rental assistance to very low-income households – Killeen participants total an average 1470 vouchers.

The type and number of all households will vary based upon the program that is available at any given time a household experiences a need for any of these housing assistance programs. Therefore, the jurisdiction reasonably estimates the majority of participants will be small households, low income (annual income less than 80% AMI) and a somewhat equal share will be of Black/African American or White, with an estimated 20% of those with Hispanic ethnicity.

**Provide an assessment of units expected to be lost from the affordable housing inventory for any reason, such as expiration of Section 8 contracts.**

There are no expiring Section 8 project based type contracts within the jurisdiction. There are 8 apartment complexes that have utilized housing tax credits in development and redevelopment with 3 of those being newly developed over the last 5 years. Each of these newer developments has a minimum of 30 years to provide affordable housing for the Killeen community. Three of these developments were developed under the “elderly” designation, governed by the Internal Revenue Service Code definition, which was age 60 years and older prior to 2000, then adjusted to include persons age 55 years and older. There are two developments, Village at Fox Creek and Veranda Apartments that have completed their compliance requirements with federally assisted units. Both developments have the traditional mix of 50% and 60% AMI unit requirements of which both experience challenges in keeping the units occupied due to the rent structure governed by the funding source in comparison to the area income levels for Killeen. These developments may suffer higher vacancy rates due to the monthly rent being such that it takes more than 30% of a household’s monthly income to pay the rent.

Although an option, it is not likely that either development will convert the assisted units to market rate units once the compliance period for affordability is complete.

### **Does the availability of housing units meet the needs of the population?**

The jurisdiction has a good mix of both owner and renter housing units including single family units that were once owner occupied now available for lease under both short and long term contracts. These variable term rent contracts appeal to those households who are associated with Fort Hood, whether active duty or under a separate government contract for logistics, support (i.e. medical), etc. A majority of the housing units available have been constructed since 1985 after the influx of added troops to Fort Hood. Most of those housing units are primarily single family units and are located east and south east of the core of the community. In recent years, Killeen has seen an abundance of growth and new development in the southern half of the jurisdiction to include areas just inside the extra territorial jurisdiction (ETJ) of Killeen. The housing included single family units as well as two family and 4-family (4-plex) structures.

### **Describe the need for specific types of housing:**

Although Killeen has a large number of market rate homes, affordable housing for both owners and renters in the 0-80% income category is needed to address cost burden, severe cost burden and overcrowded housing conditions. Cost burden and severe cost burden affects almost proportionately small related households, large related households, elderly and other households in the income category of 0-80% AMI.

Additionally, housing units with one bedroom or ‘single room occupancy’ are required for single member households of all ages, particularly households utilizing the HUD Housing Choice Vouchers since these households are generally limited to a one (1) bedroom unit. When households cannot find a single bedroom unit or two-bedroom unit within the allowed unit rent rate, the household ends up losing the

much needed voucher only to rent a unit that is beyond their affordability; this places the household in the statistical box of cost burden, *paying more than 30% of their monthly income for housing expense*

## **Discussion**

The most important information about the available housing in Killeen for both owners and renters is that there is no consideration of the “net” available income of either household type. Local landlords and property managers use the ‘eligibility determination’ of “to rent a unit, rent cannot be more than 25% of your monthly income”. This is a ‘start’ to keep the household within a housing affordability level, however, no other information is requested by the landlord/property manager and in return, the household does not consider the fact of other monthly credit obligations. Most often, the household ends up paying out more than 50% of their monthly income for basic utilities and unit rent. This scenario is also true of households purchasing a home. Mortgage lenders calculate a household’s eligibility based upon credit as well as income using the appropriate rules associated with the mortgage loan type – FHA, Conventional, VA, etc. Most of these programs determine the borrower’s debt-to-income ratio and then applying any other applicable rules which could turn into a greater debt obligation than the borrower had anticipated. The basic rule of qualifying for a mortgage loan allows for the monthly house payment not to exceed 31% of the borrower’s gross monthly income and then the amount of total monthly combined debt (including the estimated house payment, property taxes, and hazard insurance) not to exceed 43% of the borrower’s gross monthly income. This method usually works with an exception – no one notifies the borrower that after the first year of owning the home, property taxes usually increase along with the hazard (homeowner’s) insurance increasing causing the monthly payment to be recalculated to cover the shortage in the borrower’s escrow account therefore causing an increase in the monthly house payment. The increase is usually easily accepted for the second year of home ownership; however, this continues each year and by year 3, 4, or 5, the borrower is looking for a way to cut their house payment. Unfortunately, the owner does not know how to reduce the payment and then ends up getting behind.

The coronavirus will financially strain households of all levels and of all types in the jurisdiction. Rent and mortgage assistance will be necessary however the mortgage assistance and options of forbearance will need to be fully explained otherwise these households will end up losing the home after the foreclosure moratorium ceases.

## MA-15 Housing Market Analysis: Cost of Housing - 91.210(a)

### Introduction

According to the 2011-2015 ACS the Median Home Value of owner-occupied units in Killeen was \$117,700 which represents a 17% increase from the year 2009. The Median Contract Rent was \$696 representing a 17% increase from the year 2009. Both homeowner and renters have experienced increases in housing costs which has exacerbated the housing need of lower income residents of Killeen.

### Cost of Housing

	Base Year: 2009	Most Recent Year: 2015	% Change
Median Home Value	100,200	117,700	17%
Median Contract Rent	596	696	17%

Table 29 – Cost of Housing

Data Source: 2005-2009 ACS (Base Year), 2011-2015 ACS (Most Recent Year)

Rent Paid	Number	%
Less than \$500	5,260	21.1%
\$500-999	15,760	63.3%
\$1,000-1,499	3,593	14.4%
\$1,500-1,999	300	1.2%
\$2,000 or more	8	0.0%
<b>Total</b>	<b>24,921</b>	<b>100.1%</b>

Table 30 - Rent Paid

Data Source: 2011-2015 ACS

### Housing Affordability

% Units affordable to Households earning	Renter	Owner
30% HAMFI	845	No Data
50% HAMFI	5,470	2,005
80% HAMFI	17,530	5,465
100% HAMFI	No Data	8,029
<b>Total</b>	<b>23,845</b>	<b>15,499</b>

Table 31 – Housing Affordability

Data Source: 2011-2015 CHAS

## Monthly Rent

Monthly Rent (\$)	Efficiency (no bedroom)	1 Bedroom	2 Bedroom	3 Bedroom	4 Bedroom
Fair Market Rent	589	593	780	1,124	1,370
High HOME Rent	589	593	780	1,073	1,178
Low HOME Rent	560	593	720	831	927

**Table 32 – Monthly Rent**

Data Source: HUD FMR and HOME Rents

### Is there sufficient housing for households at all income levels?

At the time of this compilation (Feb-Jul 2021) there is not a sufficient number of housing units in the jurisdiction available for households at all income levels even though more units have been consistently added each year since the jurisdiction's last Consolidated Plan for the period 2015-2019. Affordable housing units for renter households at the 30% and 50% annual income level total 6,315/ 26% of the available rental units in Killeen. Rental units for households in the 80% annual income level are in abundance at 2.78 times more/ 17,530 than the rental units available for lower income households. Although the average monthly rent is at \$696/month more than 84%/ 21,020 of the rental units had chargeable monthly rent between \$500 - \$999, these units may not be located in the most desirable area of Killeen – due to desired locations related to parent employment locations, school locations, etc. Homeowner units also are scarce for 30% and 50% AMI households as those units are being purchased by out of area investors who are turning the units into rental properties.

Fair market rent is determined by HUD and is possibly driven by the amount allowed for military members for the monthly 'housing allowance' which is based on rank and number of dependents. Owner housing is plentiful with new units being added, however the mortgage industry significantly changed loan underwriting policies after the onset of the coronavirus, loss of employment by usual borrower households and increased use of credit to cover daily – monthly housing expenses. The few borrowers that remain are looking more into ownership than rental due to the continued low interest rates.

### How is affordability of housing likely to change considering changes to home values and/or rents?

Housing in Killeen is relatively affordable in comparison to other high-cost regions. However, not all income groups are able to take equal advantage of affordable housing options. A decline in the portion of units affordable to homeowners earning less than 80% AMI in 2020 is creating an increasingly tight market for Killeen's less affluent homeowners. While there appears to be an abundance of homes affordable to higher income groups, there still exist a significant number of cost burdened households in these income brackets. It may be that the upper income households are snatching up the affordably priced homes, which then limits options for other households. There is a surplus of affordable units for

low and moderate income earners, while at the same time, a deficit exists for low and very low income earners. With little change over the last 5 year period prior to 2015, affordable options for the region's lowest income residents has not yet become available.

Home values in the Killeen area are not expected to increase significantly over the next seven years. More than 51%, (22,230 of the 43,320 households) of the combined Renters and Owners (ACS 20011-2015) of all income groups, 0-100% AMI, pay monthly rent and/or mortgages that when calculated are considered a cost burden; Renters make up 61% (13,065) of all renters that are cost burdened. The affordability of housing costs for the jurisdiction will likely change in the future at the point where rent rates are reduced to maintain occupancy rates or at such time significant changes to the economy result in increased incomes to the households.

### **How do HOME rents / Fair Market Rent compare to Area Median Rent? How might this impact your strategy to produce or preserve affordable housing?**

Both the High and Low HOME rents are considerably less than the Fair Market Rent which is determined by HUD. Affordable rent amounts are generally calculated based upon the chargeable rent and utilities paid by the tenant- electric, heating, water, garbage removal, etc. (telephone, cable television or contract television are not eligible and are not considered a necessity) and should not exceed 30% of the tenant's gross monthly income. The information in the above tables is from the ACS 2011-2015 and represent estimates therefore the analysis will be for household incomes for that window of time; regardless, the same principle applies over the year(s) when comparing the data.

Current income levels for households for 2017 are listed in the chart below. The calculation for determining affordability in housing costs at the median income level requires the formula of:

Median Income Level multiplied by 30% (.30) divided by 12 = Maximum Monthly Affordable Housing Expense- Renters (tenant paid utilities, and chargeable rent). Owner maximum monthly affordable mortgage is calculated the same way with exception to the inclusion of utilities – which are not a part of the calculation - but the inclusion of the monthly principal, interest, annual taxes and insurance is added.

### **Discussion**

Affordable rent/mortgage for a household of "Median Income" (100% AMI – 2017 limits) would be \$1,475 per month *based on family of 4 persons*. The affordable rent/mortgage for the same size household considered low-income is \$1,180; for very low-income \$738 and for extremely low-income \$615. To avoid overcrowding, a 4 person household, at minimum would occupy a 3 bedroom unit. The affordable rent, per the calculation, for a low income household is \$1,180 (compared to the FMR \$1,117 which leaves about \$63 to cover the cost of the tenant paid utilities for renters.

The same calculation is performed for each of the varying income levels each resulting in inadequate amounts to pay for necessary utilities thereby cost burdening the household. Severe cost burden is factored in when a household pays more than 50% of their gross monthly income for rent or mortgage. Very low-income households, those earning 50% of the AMI, are eligible for federal housing subsidies or Section 8/Housing Choice Vouchers (HCVs).

Households eligible for Section 8/HCVs (4- person household/ 3- bedroom unit) would expect to pay as much as \$1,180 per month for rent and utilities with the remaining \$565 being paid by the federal subsidy. Over the past 10 years, the HCV administrators have opted to pay less than 100% of the Fair Market Rent charged for the units in an attempt to increase the availability of vouchers. The HCV administrators pay only 90% of the FMR (\$1,062) which now leaves a gap of \$683 for the voucher subsidy. Over time, this would be ideal however federal cuts to public housing programs has resulted in a lesser number of vouchers to be issued and only allowing renewal of existing vouchers. This in turn affects the waitlist and movement of such list to a point where unsubsidized households attempt to cover the chargeable rent with the threat of being at-risk of becoming homelessness should their job change, have unexpected illness or automobile needs arise.

Tenants occupying units subsidized by the Housing Tax Credit program are also among this population of cost burdened households for the simple reason that when the development created and put to pen and paper, there is an automatic cost factor that calculates the chargeable rent and anticipated expenses, including debt service, that must be met each month of the applicable commitment (usually a minimum of 20 years). This hypothetical financial calculation - pro-forma - then dictates the needed income to support the expenses; income is produced by the rents paid by the occupying tenants. Although the State or issuing entity administering the Housing Tax Credit program annually releases the maximum chargeable rents, these rent structures only allow for households that are in the uppermost level of a given income group to affordably pay the rent. For this reason, the jurisdiction should consider the income groups targeted in future developments to ensure that the housing units produced are truly affordable to the majority of the population for any given income group and not just for those households that are in the uppermost level of the income category.

## MA-20 Housing Market Analysis: Condition of Housing – 91.210(a)

### Introduction

Newer homes tend to dominate the area with almost half of all homes built since 1990. An estimated 1% of the homes built before 1950 remain in 2020; an estimated 26% (12,585) of all occupied housing units were constructed prior to 1979 with rental units at 61% (7,680) of that total. An estimated 26% of all housing units constructed prior to 1979 could be rehabilitated or reconstructed. An issue surrounding many of these older units is that they could be located in any of the many flood hazard areas in the older, original township of Killeen. Many of these pre 1979 units are located in the original township or outlying areas of 'downtown'. It is most likely that a large number of these units contain lead-based paint hazards. Older structures require more upkeep and may eventually become obsolete or uninhabitable. Reduced tenure (length of time in the unit) and turnover each year may signal potential loss in value and disinvestment by owners. This will eventually make it harder to place the houses on the market due to the need for considerable upgrades and or maintenance type repairs rendering a value less than a home of the same age that has been maintained in the same area. The demand for housing types is largely determined by each demographic group of the community – the average householder age is between the ages of 35-54 per Texas A&M Real Estate Center as of May 2021.

The ACS 2011-2015 did not provide for data associated with vacant units therefore no discussion is included for this section.

### Definitions

The jurisdiction identifies and defines varying housing conditions consistent with the International Code Council-International Property Maintenance Code (ICC-IPMC) where the jurisdiction has adopted building codes and ordinances associated with construction, repair, rehabilitation and new construction of housing structures. There is not one specific definition describing the condition of a housing structure that renders it "substandard." The Chief Building Official considers all elements of any circumstance where a decision results in a decision of "unfit for occupancy" which may include more than one specific element therefore the definition of Substandard Housing and Housing Suitable for Rehabilitation will be recognized as follows:

**Substandard Housing Suitable for Rehabilitation** - any building or structure, intended for residential occupancy, that is in compliance with minimum standards of local adopted Codes and Ordinances regarding property maintenance; that are in structurally sound condition; and where the rehabilitation investment effort where the cost of rehabilitation is equal to less than seventy-five (75%) percent of the Bell CAD (County Appraisal District) most recent calculation of fair market value or \$25,000, whichever is less **for minor rehabilitation (less than \$45,000;** or, when the cost of rehabilitation (repairs, replacements, and improvements) exceeds the greater of 95% of the Bell County Appraisal District's most recent calculation of fair market value (the property's replacement cost) after rehabilitation

completion on all vital components for major rehabilitation (**greater than \$45,000 up to \$95,000**); or, **substantial rehabilitation (greater than \$95,000)** meaning substantial rehabilitation occurring when required repair to vital components will not meet existing local building codes and program standards or regulations and, the rehabilitation (improvements) will not provide a decent, safe, sanitary, and structurally sound condition in accordance with the CD HOUSING REHAB STANDARDS when the intent to achieve a habitable condition is not obtainable from a non-habitable condition below the program’s governing standards.

**Substandard Housing Condition (unsafe building or structure)** – any building or structure that has any of the of the following conditions, such that the life, health, property or safety of its occupants or the general public are endangered: Means of egress not adequate to provide a safe path in case of fire or panic; means of egress, not limited, is in disrepair or nonworking condition such that it could be rendered unsafe in case of fire or panic; Stress in any material member to all imposed loads exceeds the stresses allowed in the Standard Building Code for new buildings; the building, structure or portion thereof has been damaged by fire, flood, earthquake, wind, or other use to the extent that the structural integrity is less than it was prior to the damage and less than the minimum requirement established by the Standard Building Code for new buildings; any exterior portion of the building or structure is not securely fastened, attached or anchored such that it is incapable of resisting wind, seismic or similar loads; is manifestly unsafe or unsanitary for the purpose for which it is being used; is in decay, deterioration or dilapidation and is likely to fully or partially collapse; is in such condition as to constitute a public nuisance; and is unsafe, including service equipment , unsanitary or not provided adequate egress, constitutes a fire hazard, or is otherwise dangerous to human life, or constitutes a hazard to safety or health by reason of inadequate maintenance, dilapidation, obsolescence or abandonment.

**Condition of Units**

Condition of Units	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
With one selected Condition	5,495	25%	10,425	42%
With two selected Conditions	130	1%	720	3%
With three selected Conditions	4	0%	65	0%
With four selected Conditions	0	0%	0	0%
No selected Conditions	16,415	74%	13,700	55%
<b>Total</b>	<b>22,044</b>	<b>100%</b>	<b>24,910</b>	<b>100%</b>

**Table 33 - Condition of Units**

Data Source: 2011-2015 ACS





expectancy of some components has increased over the last 35 years due to new products and introduced technologies while the average life expectancy of others has declined. While some components like smoke detectors and lighting fixtures have an average life expectancy of 5 to 10 years other components such as heating and ventilation systems last 25 years and framing and concrete footings will last nearly a lifetime. Often times these components are changed more frequently due to changing styling and consumer preferences. Routine maintenance and ultimate replacement must be considered for those components lasting less than a lifetime.

The lack of income to support a regular maintenance routine, coupled with the extreme temperatures in central Texas result in a greater number of housing units in need of more deferred maintenance and repair than an actual rehabilitation. When left unchanged over several years, those units begin to function at less than optimum capacity and may cause damage or reduced capacity to other connecting components. The jurisdiction will provide rehabilitation for owner and renter dwelling structures so as not to lose the units to substandard or unsafe conditions.

The jurisdiction will consider rehabilitation for existing owner and renter dwelling units to maintain affordable housing stock and will consider rehabilitation until such time the estimated cost of rehabilitation efforts will exceed seventy-five percent (75%) of the appraised value of the structure. Reconstruction of existing dwelling structures will be considered at such time the cost of rehabilitation exceeds 75% of the appraised value. *All calculations will be conducted prior to performing the rehabilitation actions. Vital components including water, sanitary sewer, and heating/ventilation will be considered as an urgent need and will be handled as such.*

### **Estimated Number of Housing Units Occupied by Low or Moderate Income Families with LBP Hazards**

The American Community Survey 2011-2015 estimates indicate that there are 46,954 housing units in Killeen with 22,044 (47%) occupied by owners and 24,910 (53%) occupied by renters. The survey also estimates the number of housing units constructed during a time when the use of lead-based paint was used and most requested due to the durability of the product – 1920's, 1930's and through the 1970's. Throughout time, a variety of lead levels were present and acceptable for use in paints used for interior and exterior areas until banned by the U.S Consumer Product Safety Commission on September 1, 1977 with an effective date of March 1, 1978 (180 days after publication in the Federal Register) therefore consideration must be made to include all housing units that could contain any type of lead-based paint hazard, in Killeen that equates to approximately 15,330 owner and 12,450 renter units. Those units built, especially those before 1960, will contain some lead-based paint and for pre-1950 properties, it is reasonable to assume that lead-based paint is present on more than a few surfaces. The table above identifies the number of housing units that potentially contain lead-based paint hazards.

There are 14,610 housing units, owners and renters with children in the unit. A greater proportion of rental units are less likely to contain deteriorating lead-based paint hazards due to the wide spread use of federal subsidies requiring compliance with lead paint regulations. According to the ACS data, an

estimated 59% % of Killeen’s housing stock was built before1980 when the lead paint regulations changed. The older rental units are likely to be under a maintenance regimen or may have already undergone the abatement process as it is the older units that are generally occupied by lower income households receiving a federal subsidy for rental assistance. Owner occupied units are likely those units that may contain unacceptable levels of the lead based paint hazard, both interior and exterior, due to deferred maintenance and until such time the unit is assisted with a federal housing subsidy, or converts to rental property, it is not likely the hazard will be abated.

## **Discussion**

## MA-25 Public and Assisted Housing – 91.210(b)

### Introduction

Killeen has a small housing authority that had 145 units. The units are divided among two geographic locations within the city; both locations are in areas of where there are high concentrations of low-income households. The housing authority is currently authorized 84 housing choice vouchers (section 8 vouchers).

At the time of this report, half of the units (75) were taken off- line as public housing units in 2018 since the units were located in an environmentally friendly area (noise, flood) and new units in an area without high concentration of low-income households. The new units were constructed under the HUD Rental Assistance Demonstration (RAD) program. The remaining 70 public housing units are scheduled to go off-line and convert to project- based voucher assistance under RAD within the next 18 months; substantial rehabilitation will provide updated amenities for the tenants.

### Totals Number of Units

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers					
				Total	Project -based	Tenant -based	Special Purpose Voucher		
							Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
# of units vouchers available			145	84			0	0	0
# of accessible units									
*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition									

**Table 37 – Total Number of Units by Program Type**

Data Source: PIC (PIH Information Center)

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division**  
**KHA = Housing Authority of Killeen**

TOTALS IN USE TABLE	Program Type								
	Vouchers			Special Purpose Voucher					Disabled*
	Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Money Follows Person	Disability Setaside		
# of units vouchers in use	CTCOG:	1406	0	1326	49	12	2	17	0
	KHA:	132	75	57	0	0	0	0	0

\*Includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition  
 ‡ All KHA, CTCOG data as of December 31, 2019

**Housing Statistics for Section 8 (tenant based) Vouchers**  
**CTCOG = Central Texas Council of Governments Housing Division**  
**KHA = Housing Authority of Killeen**

CHARACTERISTICS OF RESIDENTS Table	Program Type									
	total	project based	tenant based	Veterans Affairs Supportive Housing	Family Unification Program	Money Follows Person	Disability Setaside	Disabled*		
Average Annual Income	CTCOG:		0	13,365	14,408	8,515	10,608	11,844	0	
	KHA:		0	11,902	0	0	0	0	0	
Average length of stay	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	4	0	4	0	0	0	0	0	
Average household size	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	2	0	2	0	0	0	0	0	
# Homeless at admission	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	0	0	0	0	0	0	0	0	
# Elderly Program participants (62+)	CTCOG:	233	0	219	5	0	1	8	0	
	KHA:	26	0	26	0	0	0	0	0	
# Disabled Families	CTCOG:	363	0	336	15	1		11	0	
	KHA:	23	0	23	0	0	0	0	0	
# Families requesting accessibility features	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	105	0	105	0	0	0	0	0	
# HIV/AIDS program participants	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	0	0	0	0	0	0	0	0	
# DV victims	CTCOG:	0	0	0	0	0	0	0	0	Do not track CTCOG
	KHA:	0	0	0	0	0	0	0	0	

\*Includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition  
 ‡ All KHA, CTCOG data as of December 31, 2019

## **KHA and CTCOG Demographics Killeen**

### **Describe the supply of public housing developments:**

### **Describe the number and physical condition of public housing units in the jurisdiction, including those that are participating in an approved Public Housing Agency Plan:**

Decreasing public housing funds have resulted in adequate housing units however the location of the family units known as Moss Rose – is located in such an area of environmental concerns, primarily noise and flood, that potential tenants do not wish to reside in the complex. The High View complex contains the 8 accessible units, those too are plagued by decreasing public housing funding and are adequate, but funds are not sufficient to make significant changes to accommodate more households with disabilities.

For these reasons, the Killeen Housing Authority decided to utilize the HUD RAD program converting all 145 public housing units to a project based voucher program. The Moss Rose complex was reconstructed on a new site on the eastern side of Killeen in a location that is more desirable for the tenants to access basic necessities – groceries, transportation, employment, medical and retail. The High View units are scheduled to undergo substantial rehabilitation in the coming 18 months, also converting to project based voucher assistance through the RAD program.

**Public Housing Condition**

<b>Public Housing Development</b>	<b>Average Inspection Score</b>
Killeen Housing Authority TX079	0

**Table 38 - Public Housing Condition**

**Describe the restoration and revitalization needs of public housing units in the jurisdiction:**

The KHA staff was successful in completing one-half of the RAD conversion on 75 of its public housing units. The remaining 70 units will be rehabilitated in the next 18 months

**Describe the public housing agency's strategy for improving the living environment of low- and moderate-income families residing in public housing:**

The HA was intent on improving the living environment for low- income families residing in public housing thus the reason for pursuing the HUD Rental Demonstration Program (RAD).

**Discussion:**

There is no further discussion for the condition and number of Public Housing units.

## MA-30 Homeless Facilities and Services – 91.210(c)

### Introduction

The information contained in Table 39 identifies facilities and housing available to children, youth, households with children, unaccompanied youth, adults only, veterans, and chronically homeless households. This information was provided from the Housing Inventory Count (HIC) for Killeen (only) from January 2021.

Primary housing is provided via overnight shelter then additional housing options provide Veterans with 164 housing vouchers shared between Friends in Crisis and Endeavors-Killeen.

Transitional housing and permanent supportive housing is virtually nonexistent in Killeen as none of the three agencies – Central Texas Youth Services, Friends/Families In Crisis, and Family Endeavors/Endeavors Killeen provide facility based beds (Central Texas Youth Services, Friends/Families in Crisis; then through rapid re-housing vouchers – Family Endeavors-Killeen and Families In Crisis provides housing assistance to Veterans. Families in Crisis received funding from the jurisdiction’s HOME funds for Tenant Based Rental Assistance (TBRA) for all persons including victims of domestic violence.

At the time the HIC was conducted for the Killeen area, no agency provided beds, transitional housing, tenant based/vouchers or rapid re-housing, for persons experiencing chronic homelessness with or without children. Additionally, none of the agencies listed on the HIC indicated they provide support services to persons experiencing homelessness.

### Facilities and Housing Targeted to Homeless Households

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Households with Adult(s) and Child(ren)	288	0	0	0	0
Households with Only Adults	166	0	0	0	0

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Chronically Homeless Households	0	0	0	0	0
Veterans	0	164	0	0	0
Unaccompanied Youth	21	0	0	0	0

**Table 39 - Facilities and Housing Targeted to Homeless Households**

Data Source Comments:

**Describe mainstream services, such as health, mental health, and employment services to the extent those services are used to complement services targeted to homeless persons**

Local entities including State offices and area non-profit organizations provide mainstream services that are used to complement services targeted to homeless persons, those services include:

Greater Killeen Community (Free) Clinic providing health care through weekly clinics for acute care and chronic care to homeless persons and persons who do not have health insurance.

Central Counties Center and Bell County Indigent Health Care provide services to homeless persons suffering with mental illness.

Central Texas Youth Services provides transitional housing options to at-risk youth, unaccompanied youth, and youth transitioning from foster care through the Independent Living Program and Project FUTURE locations where homeless persons are trained/re-trained in basic life skills associated with maintaining a residence, employment and connecting with area providers in receiving other needed services.

Local agencies work with clients in enrollment and attendance in Workforce Solutions of Central Texas resources to obtain employment or to obtain necessary skills in preparing a resume, childcare while working or attending training or college. Education training and vocational training/rehabilitation programs are available to assist veterans, and Workforce Career Centers offer computer access along with career exploration for those individuals re-entering the workforce.

**List and describe services and facilities that meet the needs of homeless persons, particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. If the services and facilities are listed on screen SP-40 Institutional Delivery Structure or screen MA-35 Special Needs Facilities and Services, describe how these facilities and services specifically address the needs of these populations.**

At present, Families In Crisis, Inc. is the primary entity with an overnight homeless shelter. The Friends in Crisis shelter meets the needs of persons experiencing homelessness to include families with children, and veterans and their families through various programs funded for veterans, persons experiencing homelessness and domestic violence victims.

Central Texas Youth Services provides shelter for unaccompanied runaway, homeless, youth and children through their Option House program. Additionally, CTYS also provides transitional housing and education to youth 18 -21 years who are transitioning out of Foster Care. CTYS has a centralized office

Heritage House of Central Texas uses private and local funds to provide a form of transitional housing for homeless persons who agree to participate in their Empowerment Program. The agency

concentrates their efforts on individualized and extensive case management and follow-up to ensure participants attain complete self-sufficiency and are not dependent upon federal assistance in any form.

Family Endeavors- Killeen – Stephen A. Cohen Military Family Clinic provides high-quality, accessible, and integrated mental health care to veterans regardless of role while in uniform, discharge status, or combat experience for active duty service members and military families. Clinics use evidence-based practices, provided by credentialed staff trained to work with military populations. Programs are designed to improve the quality of life for Veterans, active duty service members, and military families, services addressing depression, anxiety, post-traumatic stress, sleep problems, adolescent behavioral issues, relationship and family stress, etc. can be received both individually and together with family members in the same place, at the same time, with the same treatment team.

## **MA-35 Special Needs Facilities and Services – 91.210(d)**

### **Introduction**

Flexible and individualized support services are needed at all levels of housing (shelter, transitional, rapid-rehousing, permanent housing) in order to address the issues that lead to homelessness.

Central Counties Center, Cenikor, Bell County Department of Human Services HELP Centers, and Central Texas Youth Services assist persons who are not homeless but require supportive housing and programs for persons returning from mental and physical health institutions.

Recognizing that there is a direct correlation between stable financial resources and long-term retention of housing, the entities work together to facilitate the access of mainstream benefits for homeless and non-homeless persons. The implementation of HMIS in the Central Texas has greatly enhanced the ability to access mainstream resources although entities still struggle to maintain software updates and trained personnel to input and access the data.

### **Including the elderly, frail elderly, persons with disabilities (mental, physical, developmental), persons with alcohol or other drug addictions, persons with HIV/AIDS and their families, public housing residents and any other categories the jurisdiction may specify, and describe their supportive housing needs**

The jurisdiction does not have specific detailed information on the supportive housing services needed by persons who are elderly or frail elderly, or with mental, physical, or developmental disabilities, or for persons recovering from alcohol or other drug addictions however there are many programs in the community and surrounding area that incorporate the needs of the individual instead of imposing a program that only addresses a few expected needs for the particular population. The following identifies broad category needs that are likely to be experienced by all special needs groups:

- Affordable transportation for elderly and physically disabled persons and public housing residents
- Adequate health and medical services and programs for all groups to include nutrition and chronic care management
- Access to resources providing mental care services to all groups in managing challenges that inhibit performance and reduce the quality of life
- Prevention and education to reduce and inhibit use of substances that result in addiction and abuse to all groups recovering from alcohol and other drug addictions
- Adequate information, referral and treatment for all groups with developmental and/or mental and physical disabilities

The City strives to continue expansion of administrative and planning capabilities to assist local public and private agencies and other units to become more effective through increased marketing initiatives for programs provided by area agencies. Technical assistance is provided to programs that are consistent with the goals of the ConPlan. Continued pursuit of funding for these programs continues to be a challenge for all agencies providing support services.

The Central Texas Support Services agency provides support services for persons with HIV/AIDS and their families. In the coming year, these offices are expected to be relocated from Temple to Killeen.

### **Describe programs for ensuring that persons returning from mental and physical health institutions receive appropriate supportive housing**

The jurisdiction does not directly contribute to major programs addressing services to persons with mental and physical health needs however; many of the public service providers apply for the McKinney-Vento funds through the State of Texas Department of Housing and community Affairs to help address those needs for their clients.

Since municipal governments have only limited authority to directly control the primary areas of concern (detailed below), the City of Killeen proposes to strengthen its ability to plan and coordinate these polices through the work of the Central Texas Homeless Alliance and the Texas Homeless Network and the Texas Interagency Council for the Homeless.

There are four primary areas of policy planning – 1) mental health, 2) physical health, 3) criminal justice, and 4) foster care. The City of Killeen as a municipal government jurisdiction does not have direct control over any of these social service or criminal justice systems. The mental health hospitals in Texas are funded and regulated by state government through a network of local governmental mental health authorities, rather than city government. The Texas criminal justice systems are funded jointly by state government through state prisons, and by county government through county jails/ Municipal jails play a limited role for temporary holding purposes and misdemeanor level crimes. The Texas physical health systems for indigent care are implements by public hospitals funded and administered by county agencies. The Texas Child Protective Service and foster care systems are also implemented and funded by state level government. Therefore, municipal government has a limited direct role in the discharge actions taken by the above entities. Consequently, the most beneficial path for influencing these policies is the appropriate exchange of information, planning, and coordination.

### **Specify the activities that the jurisdiction plans to undertake during the next year to address the housing and supportive services needs identified in accordance with 91.215(e) with respect to persons who are not homeless but have other special needs. Link to one-year goals. 91.315(e)**

The jurisdiction plans to undertake the following activities in the next year to address housing and supportive services needs for persons that are not homeless but have other special needs:

Bell County Human Services – Child care services for low-income families who are working or attending college or training.

Bring Everyone In the Zone- Salary assistance for a case manager who assists veterans in connecting with local resources and military entitlements to keep those persons from becoming homeless or in addressing other mental health needs.

Communities In Schools – Salary assistance for a case manager to connect and mentor low-income children and their parents in attaining the child’s academic achievements.

Hill Country Community Action Association – Salary assistance for meal preparation and delivery driver for the local Meals on Wheels program serving elderly and frail elderly nutritional noon meals.

Killeen Community Development Elderly Transportation Program – transportation to medical appointments, grocery shopping, and other engagements that enhance the quality of life and independence of elderly persons.

**For entitlement/consortia grantees: Specify the activities that the jurisdiction plans to undertake during the next year to address the housing and supportive services needs identified in accordance with 91.215(e) with respect to persons who are not homeless but have other special needs. Link to one-year goals. (91.220(2))**

The jurisdiction is not associated with a consortia grantee.

## **MA-40 Barriers to Affordable Housing – 91.210(e)**

### **Negative Effects of Public Policies on Affordable Housing and Residential Investment**

Barriers to affordable housing and the development of affordable housing within the jurisdiction would include regulation, policy, or customary practices that are deliberate in nature or prohibit or discourage the development or increased access to affordable housing by the community. These barriers are generally placed without direct relationship to public, health, or safety concerns. These practices or procedures would increase the cost of new or rehabilitation of housing in the form of unjustified restriction of such housing activities. Barriers most identified include increased property taxes, strict zoning ordinances, excessive setback requirements, ad minimum square footage requirements for land and or building, and excessive processing time for permits or taps to water or sewer systems. All these impediments would increase the cost of development, inflate housing prices and force increase community times, traffic on main thorough fares, limit diversity, and eventually stagnate economic development within the community.

## MA-45 Non-Housing Community Development Assets – 91.215 (f)

### Introduction

Killeen is part of the Killeen-Temple- Fort Hood metropolitan area located in central Texas, approximately 60 miles north of Austin, and consists of Bell, Coryell, and Lampasas Counties; as of the 2019 census estimate, the MSA had a population of 406,303. The cities of Killeen and Temple are in Bell County and the Fort Hood Army post is located outside of Killeen to the west. Killeen is the larger of the cities in the MSA. Fort Hood is one of the largest Army installations for training and deploying soldiers and is the leading single-site employer in Texas.

### Economic Development Market Analysis

#### Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	362	27	1	0	-1
Arts, Entertainment, Accommodations	5,481	4,636	19	23	4
Construction	1,550	755	5	4	-1
Education and Health Care Services	5,681	2,401	19	12	-7
Finance, Insurance, and Real Estate	2,771	3,287	9	16	7
Information	559	376	2	2	0
Manufacturing	1,384	285	5	1	-4
Other Services	1,279	1,413	4	7	3
Professional, Scientific, Management Services	2,155	1,286	7	6	-1
Public Administration	11	0	0	0	0
Retail Trade	5,797	5,408	20	26	6
Transportation and Warehousing	1,299	566	4	3	-1
Wholesale Trade	1,138	143	4	1	-3
Total	29,467	20,583	--	--	--

**Table 40 - Business Activity**

Data Source: 2011-2015 ACS (Workers), 2015 Longitudinal Employer-Household Dynamics (Jobs)



## Labor Force

Total Population in the Civilian Labor Force	58,588
Civilian Employed Population 16 years and over	51,370
Unemployment Rate	12.31
Unemployment Rate for Ages 16-24	35.13
Unemployment Rate for Ages 25-65	6.96

**Table 41 - Labor Force**

Data Source: 2011-2015 ACS

Occupations by Sector	Number of People
Management, business and financial	8,603
Farming, fisheries and forestry occupations	3,130
Service	6,955
Sales and office	14,415
Construction, extraction, maintenance and repair	5,220
Production, transportation and material moving	4,435

**Table 42 – Occupations by Sector**

Data Source: 2011-2015 ACS

## Travel Time

Travel Time	Number	Percentage
< 30 Minutes	46,855	78%
30-59 Minutes	9,800	16%
60 or More Minutes	3,055	5%
<b>Total</b>	<b>59,710</b>	<b>100%</b>

**Table 43 - Travel Time**

Data Source: 2011-2015 ACS

## Education:

### Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	2,770	475	1,710
High school graduate (includes equivalency)	10,720	1,460	5,550
Some college or Associate's degree	18,755	2,395	7,495

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Bachelor's degree or higher	8,620	560	1,860

**Table 44 - Educational Attainment by Employment Status**

Data Source: 2011-2015 ACS

### Educational Attainment by Age

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Less than 9th grade	215	435	655	1,035	910
9th to 12th grade, no diploma	1,755	1,110	495	1,250	640
High school graduate, GED, or alternative	6,210	7,725	3,770	7,105	2,495
Some college, no degree	7,885	10,475	6,709	7,364	1,685
Associate's degree	340	2,590	2,990	2,860	725
Bachelor's degree	1,190	4,155	2,470	3,185	820
Graduate or professional degree	45	1,065	1,644	1,175	460

**Table 45 - Educational Attainment by Age**

Data Source: 2011-2015 ACS

### Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	15,593
High school graduate (includes equivalency)	31,638
Some college or Associate's degree	73,330
Bachelor's degree	99,469
Graduate or professional degree	160,825

**Table 46 – Median Earnings in the Past 12 Months**

Data Source: 2011-2015 ACS

### Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

The metropolitan area economy is strong and together with the retail, arts/entertainment/accommodations and education and health care services. Following those primary business activities is finance/insurance/real estate, professional/scientific/management services, construction and manufacturing. These business sectors account for 77% of the share of jobs in the area. The percent of jobless workers is also high at 6% Retail Trade, 4% for Arts, Entertainment,

Accommodations, and 7% for Finance, Insurance, and Real Estate; Education and Health Care Services has a -7% of jobless workers – more workers than jobs.

The retail trade sector continues to be made up of chain store businesses including restaurants, department stores, and material supply stores anchoring those positions. This type of employment makes it easy to transfer from one location/state to another without losing tenure and benefits from the employer which is beneficial to working households associated with the military. Smaller chain stores are present but often struggle to maintain an adequate stream of revenue and popularity among patrons to support operations and required profit margins of the parent company. Hotels (accommodations) continues to hold an estimated 19% of the workers and 23% of the job share which could directly relate to the number of military assignments with families and the increasing need to accommodate visits and attend high school graduations as well as the convenience of Killeen being located centrally within Texas and along the I-14 corridor.

Entertainment and quality art displays are also a part of this category with many different types of entertainment to include cinemas, escape rooms, performing arts, and various night clubs with live entertainment catering to all genres. Additionally, the Military static displays on Fort Hood, the Veterans State Cemetery, and the soon to be completed National Mounted Warfare Museum are of interest for persons seeking to pay respects for those lost in wars over the years or to get to know Fort Hood and Army history.

### **Describe the workforce and infrastructure needs of the business community:**

There are 58,588 persons in the civilian labor force which is up 12% from the previous CD 5-year Consolidated Plan [2015-2019] at 51,328; 87% of the civilian employed population is 16 years and over (51,370).

More than 78% of the workforce travels less than 30 minutes to their place of employment from their residence with only 21% (12,855) of the workforce traveling up to 60 minutes to an employer. These figures are slightly different from the 2007-2011 ACS data where the ACS reported 57,299 total travelers with 82% traveling less than 30 minutes and 17% traveling up to and including 60 minutes for employment.

Growth in the southern half of Killeen continues to progress with elements of well-planned street/ transportation networks, new subdivisions, neighborhoods, associated schools and parks. Commercial and larger-scale retail centers, public recreation facilities and uses to accommodate small industrial and office space will help to increase employment opportunities. Additional consideration of preserving existing 'natural' elements of the area will require continued strategies and practical long term conservation to avoid costly damage of existing ecosystems including the cycling of natural resources for public water supplies.

The Killeen Chamber of Commerce and the I-14 Forward (14 Forward) group are in the early stages of spearheading combined efforts with a group of local investors for a research park on the campus of Texas A&M University-Central Texas in the southern quadrant of Killeen. *The 14 Forward is a five-year economic development initiative for Killeen and Fort Hood.* With the increasing need for research in defense, healthcare, big data, alternative energies and cyber security, the 14 Forward plan coupled with command centers from Fort Hood (Operational Test Command, Army Futures Command), the [TAMU-CT] university, and the Association of University Research Parks (AURP) gathered for the unveiling of the research park plans in August 2019. Texas A&M University- Central Texas in partnership with Fort Hood- Department of Defense has applied for a grant from the Office of Local Defense Community Cooperation (OLDCC – formerly the Office of Economic Adjustment for \$1.2 million for the planning of the University Research Park at Texas A&M University-Central Texas to aid in the U.S. Army’s modernization efforts; an announcement of the results is expected August 2021. The 14 Forward group, the Greater Killeen Chamber of Commerce and the Killeen Economic Development Corporation (KEDC) have also planned an innovation district that will link two institutes of higher education. The Innovation District will link Texas A&M Central Texas, Central Texas College, U.S. Army Operation Test Command at West Fort Hood and downtown Killeen. *The innovation district “is designated zone where public and private interests collaborate to attract existing businesses, entrepreneurs and business startups.”*

**Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.**

Major changes to the Killeen area that could potentially have an economic impact on the community include the budget constraints of the military and soldiers nationwide with Fort Hood and continued concerns for troop reduction or increases over the coming five year plan period. In Dec 2019 the Killeen School District (KISD), who relies heavily on federal monetary aid (impact aid), began planning for growth and educating military dependents. KISD is estimating its own growth at 1% a year and to accommodate the need, another taxpayer-funded bond will be required for new schools and amenities for the student body estimated at 5,000 (4,759) over the next 10 years. Fort Hood’s population numbers have remained steady for the last several years at 36,000 plus servicemembers and 49,000 plus family members. At this point, the force structure is expected to remain stable for the foreseeable future. Local financial institution, First National Bank of Texas, is moving its primary ‘main’ location from downtown Killeen to a location adjacent to one of the branch offices on I-14 at Trimmier. The location will place the new main offices in the midst of Killeen where local retail, restaurant, and near other commercial business to better serve the population that lives more in the southern quadrant of the city.

The City of Killeen is currently undergoing updates to its Comprehensive Plan and Parks Master Plan to be concluded in late 2021 and released in early 2022. Information from all of the planning aspects will likely reveal areas in need of increased investment as well existing housing condition and strategies associated with increased recreational services for the community as it continues to grow.

**How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?**

Workforce education necessary for the big box and chain stores does not specifically require more than secondary education unless key management roles are being filled. Wages for most of these employers are at or just over minimum wage. This type of employment makes it easy to transfer from one location/state to another without losing tenure and benefits of the employer which is beneficial to working households associated with the military. Individuals with postsecondary (college/university) education often have a hard time competing for employment opportunities due to the relative pay requested for their education and experience. Employers can usually hire 1.5 – 2 individuals with less education and experience over one individual that is highly trained or educated.

**Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.**

The Workforce Solutions of Central Texas (WSCT) has a variety of training and education programs in place to assist entrepreneurs through the Central Texas Business Resource Center providing high-quality business counseling, training, and assistance to potential and existing small business owners. As a non-membership organization, the BRC provides services to all individuals requesting assistance. The BRC primarily serves the west Bell County area, and is supported by the Central Texas Workforce System, the Killeen Economic Development Corporation, the Greater Killeen Chamber of Commerce, and Central Texas College. WSCT also provides employers with information and education in the recruiting and retention of hiring individuals with disabilities through the Employer Disability Navigator program assisting employers with first steps in tapping practical resources in this labor pool through mentoring career focused students and youth with disabilities as well as recruiting candidates with disabilities who are veterans. WSCT also provides vocational training, in conjunction with Texas Veterans Online programs, to veterans transitioning to the civilian job market; assists in the veteran's search for job matching to their military experience; and access to local, state, national and international job banks.

Killeen Independent School District (KISD) provides an Early College High School program coordinated with Central Texas College (CTC) to provide students an opportunity to earn a high school diploma and an associate degree (up to 60 college credit hours) during their high school years. KISD and CTC's Early College High School includes strategies and activities to create a college-going culture and enables students to build the skills and knowledge, including academic behaviors, necessary for college success.

Central Texas College uses Texas Talent Connection grants to target graduating high school students who are interested in attending classes on campus and interested in education as preschool teachers, childcare associates and/ or pre-school and childcare center directors. Texas employers need a continuous pipeline of skilled workers. Central Texas College in Bell County was awarded \$113,297 for the Educational Accelerated Gateway to Leadership and Employability Summer Camp serving graduating high school seniors in Bell County. Graduates participate in a full college experience while receiving

training and certifications in high-demand career and technical fields. The Texas Talent Connection grants connect more employers to work-ready skilled Texans and more Texans to in-demand skills training for higher-paying jobs and career advancement.

**Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?**

Yes

**If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.**

The Killeen Economic Development Corporation (KEDC) mission is to promote the development of commercial, industrial, and manufacturing enterprises and to promote and encourage employment and the public welfare. Members of KEDC are charged with the responsibility of working closely with the Killeen Industrial Foundation and the Greater Killeen Chamber of Commerce. KEDC is funded wholly by the City of Killeen. The funding is determined by city staff based on a formula contained in the authorizing ordinance. Funding is approved on an annual basis by the Killeen City Council as part of the city's budget process. The KEDC is run by a nine-member Board of Directors chosen by the City of Killeen, the Killeen Industrial Foundation, and the Greater Killeen Chamber of Commerce.

KEDC commits funds received from the city, to contribute to the creation of new jobs or retention of existing jobs in the City of Killeen for activities such as:

- Construction of building and structures to attract business, commerce and industry.
- Purchase of land to develop into sites for present and future business, commercial or industrial expansion.
- Incentive packages for job retention, expansion and recruitment.
- Matching funds to induce contributions from others.
- Maintenance and operations of KEDC controlled land and buildings.
- Improvement of infrastructure, such as streets, roads, drainage structures, utility and sewer lines and connections, bridges and other construction projects. 2
- Extensions of existing roads.
- Water and sewer treatment projects.
- Professional services and studies

The City is a member of the Development District of Central Texas (DDCT and [www.ddoct.org](http://www.ddoct.org)) which is an organization consisting of seven contiguous county planning areas providing economic development assistance to approximately 449,641 persons within a 6,550 square mile area. The Central Texas Council of Governments provides the administrative and operational support for the DDCT. Planning and Economic Development Activities planned for the 2013-2017 strategy include: multi-jurisdictional relationships to develop and become more popular in the future; continue creative community financing and other special incentives to new and expanding businesses; and continued review and update in re-prioritizing the area needs for economic stability.

Participation from this plan could include assistance to small business within the Killeen boundaries; revitalization necessary to ensure safe, affordable and prosperous community; identify, apply, and leverage other funding opportunities to sustain community development.

## **Discussion**

Killeen is a growing community. The jurisdiction and community must use pre-planning methodologies to ensure retention of experienced workers, income to households, and housing units that will satisfy low- income households, high- income households and ALL households in between to retain the population growth. Without the planning, Killeen is likely to lose households to nearby Copperas Cove to the west and Nolanville to the east. These areas are seeing an increase in housing development to accommodate both larger and smaller households, changes in transportation/ road lane increases as well as access to parks and employment. The number of households traveling to work is likely to increase over the next five years as households seek homes farther distance from Killeen but accessible via interstate highway with speed limits of 75 miles per hour because, 33 minutes is ‘just a few more than 30 minutes.’

Killeen must also consider the number of persons seeking or utilizing higher education through Texas A&M University-Central Texas and Central Texas College to include employment opportunities in Killeen, non-cookie cutter type housing options specialty subdivisions, retail and entertainment options to maintain the investment interest within the community in which higher income households gravitate to. On the opposite side, Killeen must also encourage and support higher education quests of low income households, push toward maintaining or re-investment in affordable housing on the north side of Killeen – north of I-14/TX 190 – and maintain employment and recreation opportunities to ensure low and moderate income households have the same opportunities as higher income households.

## MA-50 Needs and Market Analysis Discussion

**Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")**

**For the purpose of this section the jurisdiction will define concentration as: Concentration – a population mass of individuals and/or households occupying 51% or more of an area, defined as a census tract by the U. S. Census Bureau, when compared to the total population of the Census Tract as a whole.**

According to the HUD data provided from the **2011-2015 ACS** the jurisdiction has several pockets where households experience either substandard housing, overcrowded housing conditions, or are severely cost burdened (*paying more than 50% of the monthly income for basic housing expenses*). From this data, census tract 223 contains 5.26%/85, (1:20) persons having substandard housing conditions; census tract 222 contains 9.28%/57, (1:11) persons in overcrowded housing conditions; and census tract 224.02 contains 29.55%/260, (1:3) persons who are severely cost burden. None of the jurisdiction's census tracts contain concentrations of households experiencing multiple housing problems greater than the figures above. It is noteworthy to include the fact that of those census tracts listed above, the tract contains low numbers of households compared to the tracts containing a larger number of households; this will tend to distort the calculations and falsely indicate "concentration" in these areas. From the census tracts above and the housing problems listed those tracts contain the following total number of households:

Substandard Housing CT 223 – 1, 617 households - 5.26%/85 households affected; CT 235 – 838 households – 2.38%/ 179 households affected; CT 221.04 – 1.84%/30 households affected

Overcrowded Housing CT 222 – 617 households – 9.28%/57 households affected; CT 235 – 838 households – 7.28%/61 households affected; CT 224.05 – 6.53%/54 households affected

Severe Cost Burden (paying > 50%) CT 224.02 – 882 households – 29.55%/260 households affected; CT 231.06 – 2,851 households – 27.72%/790 households affected; CT 235 – 838 households – 21/43%/179 households affected.

Although there is no evidence of specific geographic concentration, within a census tract, of households with multiple housing problems, 6 of the 28 census tracts contain 10% or more of the total households in the tract with severe cost burden.

*In the 2010 decennial census- some census tracts split, changed boundaries, and/or were renumbered – presently there are 34 census tracts within the boundaries of the jurisdiction.*

**Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")**

The jurisdiction contains 19 different areas (census tract-CT) having high concentrations of low-income persons. In addition, the jurisdiction contains 16 of those with higher than average concentrations of low-income persons – those areas are CT 221.01, 223.00, 224.03, 225.01, 226.00, 228.01, 229.00, 231.05, 231.07, 231.08, 235.00. These 16 areas have concentrations of low-income persons exceeding 60% of the total population within the individual census tracts. Additionally, 6 of those 16 areas (census tracts) have concentrations of low-income persons exceeding 80% of the total population within each tract and two of those have extremely high concentrations of persons exceeding 90% of the area tract population. Although these figures are only estimates from the FY2018 low-mod income summary data from the American Community Survey (ACS) 2006-2010, these percentages are higher than previously seen from any survey or census in the last 10 years.

### **What are the characteristics of the market in these areas/neighborhoods?**

In reference to those areas above – they are primarily residential with convenience shopping in close proximity to the neighborhood (subdivision entrances). Housing is both owner and rental with construction dates of pre-1980 and some as early as pre-1950. The dwellings range from just a few blocks away to less than 2 miles from the entrance to Fort Hood which is more desirable for younger military households. The median value of these dwellings range from \$28,000 to \$65,000 with most in need of significant updates for energy efficiency (heating and ventilation, windows, doors) to electrical upgrade from 60 amp to 100+ amp service, and most likely sewer lines (property service lines). Two of these census tracts contain less than 20% owner occupied units (CT 235/18%, 228.01/14%) with the remaining 3 tracts containing ownership occupancy rates of 25%-47% (226/25%, 229/ 25%, 231.04/47%).

There are several other commercial buildings as well as residential buildings that complete the mix of assets within these neighborhoods.

### **Are there any community assets in these areas/neighborhoods?**

These census tracts are primarily located in older neighborhoods containing small neighborhood “pocket” parks, one larger community park, and an older community center. A non-profit organization operates one of two senior centers within the combined census tracts and the City operates the ballpark, dog-park and walking trail adjacent to the Killeen Community Center. In census tract 235, the City along with several community based tenants (a charter school, free clinic, Head Start, Bell County Human Services, and several non-profit organizations) occupy the Killeen Arts and Activities Center complex adjacent to the Green Avenue Park and Farmer’s Market. A small grocery store, pharmacy, a variety of small businesses (auto repair, used vehicle, tattoo shops, ethnic grocers, alteration/dry cleaners), the main transfer location for *the HOP* transit system, City offices and the Killeen Police Dept.

North Precinct are all within these census tract areas. These areas are also included in the City's proposed North Killeen Revitalization Zone and the Community Development North Killeen Local Target Area identified in this plan.

There are several other commercial buildings as well as residential buildings that complete the mix of assets within these neighborhoods.

**Are there other strategic opportunities in any of these areas?**

Based on overall comment indicating community need types and areas identified as 'in need' the jurisdiction has prepared a strategy for the North Killeen area. The 'area' encompasses mostly all low income census tracts containing high concentrations of low income households. The 'area' will be divided into smaller concentrated boundaries within the largest area known as - North Killeen Large, North Killeen Revitalization Area, and North Killeen Small.

The jurisdiction will target housing, code enforcement, public facilities, public improvements, and economic development, with specialized public services targeted to extremely low and low income individuals and households in these areas.

Please see the local target area strategies for this plan period.

## **MA-60 Broadband Needs of Housing occupied by Low- and Moderate-Income Households - 91.210(a)(4), 91.310(a)(2)**

### **Describe the need for broadband wiring and connections for households, including low- and moderate-income households and neighborhoods.**

Broadband Internet in Killeen, Texas - 100% of the population has access to Broadband Internet. This includes Cable broadband, DSL, and Mobile Wireless from 2+ providers. At this time there is 1 DSL provider, 1 Cable Internet provider, 1 Fiber Internet (FHTH) provider, and 1 Fixed Wireless (WISP) provider in Killeen, Texas.

This has been quite an interesting year for broadband connection. Wiring is not as prevalent since the onset of cable television as Comcast- owner of Spectrum installed lines on local existing telephone and electric poles, so a 'plug in connection' is not so much of a requirement anymore. For the size of Killeen and the connectivity demand of both civilian and military households broadband service is available with both digital subscriptions (DSL - digital subscriber line), with cable modem, and broadband over powerlines (BPL). These services satisfy most households using the connections for entertainment however, to accommodate today's businesses in need of video conferencing, e-commerce/video conference, e-learning, etc. the DSL transmission technology would need significant bandwidth both in the upstream and downstream directions to provide voice and video service without disruption. The Killeen area does have one primary service provider - Spectrum Cable Television and Internet. Internet services are somewhat inexpensive compared to cable television channels however the sale of internet is packaged with cable television packages that can be cost prohibitive for low income households. The addition of wireless (Wi-Fi) also adds cost to the monthly service with add on for equipment rental making it virtually impossible for low income households to meet the needs of in-home learning. Spectrum does offer a small connectivity package for low-income households known as "Spectrum Internet Assist" which provide free internet modem, internet speeds at 30 Mbps (megabits per second), no data cap, no contract and optional in-home Wi-Fi service for \$5/month additional. Qualified households include those with children qualifying for the National School Lunch Program (NSLP), Community Eligibility Provision (CEP) of the NSLP or receiving Supplemental Security Income (SSI) for person age 65+ years old.

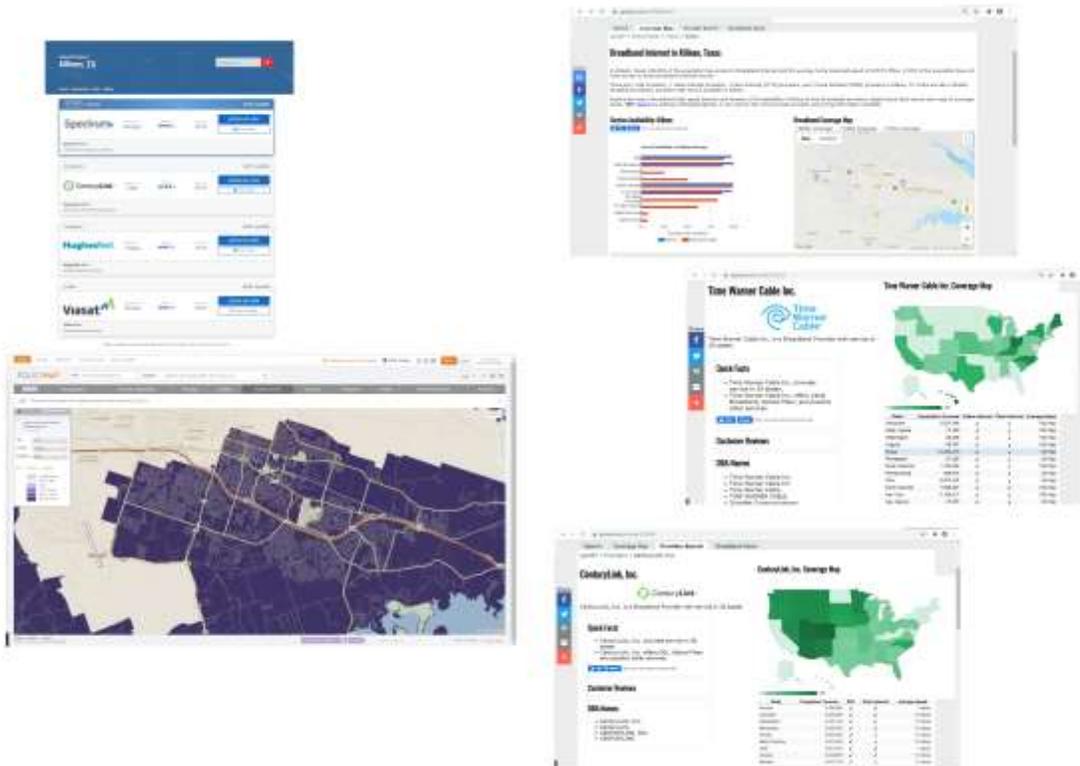
With the impacts of COVID-19, many children were required to learn from home due to school closures. Families have had to turn to accessing the internet in order for their child or children to continue to participate in learning or face challenges of falling behind in the learning process. Low-income households may not have the financial capabilities to maintain necessary internet connections. And for most, connecting several children at the same time for internet use can bog down the system causing disconnections, screen freeze, etc. Households that must have a telephone will use the cellular service to make necessary connections to the internet however this is usually the only connection the family will be able to afford financially to touch the internet for connections with assistance programs - i.e.,

government housing and service providers. The use of the cellular service may not include or be able to handle connection for educational purposes such as linking into a web platform for 'virtual' class work.

**Describe the need for increased competition by having more than one broadband Internet service provider serve the jurisdiction.**

One primary broadband service provider - Spectrum Cable Television and Internet has a greater media presence than any other provider - naturally, individuals and households are drawn to the source that is strategically presented multiple times over the others, making it easy to remember the name and ease of access to services. Individuals and households may not have the time or complete understanding to seek out comparable when it comes to internet providers and therefore are less likely to make quality and price comparisons. Households today lean toward businesses that are 'at their touch" meaning, regardless of media type, the one that advertises the most will generally hold the greater market share of the business.

More media presence would increase competition among providers of both services and equipment fees for all households in Killeen with particular benefit by low and moderate income households.



**Killeen TX Broadband Access**

## **MA-65 Hazard Mitigation - 91.210(a)(5), 91.310(a)(3)**

### **Describe the jurisdiction's increased natural hazard risks associated with climate change.**

The City of Killeen and its corporate boundaries are not located within areas continually plagued by natural disaster due to climate shift/change. The jurisdiction is situated in the central portion of the State, is not within proximity of major rivers or coastal shoreline. The jurisdiction does have several small creeks that are situated within the FEMA 100-year and 500-year flood plain as established by survey from the Federal Emergency Management Agency (FEMA). The jurisdiction would be more susceptible to tornadoes and excessive wind and rain than to tropical storms or hurricanes. The jurisdiction no longer issues new construction or substantial rehabilitation (remodeling) building permits in FEMA designated 100-year or 500-year flood hazard areas to mitigate the number of persons located within flood prone areas. Previous occupancy in these areas has excessively tasked emergency service providers in situations where rising water is present and owners/occupants did not vacate or take shelter by moving out of the path of the rising water.

Although not a natural hazard associated with climate change, within the Grantee's boundaries is a train track running east/west through the older, original part of Killeen. The train is part of the Burlington-Northern Railroad system which carries a variety of freight to include, at times, hazardous materials when in route to specific destinations; no passenger train crosses this same route. The train track encounters a few local manmade hazards (above ground storage tanks) that are positioned on personal property along the track. The hazard risk is considered higher than in other locations due to potential for derailment and impact with above ground storage tanks; no tank contents are under pressure.

### **Describe the vulnerability to these risks of housing occupied by low- and moderate-income households based on an analysis of data, findings, and methods.**

Prior to change in the City Ordinances related to permitting in flood hazard areas many developers purchased vacant land in known hazard areas, developed multi-family rental units (duplex and four-plex) in an attempt to cater to the rising increase in need for rental units. This development was particularly a heavy presence when reorganization of Fort Hood took place with adding more troops early in 2000's and after 9-11-01. Several housing units were constructed and marketed to military and other civilian personnel and local families because the units were new and the drive-time to Fort Hood was just 'minutes away.' These units are also located along the route of Burlington Northern/Santa Fe railway where the track is somewhat elevated above ground level causing additional hazard potential.

Natural hazard vulnerability of housing units occupied by low- and moderate-income households is less risk than areas near large rivers and streams or coast line. The above mentioned manmade hazards are more hazardous and prevalent in the older areas of Killeen simply because of the age, type, and rent value of the housing units. Low income households are financially forced to live where they can afford

especially if they do not have the governance of quality required of federal housing assistance (i.e., Housing Choice Voucher). The area is absent of easy access to the highway, Interstate-14 (formerly known as HWY. 190), the age of the original existing housing units have exceeded their useful life, are not energy efficient, do not have amenities such as covered parking, sizeable rooms, internet/broadband capabilities, and are not close to grocery or fresh food stores, medical, employment, and schools. These older areas are occupied by lower income households who do not have much choice to live in other parts of the community simply because this is affordable based upon their income. There is a heavy concentration of extremely low and very low income households in this area (Census Tract 235).

# Strategic Plan

## SP-05 Overview

### Strategic Plan Overview

The objective of this strategy is to provide the framework for addressing priority community needs reduced to goals and outcomes utilizing federal funds and other leveraged resources over the next five years in the City of Killeen's 2020-2024 Consolidated Strategic Plan (CSP). The following sections describe courses the jurisdiction will use to help set the goals including geographic priorities (SP-10), identifying priority needs including factors used by HUD in providing contributing factors to the Killeen community and local market influence on housing development (SP-30) in the greater Killeen area and Central Texas region. Additionally, the jurisdiction and its partners have responsibility for compliance to cross cutting statutes that impact federally funded projects to include mitigation of lead-based paint (SP-65), barriers to housing under the Fair Housing Act (SP-55) and commitments to responsible public stewardship of federal, state and local taxpayer funds through proper monitoring (SP-65) of activities supported under this CSP. The jurisdiction relates funded and leveraged projects in this plan to other efforts such as the homelessness strategies (SP-60) and how projects aim to address poverty within the community in a broad context (SP-70).

Finally, the Strategic Plan provides an outline of what the jurisdiction expects to accomplish with its federal CDBG and HOME program funds by stating the priorities, goals, delivery structure and expected outcomes (SP-45, SP-40) it will achieve. Each subsequent Annual Action Plan (AAP) will provide details on how the jurisdiction and its community partners intend to spend specific grant resources on specific activities tying back to the e larger Strategic Plan goals.

Each Goal will be subject to an Objective and Outcome under the HUD provided criteria:

### **Objectives**

- *Providing Decent Housing:* covering a wide range of housing activities whose purpose is to meet individual family or community housing needs but does not include programs where housing is an element of a larger effort to make community-wide improvement since that would be classified under Suitable Living Environments
- *Creating Suitable Living Environments:* activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment.
- *Creating Economic Opportunities:* applies only to activities related to economic development, commercial revitalization, or job creation.

### **Outcomes**

- *Availability/Accessibility: applies to activities that make services, shelter and basics of daily living available and accessible to low-and moderate-income people where they live.*
- *Affordability: applies to activities that provide affordability in a variety of ways to low-and moderate-income people; creation/rehabilitation of affordable housing; improving quality, lowering the costs and having an end result of more affordability.*
- *Sustainability: applies only to activities aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low-and moderate-income; removing slum or blighted areas; sustaining neighborhoods.*

An activity (goal) can have multiple outcomes to one listed objective depending upon the change, expected result or impact related to the individual projects. In this instance, the jurisdiction will list the objective code with the goal. The outcome (category) will be listed along with the federal fund source and the combined amount of expected funding for the term of this Consolidated Plan.

The Objective/ Outcome Codes for this Strategy are as follows:

<b>Objective Codes</b>		<b>Outcome Codes</b>	
	Availability/Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

**Table 47 - OBJECTIVE/OUTCOME KEY CODE TABLE**

## SP-10 Geographic Priorities – 91.215 (a)(1)

### Geographic Area

Table 48 - Geographic Priority Areas

<b>1</b>	<b>Area Name:</b>	Local Target Area Small (LTASM)
	<b>Area Type:</b>	Local Target area
	<b>Other Target Area Description:</b>	
	<b>HUD Approval Date:</b>	
	<b>% of Low/ Mod:</b>	
	<b>Revital Type:</b>	Comprehensive
	<b>Other Revital Description:</b>	
	<b>Identify the neighborhood boundaries for this target area.</b>	Local Target Area SM (LTASM) (black outline) - the area boundaries consist of Hwy 195 (Fort Hood Street) on the West, City limits boundary to Fort Hood on the North; 10th Street on the East, and Business Highway 190 (Veterans Memorial Boulevard) on the South. This LTASM contains the following Census Tracts / Block Groups – 228.01/01, 228.01/03, 235.00/01, 235.00/02, and 235.00/03 for a total of 3,355 low- and moderate-income persons. The combined low-mod percent average for these 2 census tracts is 62% of the low-mod universe = 5,385.
<b>Include specific housing and commercial characteristics of this target area.</b>	Comprehensive – infrastructure, facilities, housing, business, and commercial improvements in the original township and areas of expansion in the original town.  This target area will enhance, revitalize, preserve, sustain, and redevelop residential and commercial properties, public infrastructure, public improvements, and public facilities that increase and expand opportunities to existing and new residents and businesses within this identified local target area. This local target are also contains a historic district that is listed on the State of Texas and National Parks registers of historic places.	

<p><b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b></p>	<p>In the '2020 Unity within the Community' surveys, Community Engagement, and Community Planning meetings, participants suggested particular areas where efforts of revitalization should be directed for public infrastructure, public facility improvements, residential housing (single family and duplexes) and commercial housing (more than 3 housing units in one structure). No specific amount or percentage of annual funding was established.</p>
<p><b>Identify the needs in this target area.</b></p>	<p>Housing - there are varying eras of housing construction ranging from pre-1950, 1950-1970 and 1970-1990 in included residential areas. Single and multi-family type structures will be considered, whereby the jurisdiction will follow the standards associated with substandard housing and substandard housing suitable for rehabilitation. Public improvements such as main water and sewer lines, sidewalks, streets, curb and gutter, street lighting, and small and neighborhood parks are all aging and in need of replacements. Additional lighting could be added to ensure resident safety and to encourage people to use neighborhood parks via wider sidewalks and/or trails. Sewer and water lines are ripe for replacements as some are more than 50 years old with infiltration issues due to settling of the earth around the pipe. Existing commercial structures are vacant and/ or in need of a significant amount of rehabilitation - activities could include re-use or demolition with re-construction of the same type of structure.</p>

	<p><b>What are the opportunities for improvement in this target area?</b></p>	<p>Comprehensive improvements to – infrastructure, facilities, housing, business, and commercial improvements in the original township and areas of expansion in the original town.</p> <p>Many existing housing structures are in need of rehabilitation whether those containing multi- or single-family structures; neighborhood parks are in need of sidewalk upsizing or installation to accommodate persons with accessibility issues, as well as upgrades to park equipment to accommodate physically disabled patrons and additional lighting for safety. Non-profit and for-profit entities are always looking to expand to meet the needs of people where they live - i.e. grocery store, small business type offices - dental, health, etc., and community and senior centers.</p> <p>Additional resources including area banks and financial institutions including those in need of meeting CRA (Community Reinvestment Requirements), community civic organizations, and other investors who are willing to provide financial resources to achieve re-use and revitalization of the area.</p>
	<p><b>Are there barriers to improvement in this target area?</b></p>	<p>Barriers to improving the LTASM will mostly be financial as there are an abundance of structures in need of updating. However limited federal and other public/private funding would be the greatest challenge to fully accomplishing the revitalization efforts. Businesses may be somewhat skeptical or concerned with the use of federal funds and may not have the means to borrow or contribute to the cost of updates due to the low income area and meeting their target market group as associated with their products, goods, or services. Owners of residential structures are more likely to participate with funding offered in the form of a grant; multi-unit housing structure owners may be less inclined to participate in new construction or re-construction projects due to long term federal compliance requirements.</p>
<p><b>2</b></p>	<p><b>Area Name:</b></p>	<p>North Killeen Revitalization Area (NKRA)</p>

<b>Area Type:</b>	Local Target area
<b>Other Target Area Description:</b>	
<b>HUD Approval Date:</b>	
<b>% of Low/ Mod:</b>	
<b>Revital Type:</b>	Comprehensive
<b>Other Revital Description:</b>	
<b>Identify the neighborhood boundaries for this target area.</b>	<p>This target area includes the previously identified LTASM target area expanding the boundaries to the East and South adding additional census tracts of low- and moderate income persons. This NKRA target area will expand the enhancing, revitalizing, sustaining, and redeveloping of residential and commercial properties, public infrastructure, public improvements, and public facilities that increase and expand opportunities to existing and new residents and businesses within this identified local target area.</p> <p>North Killeen Revitalization Area (NKRA) (yellow outline) - the area boundaries consist of Hwy 195 (Fort Hood Street) on the West, City limits boundary to Fort Hood on the North; W.S Young Drive on the East to Terrace Drive on the South; Terrace Drive Westward to Trimmier Road traveling North-West to Hallmark Avenue; traveling West on Hallmark Avenue to Hwy 195 (Fort Hood Street). This NKRA contains the following Census Tracts / Block Groups – 225.01/01, 226.00/05, 226.00/01, 226.00/02, 226.00/03, 226.00/04, 226.00/05, 228.01/01, 228.01/03, 235.00/01, 235.00/02, 235.00/03 and 222.00/01 for a total of 8,355 low- and moderate-income persons. The combined low-mod percent average for these census tracts is 66% of the low-mod universe = 12,680. <i>Census Tract/Block Group 222.00/01 has 1,185 low-income persons however the tract/block group is not considered as having 51% or more of the population within the tract/block group having income at or below 80% of the area median income for the Killeen-Temple Metropolitan Statistical Area (MSA) according to HUD data and U.S. Census and American Community Survey estimates for the years 2011-2015.</i></p>

<p><b>Include specific housing and commercial characteristics of this target area.</b></p>	<p>Neighborhoods within the this small local target area are older with construction dating back to pre-1950 (c. 1942-1948) and was likely established after the settlement of Camp Hood (now known as Fort Hood). The area includes existing single and multi-family housing structures; public facilities are not dominant and rarely exist with exception to those created by the City as parks and playgrounds. The area is absent of sidewalks as they were not required when the homes were constructed and street lighting is limited and/or not present. Water/Sewer lines are of the same age as the existing housing and commercial structures with cast iron water lines and clay pipe sewer lines. Some of the existing housing units have been converted to accommodate small businesses – insurance offices, barber shops, off site dry cleaners; small structure strip mall units are also present along the Western boundary between Business Highway 190 and Rancier Avenue (TX 439). Construction of commercial structures ranges from 1948 through 1990 including repurposing of prior fast food chain establishments into small business restaurants.</p>
<p><b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b></p>	<p>In the ‘2020 Unity within the Community’ surveys, the Community Engagement, and Community Planning meetings, participants suggested particular areas where efforts of revitalization should be directed for public infrastructure, public facility improvements, residential housing (single family and duplexes) and commercial housing (more than 3 housing units in one structure). No specific amount or percentage of annual funding was established.</p>

<p><b>Identify the needs in this target area.</b></p>	<p>Housing - there are varying eras of housing construction ranging from pre-1950, 1950-1970 and 1970-1990 in included residential areas. Single and multi-family type structures will be considered, whereby the jurisdiction will follow the standards associated with substandard housing and substandard housing suitable for rehabilitation. Public improvements such as main water and sewer lines, sidewalks, streets, curb and gutter, street lighting, and small and neighborhood parks are all aging and in need of replacements. Additional lighting could be added to ensure resident safety and to encourage people to use neighborhood parks via wider sidewalks and/or trails. Sewer and water lines are ripe for replacements as some are more than 50 years old with infiltration issues due to settling of the earth around the pipe. Existing commercial structures are vacant and/ or in need of a significant amount of rehabilitation - activities could include re-use or demolition with re-construction of the same type of structure.</p>
<p><b>What are the opportunities for improvement in this target area?</b></p>	<p>Comprehensive – infrastructure, facilities, commercial/business, housing improvements.</p> <p>Many existing housing structures are in need of rehabilitation whether those containing multi- or single-family structures; neighborhood parks are in need of sidewalk upsizing or installation to accommodate persons with accessibility issues, as well as upgrades to park equipment and additional lighting for safety. Non-profit and for-profit entities are always looking to expand to meet the needs of people where they live - i.e. grocery store, small business type offices - dental, health, etc., and community and senior centers.</p> <p>Additional resources including area banks and financial institutions, community civic organizations, and other investors are willing to provide financial resources to achieve re-use and revitalization of the area.</p>

	<p><b>Are there barriers to improvement in this target area?</b></p>	<p>Many existing housing structures are in need of rehabilitation whether those containing multi- or single-family structures; neighborhood parks are in need of sidewalk upsizing or installation to accommodate persons with accessibility issues, as well as upgrades to park equipment and additional lighting for safety. Non-profit and for-profit entities are always looking to expand to meet the needs of people where they live - i.e. grocery store, small business type offices - dental, health, etc., and community and senior centers.</p> <p>Additional resources including area banks and financial institutions, community civic organizations, and other investors are willing to provide financial resources to achieve re-use and revitalization of the area.</p>
3	<p><b>Area Name:</b></p>	Local Target Area Large (LTALG)
	<p><b>Area Type:</b></p>	Local Target area
	<p><b>Other Target Area Description:</b></p>	
	<p><b>HUD Approval Date:</b></p>	
	<p><b>% of Low/ Mod:</b></p>	
	<p><b>Revital Type:</b></p>	Comprehensive
	<p><b>Other Revital Description:</b></p>	

<p><b>Identify the neighborhood boundaries for this target area.</b></p>	<p>This target area includes the previously identified LTASM and NKRA target areas and expands the boundaries to the South and West adding additional census tracts of low-income and moderate income persons. This LTALG target area will expand the enhancing, revitalizing, sustaining, and redeveloping of residential and commercial properties, public infrastructure, public improvements, and public facilities that increase and expand opportunities to existing and new residents and businesses within this identified local target area.</p> <p>Local Target Area LG (LTALG) (green outline) - the area boundaries consist of Hwy 195 (Fort Hood Street) on the West, City limits boundary to Fort Hood on the North; W.S. Young Drive on the East to I-14 (formerly referred to as Highway 190) on the South. This LTALG contains the following Census Tracts/Block Groups – 225.01/01, 226.00/05, 226.00/01, 226.00/02, 226.00/03, 226.00/04, 226.00/05, 228.01/01, 228.01/03, 229.00/01, 229.00/03, 229.00/04, 235.00/01, 235.00/02, 235.00/03 and 222.00/01, 225.01/02, 225.01/03, 225.01/04, 229.00/02, 230.00/01, 230.00/02 for a total of 12,540 low- and moderate-income persons. The combined low-mod percent average for these census tract is 62% of the low-mod universe = 20,120. <i>Census Tracts/Block Groups 222.00/01, 225.01/02, 225.01/03, 225.01/04, 229.00/02, 230.00/01, 230.00/02 contain 3,425 low-income persons however these tracts/block groups are not considered as having 51% or more of the population within the tract/block group having income at or below 80% of the area median income for the Killeen-Temple Metropolitan Statistical Area (MSA) according to HUD data and U.S. Census and American Community Survey estimates for the years 2011-2015 the combined total of all tracts/block groups in this target area have an average 60.10% low-income.</i></p>
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<p><b>Include specific housing and commercial characteristics of this target area.</b></p>	<p>Housing - there are varying eras of housing construction ranging from pre-1950, 1950-1999 and 2011-2016 in included residential areas. Single and multi-family type structures will be considered, whereby the jurisdiction will follow the standards associated with substandard housing and substandard housing suitable for rehabilitation. Public improvements such as main water and sewer lines, sidewalks, streets, curb and gutter, street lighting, and small and neighborhood parks are all aging and in need of replacements. Additional lighting could be added to ensure resident safety and to encourage people to use neighborhood parks via wider sidewalks and/or trails. Some sewer and water lines are more than 50 years old with infiltration issues due to settling of the earth around the pipe. Existing commercial structures are vacant and/ or in need of a significant amount of rehabilitation - activities could include re-use or demolition with re-construction of the same type of structure..</p>
<p><b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b></p>	
<p><b>Identify the needs in this target area.</b></p>	<p>In the '2020 Unity within the Community' surveys, the Community Engagement, and Community Planning meetings, participants suggested particular areas where efforts of revitalization should be directed for public infrastructure, public facility improvements, residential housing (single family and duplexes) and commercial housing (more than 3 housing units in one structure). No specific amount or percentage of annual funding was established.</p>

	<p><b>What are the opportunities for improvement in this target area?</b></p>	<p>Many existing housing structures are in need of rehabilitation whether those containing multi- or single-family structures; neighborhood parks are in need of sidewalk upsizing or installation to accommodate persons with accessibility issues, as well as upgrades to park equipment and additional lighting for safety. Non-profit and for-profit entities are always looking to expand to meet the needs of people where they live - i.e. grocery store, small business type offices - dental, health, etc., and community and senior centers.</p> <p>Additional resources including area banks and financial institutions, community civic organizations, and other investors are willing to provide financial resources to achieve re-use and revitalization of the area.</p>
	<p><b>Are there barriers to improvement in this target area?</b></p>	<p>Barriers to improving the LTASM will mostly be financial as there are an abundance of structures in need of updating. However limited federal and other public/private funding would be the greatest challenge to accomplishing the revitalization efforts. Businesses may be somewhat skeptical or concerned with the use of federal funds and may not have the means to borrow or contribute to the cost of updates due to the area and meeting their target market group as associated with their products, goods, or services. Owners of residential structures are more likely to participate with funding offered in the form of a grant; multi-unit housing structure owners may be less inclined to participate in new construction or re-construction projects due to long term federal compliance requirements.</p>
4	<p><b>Area Name:</b></p>	Grantee Boundaries
	<p><b>Area Type:</b></p>	City Wide
	<p><b>Other Target Area Description:</b></p>	City Wide
	<p><b>HUD Approval Date:</b></p>	
	<p><b>% of Low/ Mod:</b></p>	
	<p><b>Revital Type:</b></p>	
	<p><b>Other Revital Description:</b></p>	
	<p><b>Identify the neighborhood boundaries for this target area.</b></p>	This boundary includes the entire jurisdiction within the corporate city limits of Killeen.

<p><b>Include specific housing and commercial characteristics of this target area.</b></p>	<p>Estimated 17% of the population of Killeen is considered as low-income at or below 80% of the area median income for the Killeen-Temple Metropolitan Statistical Area (MSA) according to HUD data and U.S. Census and American Community Survey estimates for the years 2011-2015.</p> <p>Housing construction range from 1913 and prior to 2020 with aging units in need of updates, rehabilitation and to an extent – reconstruction. Commercial building construction range is from 1930 to 2020 with many older units in the original township area (downtown) of the City and are connected in the traditional manner of rising retail centers in an emerging town. Commercial and Residential growth moved south of the original township as population changes dictated to accommodate community need.</p>
<p><b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b></p>	<p>Identified the jurisdiction's boundaries as area eligible for use of the HUD program funds.</p>
<p><b>Identify the needs in this target area.</b></p>	
<p><b>What are the opportunities for improvement in this target area?</b></p>	
<p><b>Are there barriers to improvement in this target area?</b></p>	<p>The barrier that exists at this point includes lack of adequate funding to address all public service, public facilities and public infrastructure improvements, commercial, business and economic development, and housing needs of the entire community.</p>

**General Allocation Priorities**

Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA)

The jurisdiction will use its HUD funding throughout the eligible geographic areas - corporate city limits- as is eligible from receipt of the federal funding. To make a greater impact in low-income areas, the jurisdiction proposes a specific geographic area where it will target funding from both its CDBG and HOME funds over the next five years in this Consolidated Plan. There are three (3) segmented regions contained within the overall defined geographic area. The regions are identified as: Local Target Area SM (small) shown in the BLACK outline; North Killeen Revitalization Area, as designated by the Killeen

City Council, shown in the YELLOW outline; and Local Target Area LG (large) shown in the GREEN outline.

For the identified target areas - LTASM and NKRA - the boundary will include both sides of the applicable road, street, highway, expressway, thoroughfare, etc. to the opposing property boundary facing the target area boundary line. For the identified target area - LTALG - the boundary will only include both sides of the applicable road/street to the opposing property boundary facing the target area boundary line, but will not include both sides of highway I-14 (formerly referred to as Highway 190). Only the North side of highway I-14 will be eligible under the LTALG.

All target areas will include activities to enhance, revitalize, sustain, and redevelop residential and commercial properties, public infrastructure, public improvements, and public facilities that increase and expand opportunities to existing and new residents and businesses within the identified local target areas. The jurisdiction's HUD program funding will leverage and/or be combined with private, local, state, and federal resources in the form of loans, grants, or other equitable form or mechanism to achieve the priorities identified in this strategic plan.

Activities associated and/or funded under Public Services will provide for Killeen residents in the target areas and from within the grantee's boundaries (corporate city limits).

*See Narrative: Local Target Area-1 and -2*



## KILLEEN LOCAL TARGET AREAS 2020-2024

### NARRATIVE: Local Target Areas-1

Numerous responses from the community surveys, community engagement and community planning meetings provided potential geographical areas in need of redevelopment/revitalization with the most responses indicating the area encompassed within the boundary of Fort Hood boundary on the North; Fort Hood Street (Hwy 195) on the West; Highway 190 (Central Texas Expressway) on the South; and W. S. Young on the East (local target area- large (LTALG)). Yet within that boundary lies two smaller priority geographical areas identified as the local target area-small (LTASM) and the North Killeen Revitalization Area. These boundaries are more specifically defined by the Census Tracts, as determined by the American Community Survey 2011-2015 estimates required by HUD to be used in developing this strategic plan. The areas identified as low-income areas contain population figures where 51% or more of the population is considered as low-income – or having annual income at or below 80% of the area median income (AMI) for the Killeen area. Fourteen (14) such areas are identified by Census updates through the American Community Survey 2011-2015 data – known as the 2018 Low-Mod Income Summary Data (LMISD) for the city and are shown within the individual outlines of each target area on the Killeen area. Each Low-Income Census Tract is specifically outlined and identified on the map.

It is not mandatory to establish locally designated target area(s) where efforts will be concentrated however, HUD strongly encourages grantees to do so. The general CDBG rule requires activities that benefit an area only meet the area benefit national objective if at least 51% of the residents of the area are low and moderate-income; the City of Killeen has fourteen (14) such areas within the target areas. There are 9 areas with more than 75% of the population considered as 'low-income' and 1 area with 100% of the population considered as 'low-income'; \$63,900 is the current (April 2020) median gross annual income for a household of 4 persons.

### **NARRATIVE: Local Target Areas-2**

A greater amount of the target areas are where housing and commercial properties are older and located in areas situated at a farther distance from the main thoroughfare (I-14/Hwy. 190) east/west through the City of Killeen making them less desirable. Additionally, many extremely low income households occupy units in these areas as the northern area of the jurisdiction does not appeal to households who are not low-income. Many of the residential and commercial structures, including infrastructure and other public improvements (e.g., parks, water – sanitary sewer lines, roads and streets) were added between the years 1930 – 1990 as the Killeen community expanded with growth of the military encampment - Fort Hood and are in serious decline and deterioration. Businesses, including 'chain' stores and restaurants have left the area and those buildings are either vacant and/or are occupied by small businesses surviving off local and military purchases. Building codes and the Killeen Code of Ordinances were well defined for the time those structures were built but are considerably much different today incorporating energy efficiency and conservation in building methods and the significant change in material types for both above and below ground improvements. The designated local target areas would benefit tremendously through redevelopment/revitalization efforts sweeping the northern boundaries, south to I-14. Specifically, local target areas LTASM and NKRA are the oldest areas of development in the jurisdiction. Therefore, the focus on deteriorating housing and commercial structures will be the highest priority for expenditure of CDBG and HOME program funds addressing Housing-all types-rehabilitation/reconstruction and new construction, Code Enforcement activities to include clearance and demolition of unsafe structures making way for new development, Public Facilities and Improvements to include infrastructure-streets, sidewalks, utilities, parks and recreation facilities and improvements.

## SP-25 Priority Needs - 91.215(a)(2)

### Priority Needs

Table 49 – Priority Needs Summary

<b>1</b>	<b>Priority Need Name</b>	Housing-Acq/Rehab/Resale of Existing (owners)
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly
	<b>Geographic Areas Affected</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Housing Acq/Rehab/Resale Existing Units DH3

	<b>Description</b>	<p>Funding for acquisition and rehabilitation of existing single family housing units/structures, for home ownership, that are suitable for rehabilitation including accessibility modifications and reduction/abatement of lead based paint hazards with resale to mortgage eligible buyers; target households with income at 80% or less AMI. HOME investment for combined acquisition/rehabilitation/resale is limited to the HUD HOME Maximum Per-Unit Subsidy limit as issued annually by HUD; Maximum purchase price for low income purchasers is limited to the lesser of: 1) combined amount of principle, interest, taxes and insurance (PITI) equaling thirty percent (30%) of the purchasing household's (buyer) gross monthly income as qualified for with an approved mortgage lender, or 2) the Appraised value (by a licensed Texas Real Estate Commission Property Appraiser) of the property. The purchasing household must contribute a minimum of \$750 of their own funds toward the purchase; execute a Deed and Promissory Note for the HOME Affordability Period, and occupy the unit as the primary residence after purchase. The transaction/transfer to purchaser is subject to the HOME Recapture requirements applied at the time of purchase. Housing Counseling of assisted households, by a HUD Certified Housing Counseling Agency/Counselor with goals incorporating comprehensive training and education that will assist the household in improving their housing conditions in meeting the responsibilities of homeownership, is required; counseling services for persons with limited English proficiency (LEP) and minimum time duration and curriculum content requirements apply. The household may not be charged for materials or for participating in the required housing counseling session(s). Maximum gross annual household income equal to or less than 80% of the AMI (area median income) applies to the purchaser (buyer) household. Maximum Developer fee applies. The "Nine (9) Month Sales Deadline" applies and begins effective date of issuance of the certificate of occupancy; conversion to rental reverts to long term affordability of 20 years; 12 moth lease terms and maximum rent rates apply after conversion to rental. Every 3 units that are HOME-assisted will require 1 unit at the developer's expense to be made available to purchasers who are not low-income; developer will be allowed to retain funds from the 1 unit without recourse from the jurisdiction.</p>
	<b>Basis for Relative Priority</b>	<p>2020 Unity within the Community surveys; Community Planning Meetings; American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD; Housing Problems data; Cost Burden data</p>
<b>2</b>	<b>Priority Need Name</b>	<p>HousingRehab Existing OwnerRental</p>
	<b>Priority Level</b>	<p>High</p>

	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Other
	<b>Geographic Areas Affected</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Housing Acq/Rehab/Resale Existing Units DH3 Housing Rehab Existing Owner/Rental DH3

	<b>Description</b>	<p>Funding for existing home owner and rental housing units/structures determined to be suitable for rehabilitation including accessibility modifications for persons with physical and site impairments, reduction/abatement of lead based paint hazards; reconstruction of substandard homeowner and rental units not suitable for rehabilitation. Maximum gross annual household income equal to or less than 80% of the AMI (area median income) applies to home owner rehabilitation. 20% of HOME-assisted rental units with 5 or more units in one structure must be occupied by households with gross annual income equal to or less than 50% of the AMI and 10% of the HOME-assisted units will have chargeable rent not greater than those rents affordable to tenant households with gross annual income equal to 30% of the AMI; 60% of HOME-assisted rental units must be occupied by tenants with gross annual household income equal to or less than 60% of the AMI; and, an additional 10% of HOME-assisted rental housing projects must meet the need of target and special needs populations to include specialized supportive services to meet the needs of the household and family; support services are continuous during occupancy and are tailored to the individual/household and may not be provided specifically through group sessions. Housing Counseling of assisted households, by a HUD Certified Housing Counseling Agency/Counselor with goals incorporating comprehensive training and education that will assist the household in improving their housing conditions in meeting the responsibilities of homeownership or tenancy, are required; services to persons with limited English proficiency (LEP), and minimum time duration and curriculum content requirements apply. The household may not be charged for materials or for participating in the required housing counseling session(s). A 20-year minimum Housing Affordability Period applies to rental housing reconstruction; a 15-year minimum Housing Affordability Period applies to home owner housing reconstruction.</p> <p>Owner and Rental participants will also be required to participate in housing counseling, with a HUD Certified Housing Counselor, directed toward either - topics for owner or topics for renters.</p>
	<b>Basis for Relative Priority</b>	2020-2022 Unity within the Community surveys; Community Planning Meetings, and American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD, Housing Problems data, Cost burdened data
<b>3</b>	<b>Priority Need Name</b>	Housing-Acquisition Assistance Homebuyers
	<b>Priority Level</b>	High

	<b>Population</b>	Moderate Large Families Families with Children Elderly
	<b>Geographic Areas Affected</b>	City Wide Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Housing Acq/Rehab/Resale Existing Units DH3 Acquisition Assistance-Homebuyers DH2
	<b>Description</b>	Funding for down payment, closing cost, and gap financing to mortgage eligible first time homebuyers purchasing single-family housing units/structures. HOME investment is limited to the HUD HOME Maximum Per-Unit Subsidy limit for existing units as issued annually by HUD; Maximum monthly housing expense for low income purchasers is limited to the initial combined amount of principle, interest, taxes and insurance (PITI) equaling thirty percent (30%) of the purchasing household's (buyer) gross monthly income; Purchaser (buyer) must be qualified for a fixed rate, 30 year or less- mortgage loan with a City approved mortgage lender. The purchasing household must contribute a minimum of \$750 of their own funds toward the purchase; execute a Deed and Promissory Note for the HOME Affordability Period, and occupy the unit as the primary residence for a minimum of 5 years/60 months after purchase. Housing Counseling of assisted households, by a HUD Certified Housing Counseling Agency/Counselor with goals incorporating comprehensive training and education that will assist the household in improving their housing conditions in meeting the responsibilities of homeownership, is required; services for persons with limited English proficiency (LEP) and minimum time duration and curriculum content requirements apply. The household may not be charged for materials or for participating in the required housing counseling session(s). A 5-year minimum Housing Affordability Period applies along with a Recapture Clause for noncompliance with the affordability period.  Buyers will also be required to participate in housing counseling, with a HUD Certified Housing Counselor, with topics specific to buyers with prepurchase, owning, and post purchase.
	<b>Basis for Relative Priority</b>	2020 Unity within the Community surveys; Community Planning Meetings and American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD; and ACS statistical data ownership/renters
4	<b>Priority Need Name</b>	Housing - Rental Assistance (tenant based)
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Low Large Families Families with Children Elderly Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Elderly Frail Elderly
	<b>Geographic Areas Affected</b>	City Wide
	<b>Associated Goals</b>	Rental Assistance (tenant based) DH1

	<b>Description</b>	<p>Funds to provide monthly subsidy to homeless, persons at-risk of homelessness, very low-income [gross monthly household income determined to be equal to or less than 50% of the applicable area median income for the jurisdiction] renter households. Persons should be on a wait list for permanent housing assistance or on one of the local administrator’s HCV (Housing Choice Voucher) waiting list. The monthly subsidy will be provided for the household until such time the Housing Choice Voucher (Section 8 rental assistance) or other permanent housing subsidy becomes available or HOME funds are no longer available to fund the activity. Subsidy includes deposit not to exceed 1.5 (one and one-half) times the monthly rental amount; local FMR (fair market rent) rates published annually by HUD are the acceptable rent standard for the jurisdiction however, rent reasonableness must be made with comparable units throughout the entire jurisdiction. Security deposit only programs may be provided to eligible households where the combined total tenant paid monthly rent and tenant paid utilities does not exceed 30% (thirty percent) of the household’s gross monthly income. Minimum tenant participation [tenant paid portion] is required so HOME funds do not bear the entire expense of the monthly rent and utility allowance for any one household receiving assistance. Housing Counseling of tenants, by a HUD Certified Housing Counseling Agency/Counselor with goals incorporating comprehensive training and education that will assist the household in improving their housing conditions in meeting the responsibilities of tenancy, is required; services for persons with limited English proficiency (LEP) and minimum time duration and curriculum content requirements apply. The tenant may not be charged for materials or for participating in the required housing counseling session(s).</p> <p><b>HIGH priority</b> – homeless, at-risk of homelessness, very low-income households 50% AMI or less who are cost burdened or severely cost burdened in rental housing units wanting to relocate to more affordable units.</p>
	<b>Basis for Relative Priority</b>	<p>Killeen Community survey, Cost burdened data; Voucher access is closed with no additions to wait list, voucher availability per wait-list exceeds 18-24 months from both Housing Choice Voucher administrators- Housing Authority of Killeen and Central Texas Council of Governments-Housing Assistance Program. HUD required Housing Counseling for tenant households participating in HOME TBRA and/or Security Deposit programs.</p>
5	<b>Priority Need Name</b>	PublicFacilities Infst/Impvmts (City owned)
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Persons with Developmental Disabilities Non-housing Community Development
	<b>Geographic Areas Affected</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Public Facilities Infrastructure & Impvts SL3
	<b>Description</b>	<b>Funding for publicly (City of Killeen) owned facilities and infrastructure improvements to include</b> rehabilitation, reconstruction, and new construction-with appropriate justification to: streets, curb/gutters, sidewalks, sanitary sewer, water, public libraries, solid waste disposal, parks and green spaces, lighting, benches, street and landscaping, architectural barrier removal-accessibility improvements installing ramps, railing, signage, etc., police substation, flood/drainage improvements, and sustaining aging infrastructure and facilities in the target areas of the city. HIGH priority - other low-income Census Tracts/Block Groups (CDBG LI Target Areas) LOW priority – other areas in the corporate City limits of Killeen
	<b>Basis for Relative Priority</b>	2020 Unity within the Community surveys; Community Planning Meetings; and American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD regarding areas with high concentrations of low-income households; Eligible activities addressing multiple priorities with end results benefitting LM Areas and/or LM Clientele within the jurisdiction
6	<b>Priority Need Name</b>	PublicFacilities Impvmts-NPOs
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Victims of Domestic Violence Unaccompanied Youth Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Non-housing Community Development
	<b>Geographic Areas Affected</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Public Facilities Impvmnts-NPOs SL1

	<b>Description</b>	<p>Funding for rehabilitation/reconstruction of facilities serving the public/neighborhood facilities in the target area(s) <b>that are owned by a nonprofit and are open to the general public with regular daily operating hours and that primarily serve low and moderate-income households</b> to include: domestic violence shelters, day center/drop-in center for persons experiencing homelessness with a controlled environment, may serve as a warming/cooling center in extreme temperatures; health care/medical clinic serving uninsured persons; emergency shelters for targeted populations operating 24hours/day, short term less than 4 months; group homes for special needs or targeted populations; child care facilities (day care, after-school care) serving low-income families; youth centers (age 13-19), facilities for children age 0-12 including Head Start early education centers; adult day care centers.</p> <p>LOW Priority - New construction of facilities in the jurisdiction or target areas with appropriate justification.</p>
	<b>Basis for Relative Priority</b>	<p>2020 Unity within the Community surveys; Community Planning Meetings; American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD; Eligible activities addressing multiple priorities with end results benefitting LM Areas and/or LM Clientele within the jurisdiction</p>
<b>7</b>	<b>Priority Need Name</b>	Public Services/Programs
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children veterans Victims of Domestic Violence Unaccompanied Youth Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Victims of Domestic Violence Non-housing Community Development
	<b>Geographic Areas Affected</b>	City Wide
	<b>Associated Goals</b>	Public Services/Program SL1

	<b>Description</b>	Funding for services and programs providing access to quality public and private services with resources benefitting low and moderate income persons and families including: payment of operating costs for programs /services to special needs and target populations (special needs and non-special needs) including persons experiencing homelessness (operations), domestic violence, persons with physical, developmental, or intellectual disabilities, mental illnesses, alcohol/drug /substance addiction, HIV/Aids and their families, disabled veterans, seniors/elderly /frail elderly persons, unaccompanied youth up to age 25 years, youth exiting foster care 18 years and younger, and other households moving to permanent housing. Services/programs for mental health counseling services, public transportation, youth services & programs (age13-19), crime prevention/awareness, community awareness of available services (public information), Wellness/Nutrition/Food through education, delivery, or other related provisions, Services/programs for Children (age 12 and under), Budget/Household finance. Support services to special needs and target populations in temporary housing (4-24 months/ transitional housing), recreation and education programs, public safety services, crime awareness/prevention, fair housing education and housing counseling services. Service for screening for lead based paint Mortgage assistance limited to maximum 3-months assistance to avoid foreclosure-preventing homelessness.
	<b>Basis for Relative Priority</b>	2020 Unity within the Community surveys; Community Planning Meetings; American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD
8	<b>Priority Need Name</b>	Economic Development
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Public Housing Residents Non-housing Community Development
	<b>Geographic Areas Affected</b>	City Wide Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Economic Development EO3

	<b>Description</b>	Funding for job creation, training, placement, and retention for low-moderate income persons to reduce generational poverty in the target area; establishment/stabilization and expansion of small businesses (including microbusinesses); Commercial improvements carried out by the City or other eligible entity; Assistance to private for-profit and non-profit entity for an activity associated with an approved economic development project including financial and technical assistance to new firms to help them become viable businesses in the target area and other eligible projects.
	<b>Basis for Relative Priority</b>	2020 Unity within the Community surveys; Community Planning Meetings; American Community Survey 2011-2015 5-year estimates (2015 ACS updates) as mandated by HUD; Eligible activities addressing multiple priorities with end results benefitting LM Areas and/or LM Clientele within the jurisdiction
9	<b>Priority Need Name</b>	Economic Development - Preservation
	<b>Priority Level</b>	Low
	<b>Population</b>	Extremely Low Low Moderate Non-housing Community Development
	<b>Geographic Areas Affected</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Economic Development/Preservation EO3
	<b>Description</b>	Funding for economic development activities associated with preservation of existing structures including rehabilitation, reconstruction, and preservation of commercial/industrial structures with historic significance registered on a federal, state, or local register listing in association with job creation/retention.
	<b>Basis for Relative Priority</b>	2020 Unity within the Community surveys; Community Planning Meetings; Eligible activities addressing multiple priorities with end results benefitting LM Areas and/or LM Clientele within the jurisdiction
10	<b>Priority Need Name</b>	Other Community Needs/Improvements
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth Non-housing Community Development
	<b>Geographic Areas Affected</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Associated Goals</b>	Other Community Improvements SL3

	<b>Description</b>	<p>Funding for costs associated with disposition (sale, lease, donation, or other means) of real property previously acquired with CDBG funds where the end result of disposition action(s) continues to benefit low-income persons/areas; clearance and demolition of dilapidated structures to address specific conditions of physical decay on a spot basis in LMI residential neighborhood, to include removal of demo products, rubble, environmental contaminants where such treatment renders contaminants harmless, where the structure poses a public health/safety hazard; in rem (tax foreclosed housing) with acquisition of housing units through tax foreclosure proceedings (sale) by the local jurisdiction, strictly in LMI area neighborhoods, to make essential repairs to ensure habitability of existing affordable housing stock for ownership by eligible households; payment of salaries and overhead costs directly related to state and/or local code enforcement including efforts that take place in deteriorating/deteriorated area(s); and, is accompanied by public or private improvements or services which are expected to arrest the decline in low-income local target areas on a spot basis to include residential and commercial structures; evaluation and reduction of Lead Based Paint Hazards in conjunction with rehabilitation of homeownership or rental units where rent must be set at levels affordable to LMI persons who will pay no more than 30% of their gross monthly income for monthly rent and where 51% or more of the total units in one structure are to be occupied by LMI households; historic preservation including rehabilitation and restoration of publicly and privately owned properties of historical significance that will benefit low-income persons/households; renovation of closed buildings for use as a public facility or residential and commercial facility where once the renovation/rehabilitation is complete the facility /residential –commercial building will benefit an area where more than 51% of the area population is low-income OR the residential portion of the building will be used for housing persons who are low-income and the non-residential portion of the building will create or retain permanent jobs with more than 51% of the jobs will benefit low-income persons. Housing Counseling to low-income households.</p> <p>Funding Priorities for the “Other Community Improvements” category are:  LOW – Disposition; In Rem with Acquisition; Historic Preservation; Renovation of Closed Buildings.</p> <p>Priorities listed as LOW must have appropriate justification and, be evaluated for benefit of LM Area or LM Clientele before consideration/recommendation for funding of any proposed project/activity.</p> <p>HIGH – Clearance and Demolition; Code Enforcement, Evaluation/Reduction of Lead Based Paint Hazards.</p>
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	<b>Basis for Relative Priority</b>	2020 Unity with in the Community surveys; Community Planning meetings; eligible activities associated with HUD regulations under CDBG, where eligible activities may address multiple priorities with end results benefitting LM Areas and/or LM Clientele within the jurisdiction; condition of exiting housing stock suitable for acquisition under tax foreclosure proceedings with rehabilitation to provide affordable housing for low income households, public safety and health concerns in low-income neighborhoods relative to code violations and decayed and abandoned residential and commercial structures –clearance and demolition, condition of existing (residential and commercial) buildings in the registered Historic District in Killeen, and in areas where rehabilitation could result in a facility or housing and facility to serve low-income persons with services, housing, and employment; Housing Counseling to LMI households related to purchase, post purchase, rental, financial capacity, fair housing, tenant/landlord laws.
<b>11</b>	<b>Priority Need Name</b>	Planning and Administration
	<b>Priority Level</b>	High
	<b>Population</b>	Other
	<b>Geographic Areas Affected</b>	City Wide
	<b>Associated Goals</b>	Planning and Administration
	<b>Description</b>	Funding for planning and administration of HUD funded grant programs to include operations, benefits, salaries, and other eligible deliverables for each year of the Consolidated Plan.
	<b>Basis for Relative Priority</b>	HUD regulations require regular planning, administration, monitoring, and reporting by grantee jurisdictions in association with receipt of the formula grant programs.

**Narrative (Optional)**

Priorities established for this strategic plan period were developed specifically from: 1) eligible categories of projects/programs; 2) the Unity within the Community 2020 survey; and 3) Community Engagement meetings responses from public and private entities operating within the community and serving Killeen residents which produced the above priority ranking to address identified community needs.

## SP-30 Influence of Market Conditions – 91.215 (b)

### Influence of Market Conditions

Affordable Housing Type	Market Characteristics that will influence the use of funds available for housing type
Tenant Based Rental Assistance (TBRA)	Extended wait list equal to 20+ months, from any local Voucher Administrator, and absence of an adequate number of Housing Choice Vouchers to subsidize households homeless, at risk of homelessness due to cost burden and now instability of employment due to coronavirus; target and special needs populations to include persons atrisk of homelessness are now pushed aside (priority is reduced) because of CARES Act funds and no connection to COVID-19.
TBRA for Non-Homeless Special Needs	Limited number of Mainstream housing vouchers are available for an entire region because local organizations are not committed to providing the counseling and supportive services needed for individuals to succeed; Extended wait list, of 20+ months, from any local Voucher Administrator, and absence of an adequate number of Housing Choice Vouchers to subsidize extremely low and very low income households on a fixed income; or, target and special needs populations.
New Unit Production	New unit production on vacant land would be applicable if the housing targets one of the special needs populations, extremely low-income persons in need of decent, safe, affordable housing, or for low-income persons who cannot obtain a standard market mortgage loan due to severe credit issues requiring extensive housing counseling to redirect spending priorities to promote conscious future credit considerations.
Rehabilitation	Rehabilitation to include reconstruction is applicable where the structure has exceeded its useful/expected life; where the rehabilitation will provide the occupant with decent, safe, sanitary and affordable housing; where urgent action is necessary to arrest further damage to contributing and/or adjacent vital components or creating a situation where the structure is no longer inhabitable for its intended purpose.
Acquisition, including preservation	Acquisition is applicable for investment/re-investment in local target areas within the jurisdiction for community and neighborhood stability as well as for preservation of existing housing lost to mortgage and/or tax foreclosures; assistance to first time homebuyers; rehabilitation actions necessary to ensure vital components are functional for the duration of the affordability period; residential structures with historic significance registered on a federal, state, or local historic register listing or to reduce the number of available affordable housing units for purchase by low income families.

Table 50 – Influence of Market Conditions

## SP-35 Anticipated Resources - 91.215(a)(4), 91.220(c)(1,2)

### Introduction

The City as an entitlement community must anticipate resources, funding from the Community Development Block Grant (CDBG) and Home Investment Partnerships Act (HOME) program for the duration of the 5-year Consolidated Strategic Plan. Considering the uncertainty of the federal budget, the City's assumption for preparation of this section and others is such that the HUD formula grant programs will remain the current funding level. Administration and Planning expenses are estimated at 20% over the next five years for CDBG and at 10% for the next five years for HOME funds.

The jurisdiction will carryover funds from activities where the project was not completed in both funding categories - CDBG and HOME.

Those activities include:

- CDBG Housing Rehabilitation program \$90,474.70 from program years 2017, 2018, and 2019;
- CDBG Public Facilities and Improvements \$1,050,961.83 from program years 2016, 2018, and 2019;
- CDBG-CV Prevent, Prepare, Reduce Spread of COVID19 \$1,032,314.59 from program year 2019 (*includes CARES Act round 1 and round 3 funding added by proper program amendments at the time of this report*).
- HOME Tenant Based Rental Assistance \$ 138,891.82 from program year 2018 and 2019;
- HOME First Time Homebuyer Assistance Program w/Repairs (rehab) \$147,728.24 from program years 2018 and 2019;
- HOME North Killeen Housing Redevelopment Program \$347,700.36 from program years 2017, 2018, 2019;
- HOME Short Term TBRA in response to COVID-19 program \$117,475.58 from program years 2017, 2018, 2019 (*added by HUD approved waiver and property program amendment from CHDO set aside for each program year identified*).

The funds carryover is due to program detail and complexities associated with housing rehabilitation with inhabitants and scheduling of necessary actions; Public Infrastructure projects subject to weather and unforeseen delays in receipt of companion funds to complete the project and the impact of coronavirus on construction related projects. Response to prevention, preparation, and reducing the spread of COVID-19 with CDBG-CV funds because of the 2nd and 4th quarter funding notice, PY2019 AAP program amendment, and complexity of programs and projects that adequately address eligible activities with regard to the effects of the corona virus. The carryover of HOME funds for tenant based rental assistance will usually always carry to another year because payment can only be made on behalf of the tenant when the funds are

needed - monthly - and tend to move slow in disbursement, however commitment of all funds to payment of client rent for 12 months or through the term of the designated waivers granted for response to COVID-19, is in place. First time homebuyers are slow due to reduced interest rates effects of COVID-19 and the changes associated with mortgage loans including credit scores and employment stability. Housing rehabilitation is also slow due to social distancing requirements and contractors not wanting to work inside housing units

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,043,033	0	844,021	1,887,054	3,328,111	The amount available for the ConPlan is calculated as follows: Total allocation over 5 years is \$5,215,165 based upon annual allocations of \$1,043,033 multiplied by 5 years; plus, any unexpected repayments or reprogrammed funding from previously completed projects or from cancelled projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	469,616	49,821	56,417	575,854	2,021,331	The amount available for remainder of ConPlan is calculated as follows: Total allocation over 5 years is \$2,597,185 based upon annual allocation of \$469,616 multiplied by 5 years; plus, Annual Program Income of \$49,821 based upon loan repayment schedule multiplied by 5 years(\$249,105), plus any unexpected repayments or reprogrammed funding from previously completed projects or from cancelled projects.

Table 51 - Anticipated Resources

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The CDBG formula grant does not have a statutory requirement for matching any percentage of the federal CDBG funding used on eligible projects or activities. The jurisdiction encourages applicants submitting proposals for an allocation of the CDBG funds to use the CDBG funds as a last resort or ‘gap filler’ with other federal, state, or private funds to increase the number of beneficiaries to be served. The jurisdiction continues to evaluate issuing a matching fund requirement of all, outside of city departments, interested applicants seeking the City’s CDBG funding because each successful entity receiving an annual allocation must report on all other sources used to complete the displays an

abundance of other funding added when the original allocation is reduced from their initial funding request. A matching fund requirement could potentially und more projects/activities to benefit more of the jurisdiction's low income persons.

The HOME formula grant funds have a statutory requirement for the jurisdiction and its subrecipients to provide 25% matching funds for every HOME dollar drawn from the Treasury. The match percentage is periodically reduced due 12.5% of every entitlement dollar drawn with exception to considerations in accordance with HOME statute providing for a reduction of the matching contribution requirement under three conditions: 1) fiscal distress; 2) severe fiscal distress; and 3) for Presidentially-declared major disasters covered under the Stafford Act. In order to meet the mandated matching requirement for appropriated HOME funds drawn down for eligible housing projects, the City seeks contributions from partnerships with non-profit organizations, other public and private entities committed to expanding the supply of affordable standard housing for low income families. Forms of match include the value of donated land, on/off site infrastructure or site preparation, materials, labor [volunteer or professional], and 25% of the face value of each loan made from proceeds from affordable housing bonds for HOME assisted/eligible housing. The total match credit from loans made from affordable housing bond proceeds will not consist of more than 25% of the total annual contribution toward the PJ's match obligation. Excess match credit at the end of the fiscal year, from this source, will be shown as a balance forward and a credit to future match obligations with the oldest amount being a credit to the newest match obligation for the next fiscal year. Match contributions of cash will be credited/counted at the time the funds are expended and other forms of match will be credited at the time the service/contribution is provided for eligible HOME assisted activities. The PJ does not track or credit match contributions to affordable housing not assisted with HOME funds. The City of Killeen match log is updated on a quarterly basis and is available within 15 days of the end of the previous quarter.

Participating entities including City Departments provide in-kind and other private funds to CDBG funded housing, public services, and public facilities and improvements. These matched and/or leveraged funds aid in expansion of services, programs, and projects for the benefit of the Killeen community.

The City strives to fund activities that provide matching funds or are in a good position to leverage funds with either CDBG or HOME program funding. Projects that provide any type of eligible matching funds or leveraging of funds must document the amount and source(s) which are then reported in each CAPER.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City does not acquire land without a specific purpose that is approved by its governing body – Killeen City Council. Publicly owned [City owned] land and property [real property and improvements] in the jurisdiction will likely be improved in part with CDBG funds to address the community needs for public facilities- parks, playgrounds, walking/jogging trails, lighting, etc. as identified in the community surveys, in local target areas and other low-income areas detailed in this plan.

**Discussion**

The jurisdiction continues to work toward timely expenditure of its CDBG and HOME funding amid the additional CDBG-CV funds added to the jurisdiction's HUD funding and working to alleviate financial impacts on the community, tenants, persons at-risk of becoming homeless, home owners, and the economic impact on small and local businesses. Central Texas weather has delayed public facilities improvement projects and timely expenditure of the Jurisdiction's HUD funds.

## SP-40 Institutional Delivery Structure – 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
KILLEEN	Government	Planning	Jurisdiction

**Table 52 - Institutional Delivery Structure**

### Assess of Strengths and Gaps in the Institutional Delivery System

The City of Killeen has a Council/Manager form of government and as such the City Council approves both the 5 year Consolidated Plan and the Annual Action Plan for each of the five years to include program amendments as necessary. The Community Development Department (CDD) serves as the lead entity in the Plan development and implementation process. The CDD administers the federal Community Development Block Grant and Home Investment Partnerships Act program funds including activities such as the Housing Rehabilitation Program (housing rehabilitation owner occupied), and the Elderly Transportation Program (Public Services), the HOME funded First Time Homebuyer Assistance Program, the North Killeen Housing Redevelopment Program. Additionally, the CDD has developed and implemented the Emergency Assistance in response to COVID-19 and the Short Term TBRA program in response to COVID-19 with CDBG-CV and HUD waivers for use of nonallocated HOME funds.

The City coordinates partnerships to strengthen partnerships to deliver public services to the community. The CDD staff work closely with City Departments and other community partners to strengthen community wide coordination activities and address gaps in the institutional structure. CDD staff have also formed partnerships with several area housing service organizations, bankers, and mortgage companies delivering housing and public service programs. The City of Killeen is strongly committed to meeting the needs of the community and has great success in forming strategic partnerships that leverage human and organizational resources from outside sources.

### Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
<b>Homelessness Prevention Services</b>			
Counseling/Advocacy	X	X	
Legal Assistance			
Mortgage Assistance	X		
Rental Assistance	X	X	
Utilities Assistance	X	X	
<b>Street Outreach Services</b>			
Law Enforcement	X	X	

Street Outreach Services			
Mobile Clinics			
Other Street Outreach Services	X	X	
Supportive Services			
Alcohol & Drug Abuse	X	X	
Child Care	X		
Education	X	X	
Employment and Employment Training	X	X	
Healthcare	X	X	
HIV/AIDS	X		
Life Skills	X	X	
Mental Health Counseling	X	X	
Transportation	X	X	
Other			
Referral to other service providers	X	X	

**Table 53 - Homeless Prevention Services Summary**

**Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)**

The City continues to work with local organizations to provide services that meet the needs of all persons experiencing homeless. The City and Central Texas Homeless Coalition (CTXHC) formerly *Central Texas Homeless Alliance* continue to work together to link people who are homeless or at risk of becoming homeless with the resources to maintain their current housing and/or supportive services necessary to resolve crisis in their life and reestablish self sufficiency. The City continues to work with the following entities in delivering services in the prevention of homelessness:

- Heritage House of Central Texas - homeless participants receive ongoing case management along with rental subsidy until achieving self sufficiency.
- Central Counties Centers (MHMR) - mental health, housing and support services; provides assistance to persons with moderate to severe mental health illness.
- Central Texas Council of Governments Housing Division offers mainstream housing vouchers for persons with mental illness; CTXHC referring agency provides support services for the client referred during voucher receipt.
- Cenikor offers Adult and Adolescent outpatient services for mental health, substance abuse and recovery on individual, group or family basis. Individuals at risk of homelessness often suffer from either mental health, chemical dependency or both.
- Central Texas Youth Services Bureau, Inc. (CTYSB) provides emergency shelter for homeless (including runaways) children and youth age 3 to 17 years; services for unaccompanied youth

and young adults (age 16-21) through a transitional living program (transitional housing) that incorporates special skills training, GED completion, job readiness training, employment and public transportation assistance with case management.

- Bell County Health District provides information and referral to persons and families with HIV/AIDS, prevention education and testing for HIV, prevention education and testing and treatment for STD and TB, risk reduction counseling, "other " counseling, prevention case management, health education/risk reduction, hepatitis vaccination, family planning, immunizations, health assistance,.
- Central Texas Support Services (CTSS) provides housing and support services for families and individuals with HIV/AIDS. CTSS is a community based HIV/AIDS support program serving Bell, Coryell, Hamilton, Lampasas, Milam, Mills, and San Saba Counties since 1995 and combine HOPWA, Ryan White Part B Service Delivery and HIV Health and Social Services funds to provide an array of needed HIV services to HIV positive clients.
- Teach Them to Love (T3L) provides shelter and counseling to female domestic violence victims or are exiting the judicial system, until they can arrange for housing or housing assistance. T3L also provides clients with a safe environment to reconnect with children of women who are released from incarceration with no established residence.
- Families in Crisis Inc. (FIC) provides individuals and families at risk of becoming homeless, including youth and adults, with rental housing and deposit assistance, limited medication assistance, and essential shelter with ESG-rapid rehousing funds. Veterans and dependent families are assisted with transportation and life skills classes in association with the Department of Veterans Affairs Supportive Service for Veteran Families (VASSVF) with rental housing and deposit assistance in association with the Texas Veterans Administration (TXVet). TBRA is available to domestic violence survivors, to Veterans, then general populations through funding made available through HUD's Continuum of Care Supportive Housing Program.
- Others offer services to vulnerable populations however they decline federal funds to allow religious undertakings in their programs.

**Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above**

The City of Killeen continues collaborative and communicative efforts with nonprofit organizations, public and private institutions. The City's housing plan is to have carried us primarily by CDD staff and subrecipients working under both CDBG and HOME programs. The Housing Authority of Killeen and Central Texas Council of Governments administer additional housing programs funded through federal resources, for the Housing Choice Voucher (Section 8) program.

The Department of Veterans Affairs, State Department of Health, other levels of government and public services agencies, including the Fort Hood health offices, continue to be instrumental in assisting the city and are nonprofits in meeting priorities and delivering successful health and human services to area

citizens and the community. These cooperative efforts are also combined with involvement from the private business sector that is responsive to ideas of providing employment opportunity in return for support of their growth initiatives.

Aside from limited funding for these programs, one vital element in the service gap continues to be coordinated entry and assessment of clients seeking services from multiple organizations. Use of the HUD Homeless Management Information System (HMIS) is vital to serving persons with special needs and persons experiencing homelessness. Agencies connected to HMIS can visually see data about a client referred to them or can see where they referred a client to another service provider and whether the client attended the appointment and what information resulted from the appointments. The HMIS system can also provide the point of entry agency with "real time" available space or beds to aid the client seeking overnight shelter, counseling, or other services and through time the entire group of organizations can connect with each other in assessing to overall client progress up until the client or family is no longer in need of the service. The HMIS is also an excellent tool in determining chronic homelessness as well as those persons who tend to use shelters and services after spending disability income on hotel nights.

The gap in strengths within serving this population in the community is simply no connection to HMIS. Ownership types, specific exemptions off a parent organization or simply a matter of not wanting to be a piece in the overall efforts to help end homelessness and services provided to persons in need.

### **Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs**

Overcoming gaps in the institutional structure and delivery system is challenging primarily due to the inability to monitor and/or track the success of each entity receiving other funding from HUD programs. Without a direct reporting requirement, not merely a requirement to collaborate, the jurisdiction cannot compare proposed goals and number of beneficiaries to be assisted. By leaving out the lead agency for the Consolidated Plan process, the jurisdiction is left to make assumptions of accomplishments. HUD programs addressing homelessness or even HUD allocation to States for the Emergency Solutions Grant (ESG) require an entity to receive 'consistency with the Consolidated Plan' from the local jurisdiction however once the proposed program or services are approved no other information - positive or negative, is provided to the jurisdiction.

One strategy to overcoming gaps in the delivery system would be for any federal source granting funds- HUD, State of Texas, etc. **require all approved grant recipients to include the jurisdiction in regular reporting of accomplishments if the jurisdiction provided review and statement of consistency with the local Consolidated Plan.** This action would allow increased discussion among other program and service providers, increase public knowledge about all services available in the community, and allow

community leaders to better understand the magnitude of investment to address priority community needs.

Another strategy to further overcome gaps in the delivery system would be to require inclusion of funds for operation and data entry in the federal HMIS system. Allowing one nonprofit to have multiple program types classified under one parent company may exclude an entity from participating in federal programs where other entities are required to enter data in the HMIS program. Even though information is shared with other agencies, it is most often shared after the fact - or meaning the individual(s) in need may have entered through a coordinated entry point however that entity does not participate in HMIS and could not adequately make an assessment of the client's needs, available services at the time of the assessment or provide adequate referral to other service or program providers, particularly if the need included mental health or shelter due to homelessness.

Another strategy to further overcome gaps in the delivery system would be for any awarding entity, to allow lead agencies of Consolidated Plans to have access regular reports on federal and state award recipients within a jurisdiction. The report information would be similar to a scoring assessment of accomplishments, concerns with contract/agreement compliance if requesting support of a local governing entity *i.e., City Council support of affordable housing developments, public service programs, support Advisory Committees considering funding proposals, or other due diligence when considering a funding allocation* and be reported in a federal data base, HMIS, or Integrated Disbursement and Information System (IDIS) to include report data the jurisdiction or lead entity responsible for the Consolidated Plan can access to have an overall comprehension of all funding to address priority need.

**SP-45 Goals Summary – 91.215(a)(4)**

**Goals Summary Information**

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing Acq/Rehab/Resale Existing Units DH3	2020	2024	Affordable Housing	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Housing-Acq/Rehab/Resale of Existing (owners) HousingRehab Existing OwnerRental Housing-Acquisition Assistance Homebuyers	HOME: \$500,000	Rental units rehabilitated: 12 Household Housing Unit  Homeowner Housing Rehabilitated: 15 Household Housing Unit
2	Housing Rehab Existing Owner/Rental DH3	2020	2024	Affordable Housing	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	HousingRehab Existing OwnerRental	CDBG: \$515,220 HOME: \$941,579	Rental units rehabilitated: 20 Household Housing Unit  Homeowner Housing Rehabilitated: 20 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Acquisition Assistance-Homebuyers DH2	2020	2024	Affordable Housing	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Housing-Acquisition Assistance Homebuyers	HOME: \$200,000	Direct Financial Assistance to Homebuyers: 15 Households Assisted
4	Rental Assistance (tenant based) DH1	2020	2024	Affordable Housing	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Housing - Rental Assistance (tenant based)	HOME: \$600,000	Tenant-based rental assistance / Rapid Rehousing: 75 Households Assisted  Homelessness Prevention: 40 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Public Facilities Infrastructure& Impvmts SL3	2020	2024	Homeless Non-Housing Community Development	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	PublicFacilities Infst/Impvmts (City owned)	CDBG: \$2,250,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 60000 Persons Assisted
6	Public Facilities Impvmts-NPOs SL1	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	PublicFacilities Impvmts-NPOs	CDBG: \$100,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1500 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Public Services/Program SL1	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Public Services/Programs	CDBG: \$782,000	Public service activities other than Low/Moderate Income Housing Benefit: 9500 Persons Assisted  Homelessness Prevention: 1000 Persons Assisted
8	Economic Development EO3	2020	2024	Non-Housing Community Development	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Economic Development	CDBG: \$55,345	Jobs created/retained: 10 Jobs  Businesses assisted: 5 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Economic Development/Preservation EO3	2020	2024	Non-Housing Community Development	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Economic Development - Preservation	CDBG: \$65,000	Facade treatment/business building rehabilitation: 5 Business  Jobs created/retained: 5 Jobs
10	Other Community Improvements SL3	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development Code Enforcement, Historic Preservation, Lead Hazard Eval-Abate, Closed Building Renovation	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Other Community Needs/Improvements	CDBG: \$404,410 HOME: \$50,300	Buildings Demolished: 20 Buildings  Housing Code Enforcement/Foreclosed Property Care: 1500 Household Housing Unit  Other: 45 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Planning and Administration	2020	2024	Planning and Administration CDBG HOME	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Planning and Administration	CDBG: \$1,043,190 HOME: \$305,306	Other: 10 Other

Table 54 – Goals Summary

**Goal Descriptions**

1	<b>Goal Name</b>	Housing Acq/Rehab/Resale Existing Units DH3
	<b>Goal Description</b>	Acquire units (in rem) assist with rehabilitation and sell: Single Family Owner units; 2+ Multi-family Rental units; Sold or Granted for long-term ownership (single family) or tenant occupancy (multi-unit) to ensure affordability and sustainability of existing affordable housing stock.

2	<b>Goal Name</b>	Housing Rehab Existing Owner/Rental DH3
	<b>Goal Description</b>	CDBG funds for Housing- Rehabilitation of Existing Owner Units in local target area Small and North Killeen Revitalization Area, then City wide.  HOME funds for - Housing Rehabilitation to Owner and Existing Rental Units in local target area Small and North Killeen Revitalization Area.
3	<b>Goal Name</b>	Acquisition Assistance-Homebuyers DH2
	<b>Goal Description</b>	Direct Financial Assistance to First Time Homebuyers in the form of down payment and closing cost assistance to first time buyers.
4	<b>Goal Name</b>	Rental Assistance (tenant based) DH1
	<b>Goal Description</b>	Tenant-based rental assistance provided for priority populations: Homeless, At-Risk of Homelessness/Rapid Rehousing/ Prevention of homelessness  Security Deposit, first month rent, monthly subsidy
5	<b>Goal Name</b>	Public Facilities Infrastructure& Impvts SL3
	<b>Goal Description</b>	Public Facility or Public Infrastructure Improvements (owned by the Grantee) Activities for Low/Moderate Income Housing Benefit  Community/Neighborhood Parks, walking/jogging trails improved Sidewalk reconstruction/ installation Streets reconstructed Water/Sewer lines replaced Lighting, Benches, Landscaping improved/installed Drainage improved  Homeless Cooling/Warming Center

6	<b>Goal Name</b>	Public Facilities Impvmts-NPOs SL1
	<b>Goal Description</b>	Pubic Facilities Improvements-by Non-Profit Organizations (NPOs) who own or have a long term lease of 15 years or longer. Public Facility Improvement Activities other than Low/Moderate Income Housing Benefit: Day Shelter/ Overnight/ Warming-Cooling/ Emergency Shelter Homelessness Prevention/At-Risk of Homelessness
7	<b>Goal Name</b>	Public Services/Program SL1
	<b>Goal Description</b>	Public Services activities other than Low/Moderate Income Housing Benefit: low income individuals, families, households assisted with public services offered through local agencies and City departments
8	<b>Goal Name</b>	Economic Development EO3
	<b>Goal Description</b>	Economic Development: Jobs created/retained for LMI persons Job Training with expansion of microenterprise development
9	<b>Goal Name</b>	Economic Development/Preservation EO3
	<b>Goal Description</b>	Economic Development/Preservation Facade treatment/business building rehabilitation with permanent job creation benefitting LMI persons Preservation to avoid loss of historic structure in designated district with job creation benefitting LMI persons

<b>10</b>	<b>Goal Name</b>	Other Community Improvements SL3
	<b>Goal Description</b>	Other Community Improvements benefitting low income persons and families to include: Disposition, Code Enforcement, Clearance/Demolition, In Rem/Acquisition, Evaluation-Abatement of Lead Paint Hazard, Closed Building Renovations, Historic Preservation, Housing Counseling; Urgent Assistance-short term (food, rent, utility, rental security deposit) assistance for extremely low and very low income individual and families.
<b>11</b>	<b>Goal Name</b>	Planning and Administration
	<b>Goal Description</b>	Planning and Administration, Grants Administration, Compliance, Planning, Monitoring, Reporting of programs under this consolidated strategic plan for Federal allocations from HUD  CDBG 1 each year= 5  HOME 1 each year = 5

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)**

The City of Killeen is a jurisdiction grantee under the HUD formula grant programs and does not receive its funding from the State of Texas for which the referenced regulation requires a response from a "State".

The City anticipates approximately 115 extremely- and very low income (50% AMI) households will receive tenant based rental assistance and an additional 15 low income (50% to 80% AMI) households will receive assistance for the purchase and repair to an existing housing structure for the purpose of home ownership housing and 20 low income owner occupied households will receive assistance with rehabilitation /reconstruction of the occupied housing unit. Owners of multi-unit housing will benefit from acquisition and rehabilitation of 32 rental units – 12 with acquisition/rehab; 20 with rehabilitation of existing units.

## **SP-50 Public Housing Accessibility and Involvement – 91.215(c)**

### **Need to Increase the Number of Accessible Units (if Required by a Section 504 Voluntary Compliance Agreement)**

The Housing Authority of Killeen has converted its 145 public housing units to Project Based Vouchers under the RAD program and is not required to increase the number of accessible units. The minimum number of units required by RAD and HTC rules require 20% of the units, but not less than one unit and the complex be accessible to persons with physical and mobility disabilities.

### **Activities to Increase Resident Involvements**

The City continues to work with the HA to introduce and encourage homeownership. At times, project based voucher residents and voucher holders will advance their annual earnings to such level they no longer are allowed to occupy the PBV subsidized unit or use the monthly voucher subsidy - it is at this time, those households begin looking for alternative housing opportunities, most which involve home ownership.

The City of Killeen manages the First Time Homebuyer Assistance Program which provides the household with necessary down payment and closing cost assistance for the purchase of the home. The assistance is available to households able to obtain a mortgage loan with a participating mortgage lender and can be used for down payment and customary costs for a buyer that are associated with closing costs.

### **Is the public housing agency designated as troubled under 24 CFR part 902?**

N/A

### **Plan to remove the ‘troubled’ designation**

## **SP-55 Barriers to affordable housing – 91.215(h)**

### **Barriers to Affordable Housing**

Barriers to affordable housing and the development of affordable housing within the jurisdiction would include regulation, policy, or customary practices that are deliberate in nature or prohibit or discourage the development or increased access to affordable housing by the community. These barriers are generally placed without direct relationship to public, health, or safety concerns. These practices or procedures would increase the cost of new or rehabilitation of housing in the form of unjustified restriction of such housing activities. Barriers most identified include increased property taxes, strict zoning ordinances, excessive setback requirements, ad minimum square footage requirements for land and or building, and excessive processing time for permits or taps to water or sewer systems. All these impediments would increase the cost of development, inflate housing prices and force increase community times, traffic on main thorough fares, limit diversity, and eventually stagnate economic development within the community.

### **Strategy to Remove or Ameliorate the Barriers to Affordable Housing**

The City of Killeen has adopted building codes that require all homes to be constructed and maintained to protect to protect the health and safety of residents. Standards are minimal and no unusual or restrictive policies are in place to prevent the utilization of older or existing structures. The jurisdiction has in place, through its Planning and Development Services a “plans review” process that incorporates individual [trades] review and group [public works, building codes, permitting, fire marshal] discussion [review] of the proposed work therefore incorporating any unacceptable proposal in to one response document which, reduces the amount of time for the review and permit issuance.

The jurisdiction continues to incorporate public, private and public nonprofit partnerships; support applications by developers for state and federal assistance; work with financial institutions to meet their obligations under the Community Reinvestment Act; and reduce, waive, defer or reimburse the cost of development application fees including building permit fees, tap fees, and impact fees.

## **SP-60 Homelessness Strategy – 91.215(d)**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The jurisdiction will continue to work with the Central Texas Homeless Coalition and the Texas Homeless Network during the annual point in time homeless count. The City's Homeless Outreach Team (Killeen H.O.T.) is heavily involved in providing housing for persons who have employment, however may need a 'guarantor' to help the family reestablish a positive rental housing record (*i.e., responsibly paying rent when rent is due*). The survey document used will be consistent with requirements of HUD Continuum of Care. The jurisdiction will assist in the response collection process, and final reporting efforts to ensure persons experiencing homelessness, especially those persons that are unsheltered, are accounted for and are referred to an appropriate agency to aid in resolving the circumstances that result in being homeless.

### **Addressing the emergency and transitional housing needs of homeless persons**

Emergency shelter and transitional housing is a challenge for any entity not having experience. Inexperienced entities are always wanting to "open a homeless shelter" however, having educated and experienced staff to manage all aspects of homelessness including those with mental health, drug or alcohol abuse come with great challenges. Operations overnight to administer authority, resolve conflicts among other individuals in the shelter, and continued funding stream to pay salary and operations is the greatest challenge. Even though interns are available, the need for an authority figure with the education and experience to recognize differences between mental health and substance abuse is still required. An individual who is the organization's primary/president or executive director alone cannot operate a shelter, staff overnight positions, and provide individual and group counseling sessions successfully.

### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.**

The City will continue to provide funding for programs, services, and options for housing homeless individuals with both of its HUD formula grants, as eligible; this in itself is rather and easy task. Preventing individuals and families, previously homeless, from returning to homelessness requires a full and comprehensive assessment and program which may include tasks and though processes that many individuals perform on a daily basis and without serious thought. Simple tasks as planning and cooking a meal, budgeting expenses between pay periods, paying for obligations first opposed to recreation. These tasks coupled with any form of alcohol or drug abuse, mental illness, or physical or developmental

disabilities increase the potential for the return to the homeless state, therefore continued support services with extended or longer term case management is likely be required to achieve successful integration and self-sufficiency.

The City will continue to support entities working to end homelessness in the community.

**Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from a publicly funded institution or system of care, or who are receiving assistance from public and private agencies that address housing, health, social services, employment, education or youth needs**

The jurisdiction will continue to use its HUD formula grants to provide housing and support services to help low and extremely low income households from becoming homeless including assistance to those persons being discharged from publicly funded institutions, and those persons receiving public health, social services, employment, education, or youth needs through coordination with those entities providing such services within the community and to new entities seeking to provide such services. Eligible services may be funded through the CDBG program and those services incorporating housing needs that can be addressed through both the CDBG and HOME programs. Strategies within this Consolidated Plan will be reviewed annually and revised as needed to ensure priority needs are addressed throughout the community as those needs change.

## **SP-65 Lead based paint Hazards – 91.215(i)**

### **Actions to address LBP hazards and increase access to housing without LBP hazards**

The jurisdiction's housing programs address lead based paint (LBP) hazards through testing and abatement of such hazards in the housing rehabilitation process. Further conditions are addressed in the City's tenant base rental assistance programs whereby the rental unit owner must attest and provide proof the unit is free of LBP hazards and/or is under ongoing maintenance to ensure LBP hazards to not arise in any substrate within the unit.

As available, the jurisdiction will seek other resources to combine with both CDBG and HOME programs in removal of LBP hazards within its control. Multifamily housing units part of housing rehabilitation programs will also incorporate the LBP hazards abatement requirement or the owner will be required to provide proof the hazards were previously abated, allowing the owner to market the units as lead free allowing occupancy of households that are restricted to lead safe units to families with young children.

### **How are the actions listed above related to the extent of lead poisoning and hazards?**

The actions listed above relate only to those units that are assisted with the jurisdiction's housing programs. The jurisdiction does not operate or fund a specific activity involving removal and/or abatement of lead-based paint hazards.

### **How are the actions listed above integrated into housing policies and procedures?**

Current policies associated with acquisition assistance and owner occupied housing rehabilitation requires all HUD assisted properties to be free of LBP hazards when either CDBG or HOME program funds are being utilized. LBP hazards in tenant-based programs must adhere to the requirements proof or ongoing maintenance of areas where LBP may be located. As needed, additional policies will be developed to meet federal requirements associated with HUD funded activities and programs.

## **SP-70 Anti-Poverty Strategy – 91.215(j)**

### **Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families**

The goals, programs, and policies identified below will be implemented to advance individuals and families out of poverty and into self-sufficiency. The jurisdiction will focus on the following actions to reduce poverty levels within the community:

- Increased funding for appropriate services targeted to reducing extreme poverty and homelessness.
- Program development for self-sufficiency.
- Support emerging workforce programs that equip workers with necessary skills and enhance employment opportunities in Killeen.
- Support housing providers to increase and upgrade rental housing stock through housing rehabilitation and energy efficiency actions.
- Support economic development activities that assist current and new businesses with expansion activities.

### **How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan**

The City of Killeen proposes to reduce (or assist in reducing) the number of poverty level families, taking into consideration factors over which the City has control, with support to existing and new antipoverty programs aimed at reducing and eliminating poverty with investments in job training and affordable childcare for working families and single parents. In addition, public transportation will be a key factor in moving families from their home and place of work to other public and medical services. CDBG and HOM program activities will continue to affect the housing needs of the very low- and low-income residents in Killeen. Housing rehabilitation under these programs will provide safer, sanitary, and decent living conditions by extending the useful life of the home or housing unit. Coordination and communication, with area providers, are key elements of the antipoverty strategy.

## **SP-80 Monitoring – 91.230**

**Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The City of Killeen Community Development Department (CDD) is responsible for all monitoring for the Community Development Block Grant (CDBG) and Home Investment Partnerships Act (HOME) programs.

Community Development Block Grant (CDBG) and Home Investment Partnerships Act (HOME) programs.

The Department requires all recipient entities to attend the CDBG/HOME monitoring and compliance training session delivered by CDD Staff. The training element is required of all subrecipients and city departments receiving an allocation of funds from either of the two federal grants. Prior to issuing payment for any good or service funded under the two programs, CDD verifies the services and/or materials for the various projects were provided or are in place and that all program requirements have been satisfied.

The performance-based monitoring system evaluates recipient entities funded through the HUD formula grant programs and provides for more effective response and recording of objective obtained and goals achieved thus ensuring established goals and objectives are being achieved. A City of Killeen CDD monitoring and implementation guide is provided to subrecipients, city departments, and other approved entities during the compliance training. The guide details information on the purpose of monitoring visits, expectations during the visits, required support documentation and a *how to* process, assisting the entity to better meet proposed objectives under which the funding was allocated.

The *guide* is periodically updated incorporating revised statutes and regulations in the cross-cutting compliance necessary for HUD funded activities. The following procedures and policies are currently in place in the City of Killeen Community Development Department:

- Submission of periodic reports furnished to HUD as required.
- Systematic auditing and quarterly monitoring of grant recipient entities.
- Monthly reports from City department utilizing federal funds.
- Sanction and penalty process for funded recipients not meeting requirements.
- Financial auditing of procedures and financial records.
- Continuing education and learning commitment through online opportunities or attending in-person training sessions and seminars.
- Desk monitoring.
- Open communication to seek advice or ask questions related to HUD funded resources.
- Commitment to further fair housing objectives.

Long term compliance with requirements associated with monitoring the HUD programs is accomplished through ongoing communication as well as with HUD offices for the term covered by the five year strategy. The jurisdiction and CDD Staff assume total responsibility for the recipient entity compliance with all federal requirements that crosscut the CDBG and HOME rules including the environmental review process, maintaining compliance with labor standards, competitive bidding for construction related activities, hiring of low-income entities and individuals in accordance with Section 3 requirements, and ensuring adequate minority business outreach is accomplished in project detail specifications, bidding and contract requirements.

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The City as an entitlement community must anticipate resources, funding from the Community Development Block Grant (CDBG) and Home Investment Partnerships Act (HOME) program for the duration of the 5-year Consolidated Strategic Plan. Considering the uncertainty of the federal budget, the City's assumption for preparation of this section and others is such that the HUD formula grant programs will remain the current funding level. Administration and Planning expenses are estimated at 20% over the next five years for CDBG and at 10% for the next five years for HOME funds.

The jurisdiction will carryover funds from activities where the project was not completed in both funding categories - CDBG and HOME.

Those activities include:

- CDBG Housing Rehabilitation program \$90,474.70 from program years 2017, 2018, and 2019;
- CDBG Public Facilities and Improvements \$1,050,961.83 from program years 2016, 2018, and 2019;
- CDBG-CV Prevent, Prepare, Reduce Spread of COVID19 \$1,032,314.59 from program year 2019 (*includes CARES Act round 1 and round 3 funding added by proper program amendments at the time of this report*).
- HOME Tenant Based Rental Assistance \$ 138,891.82 from program year 2018 and 2019;
- HOME First Time Homebuyer Assistance Program w/Repairs (rehab) \$147,728.24 from program years 2018 and 2019;
- HOME North Killeen Housing Redevelopment Program \$347,700.36 from program years 2017, 2018, 2019;
- HOME Short Term TBRA in response to COVID-19 program \$117,475.58 from program years 2017, 2018, 2019 (*added by HUD approved waiver and property program amendment from CHDO set aside for each program year identified*).

The funds carryover is due to program detail and complexities associated with housing rehabilitation with inhabitants and scheduling of necessary actions; Public Infrastructure projects subject to weather and unforeseen delays in receipt of companion funds to complete the project and the impact of coronavirus on construction related projects. Response to prevention, preparation, and reducing the spread of COVID-

19 with CDBG-CV funds because of the 2nd and 4th quarter funding notice, PY2019 AAP program amendment, and complexity of programs and projects that adequately address eligible activities with regard to the effects of the corona virus. The carryover of HOME funds for tenant based rental assistance will usually always carry to another year because payment can only be made on behalf of the tenant when the funds are needed - monthly - and tend to move slow in disbursement, however commitment of all funds to payment of client rent for 12 months or through the term of the designated waivers granted for response to COVID-19, is in place. First time homebuyers are slow due to reduced interest rates effects of COVID-19 and the changes associated with mortgage loans including credit scores and employment stability. Housing rehabilitation is also slow due to social distancing requirements and contractors not wanting to work inside housing units

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,043,033	0	844,021	1,887,054	3,328,111	The amount available for the ConPlan is calculated as follows: Total allocation over 5 years is \$5,215,165 based upon annual allocations of \$1,043,033 multiplied by 5 years; plus, any unexpected repayments or reprogrammed funding from previously completed projects or from cancelled projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	469,616	49,821	56,417	575,854	2,021,331	The amount available for remainder of ConPlan is calculated as follows: Total allocation over 5 years is \$2,597,185 based upon annual allocation of \$469,616 multiplied by 5 years; plus, Annual Program Income of \$49,821 based upon loan repayment schedule multiplied by 5 years(\$249,105), plus any unexpected repayments or reprogrammed funding from previously completed projects or from cancelled projects.

Table 55 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The CDBG formula grant does not have a statutory requirement for matching any percentage of the federal CDBG funding used on eligible projects or activities. The jurisdiction encourages applicants submitting proposals for an allocation of the CDBG funds to use the CDBG funds as a last resort or ‘gap filler’ with other federal, state, or private funds to increase the number of beneficiaries to be served. The jurisdiction continues to evaluate issuing a matching fund requirement of all, outside of city departments, interested applicants seeking the City’s CDBG funding because each successful entity receiving an annual allocation must report on all other sources used to complete the displays an abundance of other funding added when the original allocation is reduced from their initial funding request. A matching fund requirement could

potentially und more projects/activities to benefit more of the jurisdiction's low income persons.

The HOME formula grant funds have a statutory requirement for the jurisdiction and its subrecipients to provide 25% matching funds for every HOME dollar drawn from the Treasury. The match percentage is periodically reduced due 12.5% of every entitlement dollar drawn with exception to considerations in accordance with HOME statute providing for a reduction of the matching contribution requirement under three conditions: 1) fiscal distress; 2) severe fiscal distress; and 3) for Presidentially-declared major disasters covered under the Stafford Act. In order to meet the mandated matching requirement for appropriated HOME funds drawn down for eligible housing projects, the City seeks contributions from partnerships with non-profit organizations, other public and private entities committed to expanding the supply of affordable standard housing for low income families. Forms of match include the value of donated land, on/off site infrastructure or site preparation, materials, labor [volunteer or professional], and 25% of the face value of each loan made from proceeds from affordable housing bonds for HOME assisted/eligible housing. The total match credit from loans made from affordable housing bond proceeds will not consist of more than 25% of the total annual contribution toward the PJ's match obligation. Excess match credit at the end of the fiscal year, from this source, will be shown as a balance forward and a credit to future match obligations with the oldest amount being a credit to the newest match obligation for the next fiscal year. Match contributions of cash will be credited/counted at the time the funds are expended and other forms of match will be credited at the time the service/contribution is provided for eligible HOME assisted activities. The PJ does not track or credit match contributions to affordable housing not assisted with HOME funds. The City of Killeen match log is updated on a quarterly basis and is available within 15 days of the end of the previous quarter.

Participating entities including City Departments provide in-kind and other private funds to CDBG funded housing, public services, and public facilities and improvements. These matched and/or leveraged funds aid in expansion of services, programs, and projects for the benefit of the Killeen community.

The City strives to fund activities that provide matching funds or are in a good position to leverage funds with either CDBG or HOME program funding. Projects that provide any type of eligible matching funds or leveraging of funds must document the amount and source(s) which are then reported in each CAPER.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City does not acquire land without a specific purpose that is approved by its governing body – Killeen City Council. Publicly owned [City owned] land and property [real property and improvements] in the jurisdiction will likely be improved in part with CDBG funds to address the community needs for public facilities- parks, playgrounds, walking/jogging trails, lighting, etc. as identified in the community surveys, in local target areas and other low-income areas detailed in this plan.

**Discussion**

The jurisdiction continues to work toward timely expenditure of its CDBG and HOME funding amid the additional CDBG-CV funds added to the jurisdiction's HUD funding and working to alleviate financial impacts on the community, tenants, persons at-risk of becoming homeless, home owners, and the economic impact on small and local businesses. Central Texas weather has delayed public facilities improvement projects and timely expenditure of the Jurisdiction's HUD funds.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Housing Rehab Existing Owner/Rental DH3	2020	2024	Affordable Housing	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	HousingRehab Existing OwnerRental	CDBG: \$150,217 HOME: \$383,518	Rental units rehabilitated: 6 Household Housing Unit Homeowner Housing Rehabilitated: 4 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Rental Assistance (tenant based) DH1	2020	2024	Affordable Housing	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Housing - Rental Assistance (tenant based)	HOME: \$75,000	Tenant-based rental assistance / Rapid Rehousing: 20 Households Assisted
5	Public Facilities Infrastructure & Impvts SL3	2020	2024	Homeless Non-Housing Community Development	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Public Facilities Inst/Impvmts (City owned)	CDBG: \$1,215,973	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6800 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Public Services/Program SL1	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Public Services/Programs	CDBG: \$156,454	Public service activities other than Low/Moderate Income Housing Benefit: 5100 Persons Assisted
10	Other Community Improvements SL3	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development Code Enforcement, Historic Preservation, Lead Hazard Eval-Abate, Closed Building Renovation	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Other Community Needs/Improvements	CDBG: \$0	Businesses assisted: 5 Businesses Assisted Buildings Demolished: 35 Buildings Housing Code Enforcement/Foreclosed Property Care: 500 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Planning and Administration	2020	2024	Planning and Administration CDBG HOME	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)	Planning and Administration	CDBG: \$208,638 HOME: \$117,426	Other: 2 Other

Table 56 – Goals Summary

**Goal Descriptions**

2	<b>Goal Name</b>	Housing Rehab Existing Owner/Rental DH3
	<b>Goal Description</b>	<p><b>Housing- Rehabilitation of Existing Owner Units - 4</b>  <b>Housing - Rehabilitation to Existing Rental Units - 6</b></p> <p>CDBG funds will address urgent and minor repairs as well as costs for moderate to full rehabilitation of the housing unit to prevent further decay and make the house safer and extend the economic life of the structure. Costs include; lead based paint testing and hazard removal, unit rehabilitation, and cost for architectural barrier removal and delivery of the program [CDBG Rehab delivery/staff related]; No HOME funded program delivery.</p> <p>Existing Owner units (HOME) - Priority given to property owners in the local target areas then to the full grantee boundaries; priority to Elderly within the local target areas then to other eligible households 80% AMI or less.</p> <p>Existing Rental units (HOME) - Priority given to property located within the local target areas and property owners located in Killeen then to other eligible owners with appropriate documentation of ownership, rent roles, unit occupancy and housing policies. Owner required to contribute a minimum of 25% of the total eligible rehabilitation costs and maintain affordability based upon CD Rehabilitation requirements for rental housing assistance (RHA).</p> <p>Participants will be required to participate in topic specific housing counseling with a HUD Certified Housing Counselor.</p>
4	<b>Goal Name</b>	Rental Assistance (tenant based) DH1
	<b>Goal Description</b>	<p>Tenant-based rental assistance target population - domestic violence; homeless; at-risk of homelessness</p> <p>Homeless, At-Risk of Homelessness / Rapid Rehousing/Prevention of Homelessness:  75 Households Assisted</p> <p>Participants will receive housing counseling from a HUD Certified Housing Counselor regarding rental, tenant landlord law and other permanent housing opportunities.</p>

5	<b>Goal Name</b>	Public Facilities Infrastructure& Impvts SL3
	<b>Goal Description</b>	Public Facility or Infrastructure (owned by Grantee) Activities for Low/Moderate Income Housing Benefit: 6800 Persons Assisted
7	<b>Goal Name</b>	Public Services/Program SL1
	<b>Goal Description</b>	Public service activities other than Low/Moderate Income Housing Benefit: 5100 persons
10	<b>Goal Name</b>	Other Community Improvements SL3
	<b>Goal Description</b>	Façade treatment/business building rehab – Buildings Demolished: 35 Buildings  Housing Code Enforcement/Foreclosed Property Care: 500 Household Housing Unit  Other – Lead hazard eval/abate, closed building renovation, Housing Counseling, etc. –
11	<b>Goal Name</b>	Planning and Administration
	<b>Goal Description</b>	Other: Planning and Administration of HUD formula grant programs – CDBG 5, HOME 5

## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

The following project list was allocated funding through the annual request for proposal process or "Annual Application for Funding." Pre-Application Workshops were held to receive required entity documentation used in the front line underwriting process to ensure an entity is experienced in the program or activity they wish to undertake with the City's HUD formula grant funds - CDBG and HOME. Once all documents are reviewed and approved - those applicants are further invited to participate in the full application requesting funding to address necessary community need.

Upon application completion and submittal, the Community Development Advisory Committee reviews the documents submitted and scores each applicant against the priority goals established in the City's Community Development Division 5-year Consolidated Strategic Plan. CDAC members discuss the impact of the project on the community need and then conclude resulting in recommendations to Killeen City Council for approval of the recommendations and the Annual Action Plan of proposed programs and project for the coming program year.

The CDAC presented the recommendations and the Killeen City Council approved the recommendations and the Program Year 2020-2021 Annual Action Plan and the Community Development 5-year Consolidated Strategic Plan on September 8, 2020 for the programs and projects as listed below.

#### Projects

#	Project Name
1	Killeen Community Dev Div CDBG Administration
2	HSG Killeen CD Division Housing Rehabilitation
3	CODE Killeen Code Enforcement Dangerous Building Abatement Program
4	CODE Killeen CE Division -Officer Salary and Operations
5	PS Bring Everyone in the Zone-Military Support Program
6	PS Communities in Schools Bell-Coryell Counties
7	PS Families In Crisis Homeless Shelter Case Mgr Salary Assistance
8	PS Greater Killeen Free Clinic Partial Salary Assistance- Office Mgr
9	PS Heritage House of Central Texas Empowerment Program Salary
10	PS Hill Country Comm Action Assn Killeen Senior Meals -Salary Asst
11	PS Killeen Community Development Elderly Transportation Program
12	PFI 225.01-01 North Killeen Reinvestment Program - Conder Park
13	PFI 225.01-01 North Killeen Reinvestment Program - Street Reconstruction
14	HSG 225.01-01 North Killeen Reinvestment Program-Housing Rehab

#	Project Name
15	PFI CityOwned AA Lane Park Improvements
16	TBRA Families In Crisis, Inc. Tenant Based Rental Assistance
17	HSG North Killeen Housing Redevelopment Program - Owner/Rental
18	ADMIN HOME 2020 Admin

**Table 57 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The City of Killeen and its sub recipients will undertake activities in the designated local target areas and jurisdiction wide. The local target areas - Local Target Areas (Large and Small) and the North Killeen Revitalization Area (NKRA) are identified in the jurisdiction’s five-year Consolidated Plan using census tract data provided by HUD in the 2011-2015 ACS and 2018 Low Mod Income Summary Data (LMISD) from 2006-2010 ACS data. .

Local Target Areas will see the bulk of projects for the coming program yar 2020-2021 with public facility improvements - city owned and non-profit owned activities, housing activities will be targeted as priority and then applying availability to the jurisdiction's boundaries as described in each project. These activities target low income areas, persons and households.

Public Service programs are utilized within the jurisdiction's boundaries and are required to assist 51% or more low income persons in the Killeen community.

Each of the local target areas above average concentrations of low-income households, aging infrastructure, deteriorating residential dwelling units or units in need of rehabilitation to maintain a non-substandard housing status. The local target areas also contain areas where housing stock construction pre-dates 1950 and infrastructure is also aging and in need of upgrades and or replacements.

**AP-38 Project Summary**  
**Project Summary Information**

<b>1</b>	<b>Project Name</b>	Killeen Community Dev Div CDBG Administration
	<b>Target Area</b>	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Goals Supported</b>	Planning and Administration
	<b>Needs Addressed</b>	Planning and Administration
	<b>Funding</b>	CDBG: \$208,503
	<b>Description</b>	Planning and Administration, Grants Administration, Compliance, Planning, Monitoring, Reporting of CDBG programs under the ConPlan
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	-
	<b>Location Description</b>	802 N. 2nd Street, Building E, Killeen, Texas
	<b>Planned Activities</b>	City of Killeen Community Development - local administration, planning, and monitoring of CDBG funded programs ~ Funds will be used to pay reasonable program administration costs and charges related to the planning and execution of community development activities assisted in whole or in part with funds provided under the CDBG program including staff and costs required for overall development of systems for assuring compliance with federal program requirements; program management through preparation of budgets, schedules, reports and other compliance document submission to HUD; monitoring of program activities and projects for progress and compliance; coordination with public, private, and governmental entities in the establishment and delivery of a unified vision for housing and community development actions; as well as the payment of salaries and overhead costs directly related to delivery of CDBG funded activities. It is reasonably expected that the shortfall for administration will be contributed by the Killeen General Fund to complete this project
<b>2</b>	<b>Project Name</b>	HSG Killeen CD Division Housing Rehabilitation

<b>Target Area</b>	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
<b>Goals Supported</b>	Housing Rehab Existing Owner/Rental DH3
<b>Needs Addressed</b>	HousingRehab Existing OwnerRental
<b>Funding</b>	CDBG: \$100,217
<b>Description</b>	Housing rehabilitation action undertaken during PY 2020-2021 will serve low-income owner households of single-unit residential structures preserving affordability, and maintain existing housing stock. Housing Rehabilitation Delivery costs, work write ups, inspection supplies, rehabilitation construction softwareHouseholds will receive printed information about basic maintenance of their home and foreclosure prevention.
<b>Target Date</b>	3/31/2023
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 5 households are estimated to benefit from this activity.
<b>Location Description</b>	Local Target Areas, then City wide; specific sites are unknown at this time.
<b>Planned Activities</b>	<p>CDBG funds will be used to address urgent and minor repairs to housing components as well as costs for major rehabilitation to stop deterioration of older housing units owned and occupied by low-income households; lead paint testing and hazard removal is included in the costs; architectural barrier removal will be included in accordance with existing household need.</p> <p>Program priority for local target areas then throughout grantee boundaries.</p> <p>Target population includes elderly persons age 62 years and older the to other eligible households.</p> <p>Additionally, funds will pay for the staffing and operating costs associated with the delivery of the Housing Rehabilitation Program.</p>

<b>3</b>	<b>Project Name</b>	CODE Killeen Code Enforcement Dangerous Building Abatement Program
	<b>Target Area</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Goals Supported</b>	Other Community Improvements SL3
	<b>Needs Addressed</b>	Other Community Needs/Improvements
	<b>Funding</b>	CDBG: \$97,680
	<b>Description</b>	Abatement of deteriorating and dangerous structures that are in primarily residential areas within local target areas in Killeen.
	<b>Target Date</b>	3/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12 dangerous structures will be abated in the two local target areas LTASM and LTALG benefitting an estimated 13,240 low and moderate income households
	<b>Location Description</b>	The activity will take place in Census Tracts 226.00, 225.01/ BG 01, 229.00, 235.00, and 228.01
	<b>Planned Activities</b>	This project will help remove unsafe structures located in all three of the local target areas which will improve safety in affected neighborhoods and to encourage opportunities for redevelopment in these older neighborhoods.
<b>4</b>	<b>Project Name</b>	CODE Killeen CE Division -Officer Salary and Operations
	<b>Target Area</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Goals Supported</b>	Other Community Improvements SL3
	<b>Needs Addressed</b>	Other Community Needs/Improvements
	<b>Funding</b>	CDBG: \$58,225
	<b>Description</b>	Payment of salary, benefits, and operations costs associated with one (1) full time Code Enforcement Officer working exclusively within the Local Target Areas of North Killeen.
	<b>Target Date</b>	9/30/2021

	<p><b>Estimate the number and type of families that will benefit from the proposed activities</b></p>	<p>The purpose of this Code Enforcement Officer Program is to improve and maintain general appearance, health and safety, general welfare, and values of the properties located within the North Killeen area by providing an additional code officer that would generate approximately additional 1,665 new violation cases.</p> <p>This project will help to improve areas in North Killeen by enforcing the City's established code requirements, ordinances and laws with a dedicated CE Officer the local target area neighborhoods help to encourage opportunities for redevelopment and revitalization.</p> <p>Each of these actions help to improvement conditions in the target areas with high concentrations of low income households.</p>
	<p><b>Location Description</b></p>	<p>The actions of the Code Enforcement Officer are limited geographically to the designated Local Target Areas - LTA-Small and the North Killeen Revitalization Area. These areas encompass Census Tracts 225.01 Block Group 01, 225.01, 235, 229, and 226.</p>
	<p><b>Planned Activities</b></p>	<p>Code enforcement officers will work closely with neighborhood citizens to uphold laws and ordinances of the City of Killeen. The actions associated with enforcement includes receipt of citizen complaint or initiation of notice/violation of code; response to violation notice; allowance for cure of violation sited; second notice and/or violation discharge for compliance; or, appearance in court for legal action associated with the violation.</p> <p>The code enforcement officer will work with neighboring property owners to take care of their property, to notify the city of code violations in the neighborhood in an effort to help maintain desirability, reduce vandalism, prevent fire, health and safety hazards, and to encourage continued development/redevelopment of North Killeen.</p>
<p>5</p>	<p><b>Project Name</b></p>	<p>PS Bring Everyone in the Zone-Military Support Program</p>
<p><b>Target Area</b></p>	<p>Grantee Boundaries</p>	
<p><b>Goals Supported</b></p>	<p>Public Services/Program SL1</p>	
<p><b>Needs Addressed</b></p>	<p>Public Services/Programs</p>	
<p><b>Funding</b></p>	<p>CDBG: \$10,860</p>	
<p><b>Description</b></p>	<p>Partial Payment of Salary for the Resource Manager who provides assistance to the Special Needs population of Disabled Veterans and Homeless populations of Veterans/Veterans and their families.</p>	
<p><b>Target Date</b></p>	<p>9/30/2021</p>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The agency estimates the Resource Manager will assist approximately 562 persons city wide providing Killeen Veterans and their families, including surviving spouses with programs and services that help sustain the veteran member and/or their family when experiencing unexpected set-backs in life.
	<b>Location Description</b>	Bring Everyone in the Zone will operate this program City Wide without targeting any particular area of the community.
	<b>Planned Activities</b>	The full-time Resource Manager works to provide basic assistance to Veterans, dependents & surviving spouses in the Killeen area. Specifically the Resource Manager works directly with the customer to obtain necessary information to assess the need for assistance while conducting and establishing the Person Centered Plan of action, reviews individual financial and budgeting needs, offers basic information on use of credit during the overall counseling with the customer. Additionally, customers in need of life skills, problem solving, accessing VA & Social Security benefits, job/legal referrals, resource development and collaboration as necessary to aid in moving the customer from dependency to self-sufficiency.
<b>6</b>	<b>Project Name</b>	PS Communities in Schools Bell-Coryell Counties
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Services/Program SL1
	<b>Needs Addressed</b>	Public Services/Programs
	<b>Funding</b>	CDBG: \$16,500
	<b>Description</b>	CDBG funds will pay for partial salary and fringe benefits of on CIS Connections Case Worker at Maude-Moor-Wood Elementary school.
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	CIS estimates that 205 low income children and their families will benefit from the Connections Program Case worker
	<b>Location Description</b>	The school address is 6410 Morganite, Killeen, TX 76542. Children from the Westward Elementary school were bussed to the Maude-Moore-Wood Elementary School during the reconstruction of the Westward Elementary School - now renamed to Killeen Elementary.

	<b>Planned Activities</b>	Partial payment of base salary for the CIS Connections Program case worker who will deliver services to low-moderate income, at-risk youth, and their families. Services include guidance and counseling, academic support, tutoring, parent engagement activities, enrichment, health and human services, career awareness.
7	<b>Project Name</b>	PS Families In Crisis Homeless Shelter Case Mgr Salary Assistance
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Services/Program SL1
	<b>Needs Addressed</b>	Public Services/Programs
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	CDBG funds will cover partial payment of salary and fringe benefits for one case manager to provide case management services for homeless individuals and families residing at the Friends In Crisis Homeless Shelter.
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Families In Crisis/Friends In Crisis Homeless Shelter Case Manager will provide case management for an estimated 347 persons who are homeless and seek shelter and assistance from Friends In Crisis Homeless Shelter. Homeless persons are a special need category and are presumed to be income eligible for CDBG public services.
	<b>Location Description</b>	CDBG funded public services will be provided at Friends in Crisis Homeless Shelter at 412 E. Sprott Avenue, Killeen TX 76541
	<b>Planned Activities</b>	CDBG funds will pay for a portion of the base salary and fringe benefits for one Homeless Shelter Case Manager who will provide case management of persons who are homeless and seeking shelter and assistance from the Families In Crisis agency providing individuals with flexible stability plans addressing immediate crisis as well as long term goals, identifying resources and accessing benefits and take actions to become stably housed. Clients are considered as a special need category and are presumed to be low income.
8	<b>Project Name</b>	PS Greater Killeen Free Clinic Partial Salary Assistance- Office Mgr
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Services/Program SL1
	<b>Needs Addressed</b>	Public Services/Programs
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	Funds will supplement the base salary of the Clinic Office Manager salary.

	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Greater Killeen Free Clinic (dba Greater Killeen Community Clinic) will provide 1,219 low income persons and families who have no health insurance with medical services through weekly acute care clinics. Local medical providers partner with the clinic to provide x-ray, labs, etc.
	<b>Location Description</b>	The Greater Killeen Community Clinic operates from leased space in the northern end of downtown Killeen at 718 N. 2nd Street, Suite A, Killeen, TX 76541.
	<b>Planned Activities</b>	Payment of part of the base salary for the Office Manager to provide overall support to the Executive Director and trains all non-medical staff ensuring patient referrals from physicians are scheduled for diagnostic testing (labs, x-rays, other tests) Advent Health, specialty referrals to Baylor Scott & White Hospital and dental referrals. The Office Manager ensures all referrals and results are properly coded, tracked and posted in the charts. Low income clients must equal 51% or more of total clients assisted from Killeen.
9	<b>Project Name</b>	PS Heritage House of Central Texas Empowerment Program Salary
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Services/Program SL1
	<b>Needs Addressed</b>	PublicFacilities Impvmts-NPOs
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	CDBG funds to be use for partial payment of the base salary for one Empowerment Program Manager.
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	HHCT will assist approximately 226 low income homeless persons from within the Killeen boundaries.
	<b>Location Description</b>	The location where services will be provides is at 1103 N. Gray Street, Killeen TX 76541

	<b>Planned Activities</b>	The Empowerment Program - Program Manager will provide services directly related to obtaining employment; navigating complex social service system for identification, birth certificates, work related clothing, shoes, transportation and other services required to be successful therefore reducing the number of homeless individuals and families on the street and in shelters.
<b>10</b>	<b>Project Name</b>	PS Hill Country Comm Action Assn Killeen Senior Meals -Salary Asst
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Services/Program SL1
	<b>Needs Addressed</b>	Public Services/Programs
	<b>Funding</b>	CDBG: \$9,942
	<b>Description</b>	CDBG funds will pay partial salary and fringe benefits for one meal delivery driver providing elderly Killeen residents, age 62 and older with noon meals.
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Killeen Senior Meals Program estimates services provided to 285 low income elderly Killeen residents.
	<b>Location Description</b>	The Killeen Senior Meal Program operates primarily from the Hill Country Community Action Association Multi-Service Senior Center located at 916 Rev. RA Abercrombie Drive, Killeen TX 76543
<b>Planned Activities</b>	Daily, the Senior Meals meal delivery driver will load hot nutritious senior meals in the agency delivery van providing delivery to persons at their place of residence or at designated locations for congregate meals for persons who are elderly, age 62 years and older.	
<b>11</b>	<b>Project Name</b>	PS Killeen Community Development Elderly Transportation Program
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Services/Program SL1
	<b>Needs Addressed</b>	Public Services/Programs
	<b>Funding</b>	CDBG: \$67,152

	<b>Description</b>	CDBG fuds will be used for payment of transportation costs in the form of multiride cards to access the local public transit system (The HOP) either through its fixed route system or its Special Transit Services or with very limited taxi rides through a responsible vendor.
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Killeen Elderly Transportation Program estimates 441 low income elderly persons over age 62 years will be assisted city wide with the program.
	<b>Location Description</b>	The program will be administered at 802 N. 2nd Street, Killeen, TX 7654 - the community development division offices.
	<b>Planned Activities</b>	CDBG funds will pay for transportation (rides) for elderly Killeen residents age 62 years and older to be able to access grocery shopping, senior centers, worship services, medical appointments, entertainments and visiting friends and family within the corporate city limits of Killeen. Transportation rides are limited to 6 one-way rides per month per eligible participant; participants may share rides with one participant paying for one way and the other participant paying for the return trip. Transportation services may not provide rides to adult oriented businesses.
<b>12</b>	<b>Project Name</b>	PFI 225.01-01 North Killeen Reinvestment Program - Conder Park
	<b>Target Area</b>	North Killeen Revitalization Area (NKRA)
	<b>Goals Supported</b>	Public Facilities Infrastructure& Impvts SL3
	<b>Needs Addressed</b>	PublicFacilities Infst/Impvmts (City owned)
	<b>Funding</b>	CDBG: \$753,190
	<b>Description</b>	CDBG funds will be used for materials purchase; labor and construction associated with Conder Park improvements.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The jurisdiction estimates that 1,325 low income persons in the 225.01 Census Tract/ Block Group 01 will benefit from the park improvements in this neighborhood.
	<b>Location Description</b>	Conder Park is located at 810 Conder Avenue, Killeen, TX 76541 Census Tract 225.01/Block Group 01

	<b>Planned Activities</b>	<p>The Conder Park neighborhood is part of 5 different housing subdivisions and additions added to the city limits of Killeen between 1950-1966, the city has maintained the park and amenities over the years however swing sets are no longer the norm for today's families. Aging equipment will be replaced with new playscape and fall surface, park lighting, parking lot striping, new footsall court (similar to soccer), frisbee golf, walking trail, hand rail around the walking/jogging path, new restrooms, new low water bridge (walking bridge crossing the drainage area), landscaping and tree planting.</p> <p>It is likely this will be a phased project utilizing CDBG and public funding.</p>
<b>13</b>	<b>Project Name</b>	PFI 225.01-01 North Killeen Reinvestment Program - Street Reconstruction
	<b>Target Area</b>	North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Goals Supported</b>	Public Facilities Infrastructure& Impvts SL3
	<b>Needs Addressed</b>	PublicFacilities Infst/Impvmts (City owned)
	<b>Funding</b>	CDBG: \$162,783
	<b>Description</b>	CDBG funds will be used for residential street reconstruction in the 225.01 Census Tract/Block Group 1
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 1325 low income persons will benefit from residential street reconstruction inthe Cnder Park neighborhood.
	<b>Location Description</b>	Near 810 Conder in the Conder Park Neighborhood - specific streets include Oak Hill Drive (from Conder to Spring Branch/Spring Branch to Trimmier) and Carrie Avenue (from Conder to Carlisle/ Carlisle to Terrace).
<b>Planned Activities</b>	The project consists of miling existing asphalt, repairing any failures in the base material, applying new asphalt overlay.	
<b>14</b>	<b>Project Name</b>	HSG 225.01-01 North Killeen Reinvestment Program-Housing Rehab
	<b>Target Area</b>	North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)

	<b>Goals Supported</b>	Housing Rehab Existing Owner/Rental DH3
	<b>Needs Addressed</b>	HousingRehab Existing OwnerRental
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	CDBG funds will be used for housing rehabilitation for owner occupied or rental units in the Conder Park Neighborhood ensuring owners and renters have decent, safe, and structurally sound housing units.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that low income families in either owner or rental housing units can be rehaitated in Census Tract 225.01/Block Group 01 in the Conder Park Neighborhood improving existing deteriorating housing unis.
	<b>Location Description</b>	Conder Park Neighborhood in Census Tract 225.01/Block Group 01 - Conder Park neighborhood is part of 5 different housing subdivisions and additions addedto the city limits of Killeen between 1950-1966 and were likely small starterhomes located on the 'then' southeastern side of Killeen.  - no units have been identified at this time.
	<b>Planned Activities</b>	CDBG funds will be used for rehabilitation actions on older homes in the Conder Park Neighborhood. Minimally, units will be tested for Lead Based Paint Hazards with proper interim controls used OR abatement of the hazard; rehab may include windows, doors, insulation, siding, interior plumbing as needed, mechanical unit- HVAC and Water Heater replacement, etc. Rehab does not include cosmetic type repairs.
15	<b>Project Name</b>	PFI CityOwned AA Lane Park Improvements
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Public Facilities Infrastructure& Impvts SL3
	<b>Needs Addressed</b>	PublicFacilities Infst/Impvmts (City owned)
	<b>Funding</b>	CDBG: \$300,000
	<b>Description</b>	
	<b>Target Date</b>	3/31/2023

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 900 residents will have access to updated park pavilion and playground
	<b>Location Description</b>	400 S. 48th Street, Killeen, TX 76543 CT 223.00/Block Group 01
	<b>Planned Activities</b>	Updates will take place at AA Lane Park with new pavilion cover, uprights, and anchors; playground equipment replacement, replacement of park area lighting, accessibility parking striping and railing along the walking trail.
<b>16</b>	<b>Project Name</b>	TBRA Families In Crisis, Inc. Tenant Based Rental Assistance
	<b>Target Area</b>	Grantee Boundaries
	<b>Goals Supported</b>	Rental Assistance (tenant based) DH1
	<b>Needs Addressed</b>	Housing - Rental Assistance (tenant based)
	<b>Funding</b>	HOME: \$75,000
	<b>Description</b>	CDBG funds will be used for Tenant Based Rental Assistance for survivors of domestic violence who are extremely low or very low income.
	<b>Target Date</b>	9/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated 40 low income domestic violence survivors will be assisted with with monthly rental subsidy
	<b>Location Description</b>	The program will be administered from the Families in Crisis domestic violence shelter in Killeen.
	<b>Planned Activities</b>	Domestic violence victims can access the rental assistance to re-establish their home while obtaining other assistance and case management from Families In Crisis case managers. The HOME funded TBRA provides monthly rental subsidy for up to 24 months during which time the survivors family can re-establish normalcy to their disrupted lives.
<b>17</b>	<b>Project Name</b>	HSG North Killeen Housing Redevelopment Program - Owner/Rental
	<b>Target Area</b>	Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA)
	<b>Goals Supported</b>	Housing Rehab Existing Owner/Rental DH3
	<b>Needs Addressed</b>	HousingRehab Existing OwnerRental

	<b>Funding</b>	HOME: \$383,518
	<b>Description</b>	HOME funds will be used to rehabilitate 8 housing units - rental or owner- in the North Killeen Target Area- Small (LTASM) and North Killeen Revitalization Area selected census tracts/block groups
	<b>Target Date</b>	9/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 8 low income owners or renters will be assisted by providing housing rehabilitation to existing owner or rental housing units in the designated local target areas.
	<b>Location Description</b>	This activity will take place in Census tract 235; 228.01/block groups 01 and 03; 226.00; 225.01/block group 01; and 229.
	<b>Planned Activities</b>	Housing rehab actions will include testing for lead based paint hazards; rehabilitation actions for exterior siding, windows, doors, plumbing/sewer line replacements for the unit, mechanical elements - HVAC, Water Heater. For rental units mostly the same areas of concern will be addressed however consideration will be given to add blocking in area walls where necessary grab bars may need to be added, doors widened to 36" along with including an accessible route for tenants who are physically disabled or have a hearing or sight impairment.
<b>18</b>	<b>Project Name</b>	ADMIN HOME 2020 Admin
	<b>Target Area</b>	Grantee Boundaries Local Target Area Small (LTASM) North Killeen Revitalization Area (NKRA) Local Target Area Large (LTALG)
	<b>Goals Supported</b>	Planning and Administration
	<b>Needs Addressed</b>	Planning and Administration
	<b>Funding</b>	HOME: \$117,335
	<b>Description</b>	HHOME funds will pay for costs associated with managing HOME projects. 10%=46,970.70 for admin of noncovid activities; 15%=70,456.05 for admin of covid related activities to prevent, prepare, or respond to impacts of COVID19
	<b>Target Date</b>	9/30/2022

<p><b>Estimate the number and type of families that will benefit from the proposed activities</b></p>	<p>-</p>
<p><b>Location Description</b></p>	<p>HOME administration will be conducted from the Killeen Community Development Division offices - 802 N. 2nd Street, Killeen, TX 76541</p>
<p><b>Planned Activities</b></p>	<p>Planning, Administration, Reporting, and Annual Inspection of HOME assisted activities and projects.</p> <p>10% = \$46,970.70 for HOME Admin</p> <p>15% = \$70,456.05 for HOME Admin associated with Prepare, Prevent, Respond to impacts of COVID19 on the Killeen community.</p>

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Killeen and its sub recipients will undertake activities in the designated local target areas and jurisdiction wide. The local target areas - Local Target Area (Large and Small) and the North Killeen Revitalization Area (NKRA) are identified in this five-year Consolidated Plan using census tract data provided by HUD in the 2011-2015 ACS and 2018 Low Mod Income Summary Data (LMISD) from 2006-2010 ACS data.

Local Target Areas will see the bulk of projects for the program year 2020-2021. Distribution for the defined areas is as follows:

**Local Target Area Small (LTASM)** - proposed activities utilizing 12% of the HUD funding and will include Clearance and Demolition, Code Enforcement Operations and Salary (for designated target area), and Owner and Rental Housing Rehabilitation (HOME) and the jurisdiction estimates \$305,905.00 of the combined HUD funding available.

**North Killeen Revitalization Area** -*as established by City Ordinance* -proposed activities utilizing 49% of the HUD funding and will include Public Facilities and Public Improvements to neighborhood parks and recreational areas, street reconstruction, and Housing rehabilitation to include Owner Occupied and Rental units and the jurisdiction estimates using \$1,499,492.00 of the combined HUD funding.

**Local Target Area Large (LTALG)** - proposed activities utilizing 1% of the HUD funding and will include housing rehabilitation activities if any applications are received; no other activities are planned in this designated local area and the jurisdiction estimates using \$150,000 of the combined HUD funding.

**Grantee Boundaries** - proposed activities utilizing 38% of the combined HUD funding but not more than 15% of the annual CDBG allocation, and will include public service programs serving persons from within the grantee boundaries, park improvements in census tract 223.00/block group 01 which has an 83.9% concentration of low income persons, HOME funded tenant based rental assistance for very low income households, and administration costs associated with CDBG and HOME program. These activities target low income persons and households from within the jurisdiction boundaries. The jurisdiction estimates using \$958,735.00 of the combined HUD funding.

Each of the local target areas above average concentrations of low-income households equal to or greater than 51% of the total population, has existing aging infrastructure, deteriorating residential dwelling units or units in need of rehabilitation to maintain a non-substandard housing status. The local target areas also contain areas where housing stock construction pre-dates 1950 and with

infrastructure

### Geographic Distribution

Target Area	Percentage of Funds
Grantee Boundaries	1
Local Target Area Small (LTASM)	38
North Killeen Revitalization Area (NKRA)	12
Local Target Area Large (LTALG)	49

**Table 58 - Geographic Distribution**

### Rationale for the priorities for allocating investments geographically

The Consolidated Plan indicates that the jurisdiction will consider projects and activities that are within the local target areas to include those census tracts where 51% or more of the population is low-income. The local target areas also contain older housing units, aging infrastructure, and rental housing - both single and multi- unit structures. The Unity Within the Community 2020 survey indicated the north Killeen area needed updates of housing, commercial development/business assistance, and public facility and infrastructure improvements.

### Discussion

Although the jurisdiction is not required to establish target areas for distribution of its HUD funding, local targeting indicates the community stake holders, its residents, human service agencies, and city departments all have priorities in serving the clients, neighborhoods, and residents in Killeen. All have agreed and aligned projects primarily targeting the local areas with the greatest need.

# Affordable Housing

## AP-55 Affordable Housing – 91.220(g)

### Introduction

The jurisdiction estimates the number of households expected to benefit from its affordable housing activities from the identified need and by entities through requests for proposals (Annual Applications for Funding (AFF)). Without having specific housing units preselected and having been inspected and estimated for costs, the jurisdiction can only estimate at the number of units that could be rehabilitated based upon historic rehabilitation cost averages for like units.

With the jurisdiction embarking on rehabilitation of rental housing units a new 'average' cost estimate had to be created. For costs associated with rental housing rehabilitation the jurisdiction used the following method: 1) use 85% of the historic cost average of interior housing rehabilitation and multiply that by the number of rental units being rehabilitated, then; 2) add 1.35% to the historic cost average for exterior housing rehabilitation, then to the results of #2; 3) add an additional 1.6% to the total to arrive at an estimated total cost for estimated exterior rehabilitation, finally; 4) add the results of #1 and #3 together to arrive at an estimated total cost for rental rehabilitation.

The jurisdiction also uses historic averages associated with beneficiaries who have special needs and are not homeless have previously benefitted from the owner-occupied single-family housing rehabilitation program. This is the first year the jurisdiction is including persons who are homeless.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	40
Non-Homeless	17
Special-Needs	1
Total	58

**Table 59 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	50
The Production of New Units	0
Rehab of Existing Units	8
Acquisition of Existing Units	0
Total	58

**Table 60 - One Year Goals for Affordable Housing by Support Type**  
**Discussion**

The jurisdiction currently estimates the number of households that will benefit from its Affordable Housing activities from priorities identified in both the Community Engagement and Community

Planning Meetings as well as the type of affordable housing that is in need of being addressed and identified in the Unity Within the Community 2020 survey completed establishing this Consolidated Plan's housing goals.

In most cases, the jurisdiction must collect multiple years of funding to be able to address housing needs of the target areas. During this time CD Staff works with local developers, real estate agents, and nonprofit housing developers [such as local Fort Hood Area Habitat for Humanity] to prepare them for compliance associated with the HOME funding and ensuring the entity is making a heartfelt investment in housing rehabilitation and providing decent, safe and structurally sound housing units in target areas benefitting low and moderate income Killeen residents.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Housing Authority of Killeen no longer has public housing units. All 145 housing units have been converted through the HUD Rental Assistance Demonstration (RAD) conversion program.

RAD converts public housing units to project-based voucher (PBV) assisted units when the Housing Authority does not receive an adequate share of funding for capital improvements. The HA can partner with nonprofit organizations and housing developer to receive tax credits to help subsidize substantial unit rehabilitation to the public housing units, or new construction of rental units equal to the number of public housing units that are in the RAD conversion.

The jurisdiction will continue to assist the Housing Authority of Killeen with its affordable housing and housing improvement endeavors.

### **Actions planned during the next year to address the needs to public housing**

The jurisdiction will continue to support the Housing Authority of Killeen in its RAD conversion of public housing units

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

At present there are no public housing units remaining from the Killeen RAD conversion.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

NA

### **Discussion**

No further discussion regarding public housing units.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

City staff continues to work with interested entities in the planning and development of programs and facilities that would serve homeless persons transitioning to permanent housing. These interchanges would likely result in activities eligible for future city CDBG and/or HOME funds as well as other federal, state, or other public or private funds toward ending homelessness; or at minimum making homeless brief and nonrecurring.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The jurisdiction continues to work with Heritage House of Central Texas in providing funding for a client advisor for homeless persons and families; Bring Everyone in the Zone in providing salary assistance as they continue to see veterans reaching out for housing assistance to avoid becoming homeless, the Central Texas Homeless Coalition in their annual point-in-time count; and Families In Crisis as it manages the Friends In Crisis Homeless Shelter. The jurisdiction plans to become more involved in the Coordinated Entry system for the coming year to help agencies in reporting persons who are homeless and seeking assistance to avoid homelessness.

The City of Killeen also reaches homeless and persons at-risk of homelessness through the Homeless Outreach Team (H.O.T.) comprised of a Killeen Police Officer/Mental Health Officer and social work interns from Texas A&M University-Central Texas. Together the officer and interns connect with persons living on the street, helping them with vital documents (social security cards, birth certificates, photo identification) as well as getting into rental housing units using the individual's income from SSI/SSDI.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Families in Crisis manages the 70-bed homeless shelter - Friends in Crisis - with a Homeless Shelter Case Manager to help guide homeless persons to local agencies providing other services (identification cards, birth certificates, social security cards, etc.). The Case Manager works with the homeless individuals with referrals after the individuals have come in for the evening.

Homeless persons who have income and can maintain housing will be assisted through available rental assistance programs.

No agency currently provides transitional housing within the local jurisdiction.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City will continue to provide funding for programs, services, and opportunities for housing homeless individuals with both of its HUD formula grants, as eligible.

Aside from Central Texas Youth Services providing runaway youth with overnight shelter at Option House or youth transitioning out of foster care with housing and support services, Families in Crisis is the primary agency that receives funding to assist homeless veterans, domestic violence victims, and other general population homeless individuals excluding sex offenders. Families in Crisis receives Emergency Solutions Grant (ESG) funding for Rapid Rehousing of persons who are at-risk of becoming homeless with priority to persons who are fleeing domestic violence and then as funding permits, other persons experiencing homelessness. Families in Crisis also receives VASH (VA Supportive Housing) vouchers to assist veterans into housing. Additionally Endeavors-Killeen assists military families through their family and mental wellness counseling programs; Endeavors Killeen also has Rapid Rehousing vouchers for their military clients.

The jurisdiction will continue to work with local agencies to incorporate the Coordinated Entry system into their services to ensure comprehensive assessments and case management with follow up will help prevent homeless individuals from becoming chronically homeless and ensure placement in support programs provides ensure continued connection with appropriate services, medical treatment, and housing remain priority in addressing homelessness in the Killeen community.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The jurisdiction will continue to use its HUD formula grants to provide housing and supportive services to help low and extremely-low income households from becoming homeless including assistance to those persons being discharged from publicly funded institutions, and those persons receiving public health, social services, employment, education, or youth needs through coordination with those entities providing such services within the community and to new entities seeking to provide such services. Eligible services may be funded through the CDBG program and those services incorporating housing needs that can be addressed through both the CDBG and HOME programs.

Strategies within this Consolidated Plan will be reviewed annually and revised as needed to ensure priority needs are addressed throughout the community as those needs change.

**Discussion**

See above.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

Barriers to affordable housing and the development of affordable housing within the jurisdiction could include regulation, policy, or customary practices that are deliberate in nature and prohibit or discourage the development or increased access to affordable housing by the community. These barriers are generally placed without direct relationship to public, health, or safety concerns. These practices or procedures could increase the cost of new or rehabilitation of housing in the form of unjustified restrictions of such housing activities. Barriers most identified include increased property taxes, strict zoning ordinances, excessive setback requirements, and minimum square footage requirements for land and or buildings, and excessive processing time for permits or taps to water or sewer systems. All these impediments would increase the cost of development, inflate housing prices and force increased commute times, traffic on main thoroughfares, limit diversity, and eventually stagnate economic development within the community.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City of Killeen has adopted building codes that require all homes to be constructed and maintained to protect the health and safety of residents. Standards are minimal and no unusual or restrictive policies are in place to prevent the utilization of older or existing structures. The jurisdiction has in place, through its Planning and Development Services a “plans review” process that incorporates individual [trades] review and group [public works, building codes-permitting, fire marshal] discussion [review] of the proposed work therefore incorporating any unacceptable proposal in to one response document which, reduces the amount of time for the review and permit issuance.

The jurisdiction continues to incorporate public-private and public-nonprofit partnerships; support applications by developers for state and federal assistance; work with financial institutions to meet their obligations under the Community Reinvestment Act; and reduce, waive, defer or reimburse the cost of development application fees including building permit fees, tap fees, and impact fees.

### **Discussion:**

At present there are not many barriers that exist in association with affordable housing development, rehabilitation, or occupancy. However low-income households with poor or no credit history, persons previously evicted, regardless of the situation, have an increasingly harder time finding units that are decent, in safe neighborhoods, or that would even pass the HUD HQS (housing quality standards) inspection. Property owners or absent owners do not maintain their property within the City adopted property maintenance code (the IPMC). Tenants then suffer from owner lack of maintenance, must

follow lease document protocols for reporting and requesting a maintenance repair. The tenant then must wait for response - usually a minimum of 24 hours after placing the request - only to be told "someone will contact you." In most cases it can be 2 to 3 days before contact is made or in most cases, not at all. The tenant must complete yet another request in accordance with the lease requirements and wait again for a response. In some instances, after the third attempt or even the second attempt to have a roof leak or water line leak the Tenant will contact the Killeen Code Enforcement office. Code Enforcement will request to see attempts to report and /or request repair with no response received from the owner then the Code Enforcement Officer will make a case and attempt contact with the property owner/landlord because the unit does not meet the current Code for existing structures. These actions by the owner/landlord, required actions necessary for compliance by both the Tenant for making repair requests and by Killeen Code Enforcement for making a case regarding failure to comply with adopted property codes. Most all the units experiencing this situation are associated with homes in the older, northern side of the jurisdiction. Rents are similar to those same size units in the southern area, which is most desirable, however the units in the north are much older, have less area benefit to occupants, but rent for near the same amount (based on bedrooms in the unit). A household must have a gross monthly income of \$3,775 or make a cumulative \$21.78 per hour for the household to be able to afford a three-bedroom unit at the fair market rate (HUD 2020) of \$1,132 monthly.

The jurisdiction could consider a process that would include a registration of sorts for rental units and a housing quality inspection to rent the unit and possibly an inspection each time the unit changed tenant occupancy. Property managers, landlords and property owners could then advertise the unit or complex meets Killeen occupancy quality requirements and is ready for occupancy. Additionally, those units that do not meet the occupancy quality requirements could receive additional guidance from the Building Inspections office with what changes would be necessary for the unit to be within code compliance.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

The Killeen Community Development Department (CDD) is identified as the "first point of contact" for the institutional structure presented in the jurisdiction's Consolidated Strategic Plan (CSP) for housing and community development needs.

The role is supported by the Killeen City Council and its municipal governance through the roll as "grantee" of HUD funded programs and in its mission to service residents of the Killeen Community. The Community Development Department fosters open participation including supportive assistance with the goal of facilitation a meaningful involvement encouraging and increasing participation at all levels especially amount extremely low and very-low income groups and those traditionally under-represented by involving organizations which represent the population's needs across the community.

### **Actions planned to address obstacles to meeting underserved needs**

The jurisdiction will utilize its HOME funds for single family and multi-family redevelopment in areas with high concentration of low-income persons to address existing deteriorating housing stock through investment in rehabilitation of such units occupied by owners or units owned by others and are part of the rental housing stock in the northwestern quadrant of the jurisdiction - the local target areas known as the Local Target Area Small (LTGASM) and the North Killeen Revitalization Area established by the Killeen city council in 2016. Subsidizing rental property owners with rehabilitation to rental units ensure the units are decent, safe, structurally sound, meeting local housing code from the International Property Maintenance Code (IPMC) and City adopted ordinances. HOME funds will also be used for tenant based rental assistance to victims of domestic violence and persons experiencing homelessness.

HOME funds will also be used to assist renter households through target and non-targeted tenant based rental assistance (TBRA). The TBRA will be used to prevent homelessness for domestic violence survivors for large household (4 or more persons) with annual household income at or below 60% of the Area Median Income (AMI). TBRA will also assist other very low-income households faced with loss of income from economic impacts from the *Novel Coronavirus (COVID-19)*. All TBRA households will receive a minimum of four (4) hours Rental Housing Counseling, provided by CDD Staff and HUD certified housing counselors. Rental Housing Counseling will include program materials for the participating tenant household, include tenant/landlord laws, rent delinquency prevention, appropriate referrals based upon individual need and follow-up throughout the duration of TBRA assistance. Tenants will be encouraged but not required to participate in the rental housing counseling however, the tenant will be subject to non-renewal and future participation in the jurisdiction's HUD funded TBRA programs. TBRA will be limited to twenty-four (24) months without future assistance if removed for lease violations, nonpayment of the tenant share of the rent, or for falsifying information on the HOME TBRA application. TBRA will continue to provide rental subsidies to very low and extremely low-income households who are cost burdened by chargeable rent. Tenants will be limited to paying no more than 30% of their gross monthly income for housing expense to include rent and basic utilities (water,

electric, gas, garbage).

CDBG funds will be used to assist non-profit organizations and city departments deliver public service programs to low income persons through payment of salaries for entity staff to deliver tutoring and mentoring of children (age 0-12) and youth (over age 12), services to victims of domestic violence, veterans, senior nutrition and low cost medical care programs. CDBG funds will also provide direct assistance to beneficiaries through payment of costs associated with transportation for elderly persons to maintain independence as certain aspects of their life change with age.

Park and street improvements in areas with high concentration of low income persons are also a challenge the jurisdiction will address during this first Annual Action Plan (AAP) as often time these elements do not have comparable amenities or continue to receive temporary treatments of repair. CDBG funds will be used to make a significant impact providing updated park amenities and quality equipment for area families to enjoy and to provide street reconstruction in areas where failures are present.

### **Actions planned to foster and maintain affordable housing**

The jurisdiction will continue to foster and maintain affordable housing initiatives through increasing the availability of affordable housing opportunities for all levels of low income renters and owners through rehabilitation programs in conjunction with private sector investment prolonging the life of existing affordable housing stock. Area financial institutions and investments will be encouraged to participate in rental unit rehabilitation, reconstruction, and new construction of affordable housing units.

### **Actions planned to reduce lead-based paint hazards**

The jurisdiction has incorporated lead paint hazard abatement measures in both its CDBG and HOME funded housing activities associated with rehabilitation and homebuyer acquisition activities. Rental unit owners will be encouraged to have their units tested for lead hazards and to actively maintain, through their own renovation actions, components of the unit that may be subject to lead based paint or during the rehabilitation, to have the hazard completely mitigated through abatement.

### **Actions planned to reduce the number of poverty-level families**

The jurisdiction will continue to foster partnerships with area agencies and organizations that provide supportive services, education, and information that will help to advance poverty-level families in reducing complexities of accessing and receiving needed services. Programs and services providing individuals with needed education, and methods targeting future success will ensure the family and children of poverty-level families will have the greatest opportunity to succeed and overcome historical economical disadvantages.

### **Actions planned to develop institutional structure**

The jurisdiction will continue to work with area council of governments, the county, and local area governments in assessing the needs of the area and developing additional strategies to communicate with residents to identify and address adequate affordable housing and supportive services for needs of low-income and homeless individuals and families through programs and projects funded in part with the jurisdiction's HUD funds and other local sources.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The jurisdiction will continue to encourage participation among various groups of the public and private sectors to coordinate efforts in serving the residents of the Killeen community through human service network meetings and meetings with area groups and organizations providing housing, supportive housing and social services to the community.

### **Discussion:**

The jurisdiction has the above actions 'planned' for the next program year - October 1, 2020 through September 30, 2021: -

Since April 2020 the CDBG-Coronavirus Funding (CDBG-CV) has increased the duties of all Community Development Staff creating, managing, and distributing the specialized CDBG-CV funding - additional staffing will be added on a full time temporary basis to respond to impacts of COVID-19 and HOME short term rental assistance allowed by HUD from approved waivers; assist area human service agencies to deliver programs and services to low income individuals and households impacted by the coronavirus.

The jurisdiction will continue to fund and support needs of the community through eligible projects and activities that can be funded with HUD CDBG and HOME program funds as well as other federal sources that address coordination of affordable housing, overcoming obstacles to provide support to low income individuals and families and reducing the overall number of poverty-level families in the Killeen community.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

Projects planned with a CDBG funds expected to be available during the program year are identifies in the Projects Table. The following identifies program income that is available for use from prior program years that is not allocated for use during the 2020 Program Year.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The jurisdiction will not engage its HOME funds in other forms of investment than those identified in 92.205b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

1. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The jurisdiction will impose a "recapture" clause for all its programs that assist first time homebuyers. The jurisdiction has maintained this HUD approved policy since July 2012 without changes. The recapture policy is summarized as follows:

-During the affordability period at such time the HOME assisted unit is sold (voluntarily or involuntarily) the jurisdiction will recapture a prorated amount of the HOME assistance [used for acquisition assistance] measured against the duration of occupancy as a primary residence and subject to net proceeds from the sale; or,

-During the affordability period at such time the owner of the HOME assisted unit breaches the terms and conditions of the jurisdiction's federally funded assisted program by no longer occupying the unit as a primary residence (i.e., leasing, or loaning the unit, abandonment) the jurisdiction will recapture the entire amount of HOME investment which will be immediately due and payable.

Recaptured funds will be deposited locally in the jurisdiction's designated HOME Program Income account and recognized as RECAPTURED HOME FUNDS in IDIS with disbursement of the program income on the next HOME assisted homebuyer unit.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The amount of the jurisdiction's HOME investment will trigger appropriate affordability terms; the jurisdiction does not increase requirements for required affordability periods of its HOME activities. The recapture clause for units acquired with HOME funds will return 75% of the HOME funds, minus the purchaser's investment at the time the unit is transferred/sold to the owner and financed through a traditional mortgage. The jurisdiction will ensure affordability through a filed lien against

the property for the term required by the amount of the HOME investment.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The jurisdiction will not engage in the use of HOME funds to refinance existing multifamily debt.

The jurisdiction uses its HOME funds for tenant based rental assistance, acquisition assistance for first time home buyers. This program year the jurisdiction will focus 3 cumulative years of its HOME fund allocations for rehabilitation of existing owner and rental units located in the northwestern quadrant of the jurisdiction's boundaries as part of its local target area-small. The jurisdiction will formally release information seeking owners of single family, two-family, and multi-family rental units in an effort to redevelop the area with some of the oldest housing units in the jurisdiction. Rehabilitation of these units will provide lower income households a better option for rental units that have affordable rents, are free of lead hazards, and are more aesthetically pleasing.

The First Time Homebuyer Assistance Program will continue until interest declines or the jurisdiction does not receive an application for assistance for fifteen (15) consecutive months.

Tenant Based Rental Assistance will continue as long as Housing Choice Voucher (Section-8) rental assistance is not adequate to accommodate all eligible very low-income households in the jurisdiction.

## Attachments

**Grantee Unique Appendices**

# PUBLIC NOTICE

City of Killeen, Texas



## AMENDMENTS TO THE CITY OF KILLEEN CITIZEN PARTICIPATION PLAN,

FY 2017, 2018, 2019 ANNUAL ACTION PLANS  
REGARDING USE OF COMMUNITY DEVELOPMENT  
BLOCK GRANT (CDBG) AND HOME INVESTMENT  
PARTNERSHIPS ACT (HOME) PROGRAM FUNDING  
AND THE SUPPLEMENTAL CDBG-CV GRANT  
FUNDING TO PREVENT, PREPARE FOR AND  
RESPOND TO THE CORONAVIRUS

The City of Killeen will amend its Citizen Participation Plan to allow for incorporation of measures for immediate response to current and/or future declarations of disaster and emergencies whereby use and expenditures associated with allocations and receipt of funding provided by the U.S. Department of Housing and Urban Development (HUD) in accordance with statutory and regulatory requirements of the fund source will address an immediate response to a declared disaster and/or emergency.

In accordance with applicable waivers made available to the City of Killeen through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), the City of Killeen will amend the 2017, 2018, and 2019 Annual Action Plans to incorporate use of supplemental funding from the U.S. Department of Housing and Urban Development (HUD) made available by the CARES Act under the Community Development Block Grant Coronavirus (CDBG-CV) funding and the use of set aside funding for Community Housing Development Organizations (CHDOs).

The Killeen City Council will hold a virtual meeting at 5:00 PM, April 28, televised (live streaming) to receive input on projects for the CDBG-CV funding in the amount of \$613,676.00 being added to the FY 2019 Annual Action Plan (FY19 AP) by amendment, and the use of \$150,000.00 reprogrammed FY2019 CDBG Public Facilities funds for a total of \$763,676 of CDBG and CDBG-CV funds. The City will reprogram HOME Program CHDO set aside funds from FY2017-\$44,630.40, FY2018-\$65,804.70, and FY2019-\$61,629.15 as approved by HUD waiver, for total expenditure amount of \$172,061.25 in HOME funds.

Proposed use of CDBG and HOME program funds must meet requirements associated with protections, preparedness, prevention, and the spread of the Coronavirus (COVID-19) including such costs incurred as of execution of the Coronavirus Aid, Relief and Economic Security Act (CARES Act)-March 27, 2020. CDBG activities will meet program national objectives and HOME activities will expand and make available affordable housing to the Killeen community to serve low-income persons affected by COVID-19. The City of Killeen anticipates no displacement of persons as a result of the following proposed CDBG, CDBG-CV, and HOME Program in broad categories of eligible activities:

### CDBG AMENDMENT FOR FY 2019 ANNUAL ACTION PLAN COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM PUBLIC FACILITIES

<b>From:</b>	
COVID-19 (CDBG-CV) Funds	\$613,676
FY 19-20 CDBG Project Funds	\$150,000
<b>TOTAL</b>	<b>\$763,676</b>

<b>To:</b>	
Public Service Programs, Pre-Award Eligible Costs, Public Health and Safety Measures directly related to COVID-19	
<b>TOTAL</b>	<b>\$763,676</b>

### AMENDMENT TO FY 2017, FY 2018 and FY 2019 HOME INVESTMENT PARTNERSHIPS ACT (HOME) PROGRAM

<b>From:</b>	
FY 2017 CHDO SETASIDE	\$44,630.40
FY 2018 CHDO SETASIDE	\$65,804.70
FY 2019 CHDO SETASIDE	\$61,629.15
<b>TOTAL</b>	<b>\$172,061.25</b>

<b>To:</b>	
Urgent Housing Assistance to households directly impacted by COVID-19	
<b>TOTAL</b>	<b>\$172,061.25</b>

# AVISO PUBLICAS

Ciudad de Killeen, Texas

ENMIENDAS AL PLAN DE PARTICIPACIÓN DEL  
CIUDADANO, A PLANES DE ACCIÓN ANUALES AÑO  
FISCAL 2017, 2018, Y 2019 TOCANTE EL USO DE  
SUBSIDIOS GLOBALES PARA EL DESARROLLO CO-  
MUNITARIO (CDBG) Y EL PROGRAMA DE ASOCIA-  
CIÓN PARA INVERSIONES EN VIVIENDA (HOME),  
Y LA SUBVENSIÓN SUPLEMENTARIA DE CDBG-CV  
PARA PREVENIR, PREPARAR Y RESPONDER  
AL CORONAVIRUS

La Ciudad de Killeen enmendará el Plan de Participación del Ciudadano para incorporar medidas de respuesta inmediata a declaraciones de desastres y emergencias actuales y futuras por lo cual el uso y gastos asociados con asignaciones y recibo de fondos proporcionados por el Departamento Federal de Vivienda y Desarrollo Urbano (HUD) es en acuerdo con requisitos estatutarios y regulatorios de las fuentes de fondos para respuestas inmediatas a un desastre y/o emergencia.

De acuerdo con exenciones aplicables proporcionadas por medio del Acto de Ayuda, Alivio y Seguridad Económica contra el Coronavirus (CARES Act), la Ciudad de Killeen enmendará los Planes de Acción Anuales del 2017, 2018, y 2019 para proporcionar fondos adicionales bajo los programas de Subsidios Globales para el Desarrollo Comunitario y fondos apartados para Organizaciones Comunitarias para Desarrollo de Vivienda (CHDOs) del programa HOME para utilizar con los fondos del CARES Act (CDBG-CV).

El Consejo de Killeen llevará a cabo una reunión virtual tele-vidada (transmisión en vivo) a las 5:00 PM, el 28 de abril 2020 para recibir comentario tocante proyectos de CDBG-CV en la cantidad de \$613,676.00 y el uso de \$150,000.00 en fondos de instalaciones publicas bajo CDBG y el uso de \$172,061.25 en fondos CHDO's de HOME autorizados por las exenciones y las enmiendas propuestas a los Planes de Acción Anuales de años 17, 18 y 19.

Los usos propuestos con fondos CDBG y HOME deber cumplir con requisitos asociados con la protección, prepara- ción, prevención y mitigación contra la propagación del (COVID-19) inclusive costos incurridos desde la ejecución del Acto de Ayuda, Alivio y Seguridad Económica contra el Coronavirus (CARES Act)-27 marzo del 2020 y cumplir con objetivos nacionales del programa CDBG e iniciativas de vivienda asequible del programa HOME para personas de bajos ingresos que son afectadas financieramente por el COVID-19. La Ciudad de Killeen no anticipa el desplaza- miento de personas por causa de las siguientes actividades elegibles de categoría amplia propuestas bajo CDBG, CDBG -CV, y HOME:

### PROGRAMA DE SUBSIDIOS GLOBALES PARA EL DESARROLLO COMUNITARIO(CDBG) AÑO FISCAL 19 INSTALACIÓN PUBLICA

<b>De:</b>	
Fondos COVID-19 (CDBG-CV)	\$ 613,676
Fondos de Proyecto CDBG 19-20	\$ 150,000
<b>TOTAL</b>	<b>\$763,676</b>

<b>A:</b>	
Programas de Servicios Públicos, Costos Elegibles Antes de la Subvención, Medidas de Salud y Seguridad Pública directa- mente relacionadas al (COVID-19)	
<b>TOTAL</b>	<b>\$763,676.00</b>

### ENMIENDA AL PROGRAMA DE ASOCIACIÓN PARA INVERSI- ONES EN VIVIENDA (HOME) AÑOS FISCALES 2017, 2018 AND 2019

<b>De:</b>	
2017 Apartado de CHDO	\$ 44,630.40
2018 Apartado de CHDO	\$ 65,804.70
2019 Apartado de CHDO	\$ 61,629.15
<b>TOTAL</b>	<b>\$172,061.25</b>

Asistencia Urgente de Vivienda para individuos y familias afecta-  
das por el COVID-19 en la comunidad de Killeen.

<b>TOTAL PROGRAMA HOME</b>	<b>\$ 172,061.25</b>
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Un borrador del Plan de Participación del Ciudadano.

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# CITY OF KILLEEN, TEXAS



## CITIZEN PARTICIPATION PLAN

As Amended  
Adopted - July 1988  
Revised January 1995  
Revised April 1998  
Revised January 2011  
Revised January 2015  
Revised January 2018  
Revised April 28, 2020

City of Killeen  
Community Development Department  
Killeen, TX 76541  
(254) 501-7845  
[www.killeentexas.gov/communitydevelopment](http://www.killeentexas.gov/communitydevelopment)

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## PREFACE

In order to receive CDBG funding, the U.S. Department of Housing and Urban Development (HUD) requires that the City of Killeen have an approved Citizen Participation Plan (CPP) that outlines policies and procedures for ensuring that residents have an opportunity to be fully engaged in community improvement activities. The Citizen Participation Plan provides the framework through which residents can have input and influence improvement activities particularly the development, implementation, and assessment of programs for the Consolidated Plan and other local HUD-funded programs. The first Citizen Participation Plan for the City of Killeen was developed by the Community Development Department under the guidance and requirements of 24 CFR Part 91.105 and complying with Section 104(a)(3) of the Housing and Community Development Act of 1974 (42 U.S.C. 5304(A)(3)). The CPP was approved and adopted by the Killeen City Council in July 1988 with revisions in January 1995, April 1998, January 2011, January 2015, and April 2020; all comply with revised regulations for Community Planning and Development Programs.

The consolidated submission process envisions that housing and community development planning and programming will be accomplished through a unified and comprehensive framework that will open new opportunities for collaboration and collective problem solving, involving all residents with citizen participation being an integral part of the City's relationship with the residents it serves. The City of Killeen encourages participation of local and regional institutions and other organizations (including businesses, developers, and community and faith-based organizations) in the process of developing and implementing the consolidated plan. The City will encourage, in consultation with the Housing Authority of Killeen [public housing agency], the participation of residents of public and assisted housing developments, along with residents of targeted revitalization areas in the process of developing and implementing the consolidated plan.

The CPP emphasizes the involvement of all residents, particularly residents of predominantly low- and moderate-income neighborhoods, minorities, and non-English speaking persons, persons with disabilities and persons residing in designated areas proposed to utilize CDBG funds.

The CPP also outlines the process through which the public can participate in the development of the consolidated plan, access general information, receive technical assistance, and to provide comments on any substantial amendments, the annual performance report, and receive timely responses to questions. The City will continue to explore alternative public involvement techniques and quantitative ways to measure efforts that encourage citizen participation in a shared vision for change in the community and neighborhoods, and the review of program performance through focus groups, and use of the Internet.

Involving the community is more than a formality or program requirement; it is the heart of the community development process. The community knows its own needs, and the advice and participation of each member of the community is essential to successful planning and implementation of community development programs. To that end, it is with great expectations that the community, its residents, and elected officials will resolve community and neighborhood concerns through the citizen participation process.

### ~CITY OF KILLEEN RESPONSIBILITY~

The Citizen Participation Plan is developed so as not to restrict the responsibility or the authority of the City to develop and execute its consolidated plan, annual action plans, program amendments, or performance report.

The Community Development Department (CDD) is responsible for the administration in the development and implementation of community development plans, programs, and services assisting eligible residents, sub-recipient organizations, and City Departments in obtaining and making use of the services and benefits provided by the Community Development Department. The Community Development Department, City staff will:

- Encourage residents to provide input for the Consolidated Plan (CP) and Annual Action Plans (AP) through letters, postings, and notices of such opportunities;
- Make available to all interested parties, information that includes the amount and proposed use of program funds, the estimated number of low- and moderate-income persons estimated to benefit from proposed activities, and the efforts to minimize adverse effects of any program activity on Killeen's residents, including displacement<sup>1</sup>;
- Publish notices pertaining to the Consolidated Plan, Annual Action Plans, program/plan amendments, and the Consolidated Annual Performance Report;
- Ensure that each report, plan, or summary provides a detailed overview of each program or service's objectives, outcomes, and performance measurements in compliance with the requirements of HUD Community Planning and Development program funds; and
- Ensure compliance with all federal requirements associated with the use and expenditure of HUD Community Planning and Development program funds.

### ~CITIZEN PARTICIPATION COORDINATOR~

The administrative authority for the operation of Community Planning and Development programs shall rest with the office of the City Manager. The Executive Director of the Community Development Department (EDCDD) will serve as the approving office for program implementation. In order to provide consistency and a single point-of-contact, the EDCDD and staff will be responsible for insuring that the CPP is carried out and that the City's citizen participation efforts are carefully documented and monitored. The EDCDD will serve as an advisor and secretary to the Community Development Advisory Committee (CDAC), keeping minutes, contacting committee members of hearings and meetings, and providing general program information to the members on a timely basis. The EDCDD may be contacted during regular business hours at 254.501.7847, at Community Development Department offices-802 N. 2<sup>ND</sup> Street, Building E, or by electronic mail to [hinkle@killeentexas.gov](mailto:hinkle@killeentexas.gov). All requests for information and/or assistance will be channeled through the EDCDD.

### ~COMMUNITY DEVELOPMENT ADVISORY COMMITTEE~

The Killeen City Council has established a Community Development Advisory Committee to encourage the amount of citizen participation in the planning and implementation of community planning and development programs. The committee consists of ten (10) members directly appointed by the City Council who are broadly representative of all elements in the community.

<sup>1</sup> To minimize and mitigate the effects of displacement, the City will follow the procedures set out under the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (the Uniform Act)

Insofar as practical, the committee will include some residents of low-and moderate-income neighborhoods.

The general duties of the Community Development Advisory Committee will include:

- Conduct community-planning meetings to solicit community input from residents and stakeholders, and assess community needs;
- Assist in the assessment and determination of community needs at both citywide and neighborhood levels and in the development of realistic goals and objectives to meet these needs;
- Assist in the evaluation and recommendation of proposals from community organizations and other eligible entities requesting funding and assistance;
- Assist in the development of specific project proposals for community development in the Consolidated Plan;
- Assist in the development of goals for housing assistance by type and location, and make recommendations to the City Council;
- Assist in the monitoring of current program activities and the evaluation of past program performance; and
- Assist in the implementation of HUD Community Planning and Development programs and modifications as determined by community assessment and HUD requirements.

### ~PUBLIC NOTICES~

The City of Killeen publicizes information pertaining to community planning and development programs. The EDCDD is responsible for insuring timely and descriptive notices are conveyed to the community through conventional and alternative mediums including methods such as newspaper, radio, television announcements, bulletin board postings, Internet, email, web page postings, and other acceptable means of communication. The various means of communication may include:

- Posting notices at various public places frequented by low-and moderate-income persons, i.e. City Utility Collections offices, City Hall, City Public Library, area Community Centers, and at the Killeen Housing Authority, etc.
- Providing notices to social and community service agencies that assist children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, and homeless persons; and
- Providing notices to local and regional institutions and other organizations including businesses, developers, and community, neighborhood, civic, and faith-based organizations

Notices may incorporate measures to allow for immediate response to current and/or future declarations of disaster and emergencies whereby the use and expenditures of funding may address and the need for immediate response to a declared disaster and/or emergency. Such notices will contain community planning and development information and be published on the Internet at the City web page in advance of scheduled specific actions to be considered. As budgeting permits, publication will be in a newspaper of general circulation and daily publication primarily serving the Killeen area.

Notices published in the daily newspaper will appear in the non-legal, non-classified section of the publication. At a minimum, the notices shall be written in the English language, easily readable and include the date, time, place, and general topics to be considered.

Notices will be published in English language. Additionally, notices will be published in non-English language(s) at such time the population of persons in Killeen equal 15% or more of the total population of Killeen city [according to U.S. Census Bureau Data]. (i.e., an estimated 22.9%<sup>2</sup> of the population of Killeen is Hispanic; therefore notices will also be published in the Spanish language).

### ~MEETINGS~

The City will provide citizens reasonable and timely access to local meetings **whether virtual or live** including, but not limited to Community Development Advisory Committee Meetings, Community Planning Meetings, Town Hall Meetings, and City Council Meetings. These meetings will be typical of informal “community” meetings where attendees will be given an opportunity to participate and engage in communications on housing and community development needs including priority non-housing community development needs.

The City will require a register of all persons attending the meeting and minutes of the meeting will be recorded. A copy of the attendee register and the minutes of the meeting will be available to the public within five (5) business days after the date of the meeting.

Community Development Advisory Committee Meetings and Community Planning Meetings will be held at easily accessible locations where a large percentage of very low- and low-income persons have been identified to reside.

Because it is anticipated that representatives of the local Hispanic population will attend these meetings, the City will have a bilingual representative available, fluent in both English and Spanish languages. The City shall provide translators for non-English speaking groups (e.g. Korean) upon requests received at least 48 hours prior to the meeting.

### ~USE OF THE CITIZEN PARTICIPATON PLAN~

The City of Killeen will follow guidelines established in the Citizen Participation Plan and will provide for any revisions or changes in accordance to the CPP. The CPP will be made available to all citizens and in a format accessible to persons with disabilities.

#### GOALS OF THE CITIZEN PARTICIPATION PLAN

The goals of the Citizen Participation Plan are to:

- Identify the authority and responsibilities of the City of Killeen with regard to adherence of federal statutory, regulatory, and written guidance associated with application, receipt and use of U.S. Department of Housing and Urban Development-Community Planning and Development Programs funding;
- Ensure that development of the Consolidated Plan is responsive to the needs of Killeen’s low- and moderate-income residents;

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<sup>2</sup> U.S. Census bureau State & County QuickFacts. Data derived from Population Estimates, American Community Survey, Census of Population and Housing. Last Revised: Thursday December 4, 2014 09:57:02 EST.

- Provide a framework for residents, and community and neighborhood-based organizations to have input in the planning implementation, coordination, and assessment of the Consolidated Plan. The CPP details the proposed use of the City's HUD funded Community Planning and Development Programs;
- Ensure maximum participation from all interested local and regional developers including Community Housing Development Organizations (CHDOs), Community Based Development Organizations (CBDOs), and Community Development Corporations (CDCs) in partnership with the City to secure decent housing, create suitable living environments and expand economic opportunities for residents of the Killeen community.

### ~REVISION OF THE CITIZEN PARTICIPATION PLAN~

At such time the Citizen Participation Plan requires revision, the Community Development Department will publish a notice on its Internet web site. The notice will indicate that the Citizen Participation Plan has been revised, identify how a copy of the document may be obtained, and invite public comments.

Unforeseen events, emergency situations, and declarations of disaster requiring revisions to the CPP will provide a public review/comment period for a minimum of five (5) days. Citizens will have 5 days to review the amended CPP and submit comments to the City of Killeen through the Community Development Department otherwise the public review/comment period will be for fifteen (15) days. All citizen comments will be maintained on file. Upon request, arrangements will be made to accommodate requirements for persons with disabilities to access the amended CPP.

### ~PUBLIC HEARINGS~

The EDCDD will initiate, schedule and publicize any public hearings pertaining to the receipt, use, and expenditure of HUD Community Planning and Development program funds. A minimum of two (2) public hearings, per year, will be conducted in the program year to obtain citizens' views and to respond to proposals and questions. Together, the hearings will address housing and community development needs, development of proposed activities, and review of program performance. At least one of the hearings will be held before the proposed consolidated plan is published for comment.

Public hearing notices may incorporate measures to allow for immediate response to current and/or future declarations of disaster and emergencies whereby use and expenditures associated with allocations and receipt of funding provided by the U.S. Department of Housing and Urban Development (HUD) will require statutory and regulatory requirements to address an immediate response to the declared disaster and/or emergency. This type of public hearing notice will be published on the Internet at the City web page in advance of the public hearing date, otherwise public hearing notices will be published in accordance with the PUBLIC NOTICES section of this plan. All public hearing notices will include sufficient information about the subject of the hearing. Public Hearings notices will be published on the Internet at the City web page in advance of the public hearing date.

Public Hearings will be held primarily in City Council Chambers, 101 N. College Street, Killeen, Texas. Public Hearings required to address immediate response to current and/or future declarations of disaster and emergencies may be held by "virtual" means using live streaming video, audio, and/or text to allow people, regardless of their location, to receive and comment on information and data in real-time without being physically located together. Citizens will be provided reasonable notification of and access to public hearings as relevant information permits.

In the case of public hearings where significant number of non-English speaking residents can be reasonably expected to participate, the City shall have a person fluent in both English and the non-English language. Requests for accommodations for persons with disabilities or persons requiring language translation shall be met providing a minimum of 48 hours' notice prior to the date and time of the hearing.

Public hearings will be held primarily after 5:00 PM to accommodate persons who work during the day.

### **~TECHNICAL ASSISTANCE~**

The City of Killeen will provide technical assistance to all interested persons/parties so they may adequately participate in the planning, implementing, and assessing of community development programs. Technical assistance will also be available for assisting community organizations serving low- and moderate-income persons or that provide services in target areas in developing their proposals for HUD-CPD funded programs.

Technical assistance will include review and analysis of proposals by City staff specialists, the use of public meeting rooms, and access to program information. Technical assistance may be offered as one-on-one sessions, group training, or at community meetings and/or workshops. If staff capability does not exist to handle a request within a reasonable time period or an expenditure of funds is required, then the request will be routed through the City Manager to determine what action can be taken to more expeditiously resolve the issue.

### **~THE CONSOLIDATED PLAN AND ANNUAL ACTION PLANS~**

#### **Development of the Consolidated Plan**

Every three to five years the City will submit to HUD, a strategic plan of action describing local housing and community conditions, general and geographical priorities including the rationale for establishing priorities, identification of obstacles to meeting underserved needs, a summarization of specific objectives and expected outcomes addressing-affordable housing, public housing, homelessness, other special needs of categorized persons, non-housing community development needs, neighborhood revitalization, anti-poverty strategy, the institutional structures and its strengths and weaknesses in its delivery system. Local resources and coordination of those resources, and the lead agency or entity responsible for overseeing the development of the plan will be identified and the significant aspects of the process by which the consolidated plan was developed. The Consolidated Plan will also identify the agencies, groups, organizations, and others who participated in the development process, a description of the City's consultations

with social service, health, housing, child services, and other entities, and a concise summary of the citizen review process and public comments.

#### **Development of Annual Action Plans**

In accordance with the requirements of the Consolidated Plan (CP), annually, the City will submit a concise summary of objectives and expected outcomes of proposed activities that the jurisdiction will undertake during the next year to address priority needs and objectives identified in the Consolidated Plan. The Annual Action Plan (AP) will also include an evaluation of past performance, geographic distribution of available resources, consultation efforts, and a summary of citizen participation.

At a minimum, the planning and development of the Consolidated Plan and Annual Action Plans will include:

Notice of Community Planning Meetings. A notice of community planning meetings, to be conducted at designated locations, will be published in the local daily newspaper and on the Internet at the City's web page. These meetings will be conducted by the Community Development Advisory Committee and the EDCDD to provide program information and to offer technical assistance to citizens, community organizations, and other eligible entities. The notice will be published at least seventy-two hours (72) hours / three (3) calendar days in advance of the meeting(s) in the non-legal section of the local newspaper and at least three (3) days in advance on the Internet at the City's Community Development Department Community Planning Meetings web page. The notice will contain:

- Information on program funds made available from the U.S. Department of Housing and Urban Development-Community Planning and Development programs;
- The scheduled date, time, location, and general topics of discussion for the meetings; and
- The notice will be published in other non-English languages as described in the Public Notices section of this plan.

Accessible Meeting Materials. General information will be provided at the meeting either in the form of a brochure/handout or in an audio-visual presentation of program and meeting content. The City will use such means as signing interpretation for deaf persons, non-English language interpreters, and large print materials for sight impaired persons. Such material will include:

- The anticipated amount of HUD Community Planning and Development Program funds;
- The summary of requirements and the type of activities that may be undertaken including the type of activities previously funded in Killeen;
- The processes to be followed in the application/proposal process;
- The role of citizens in the planning process;
- The schedule of meetings and hearings associated with the Consolidated Plan and Action Plans

Location of Community Planning Meetings. The community planning meetings will be held throughout the City in locations easily accessible by low- and moderate-income persons, and to interested groups, and organizations.

#### Project Proposal/Application.

The Community Development Department is responsible for development of an annual project proposal/application. The proposal/application will aid City staff and CDAC in the review and recommendation of eligible activities [projects, programs, or services] to be funded by the HUD-CPD programs. The proposal submittal will be open for a period not less than thirty-days. The CDD will provide applicants with technical assistance in completing the proposal/application.

Any oral project suggestions during planned meetings will be followed by encouragement to submit written project proposals.

Committee Review and Recommendation of Proposals. Upon the close of the proposal/application period, the Community Development Advisory Committee will meet, receive presentations from proposal applicants, discuss, and rank/prioritize the eligible projects submitted based on the priority needs expressed in the Community Planning Meetings and consistent with established goals and objectives identified by community stakeholders. The CDAC will then submit their recommendation to the Killeen City Council during two public hearings.

Review and Recommendation Associated With Response to Emergencies, Declarations of Disaster. Measures requiring immediate response to emergencies or declarations of disaster will be guided by the U.S. Department of Housing and Urban Development, or other fund source, to immediately address a response to an emergency, disastrous/catastrophic condition, or other such situation that requires protection, preparation and prevention of a potentially disastrous/catastrophic condition from occurring. The Killeen City Manager and/or his/her designee and the EDCDD will discuss proposed uses that will, to the greatest extent feasible, offer relief to the affected residents and the Killeen community.

Public Hearings. Following the community planning meetings and the annual request for proposals, the City Council will hold two public hearings to consider and review the recommendations from the CDAC and to hear citizen comments pertaining to these recommendations. At these public hearings, citizens and community organizations will be given the opportunity to present their proposals to the City Council for final consideration.

During the public hearings, citizens are invited to comment on the proposed plan(s) and provide comments or views in writing, or orally; a summary of these comments or views shall be attached to the submission to HUD.

Following the first public hearing, the EDCDD will prepare a notice of the proposed Action Plan of community development objectives and a summary of the proposed strategy detailed in the Consolidated Plan, and publish the notice in the local daily newspaper and on the Internet at the City's web page opening a 30-day public comment period. The notice will advise interested parties that a copy of the proposed action plan is on the Internet, at the "in this section" of the City's Community Development Department web page and on file in the Community Development Department office for public review. It will state that interested parties may submit any comments on the proposed action plan or Consolidated Plan for consideration prior to the final (second) public hearing and those comments shall be directed to the Executive Director of the Community Development Department. A summary of the public comments will be attached to the final version of the Annual Action Plan, Consolidated Plan, or such amendments to those plans.

Upon hearing any public comment and after consideration of these comments, the City Council may modify the proposed plan(s) if deemed appropriate. The City Council will adopt the plan(s) or amendments [as applicable] through an official Ordinance. Any additional public comments received will be included in the final plan(s) or amendment(s) submission to HUD.

Notice of Final Plan(s)/Amendment(s). Upon submission of the final plan(s) or amendment(s) and subsequent acceptance by HUD, the EDCDD will prepare and publish a notice advising interested parties where copies of such plan(s) or amendment(s) are available for public view.

The notice will indicate that objections can be filed with the City in the Community Development Department office. The DCDD will provide a written response to the complaint or objection within fifteen (15) business days of receipt of such complaint or objection.

Program Implementation. The Community Development Department will implement the approved projects with the applicant/sub-recipient entities for the program year. Periodically the EDCDD will meet with the CDAC, interested citizens, community agencies and other entities for the purpose of reviewing the overall status of projects and to consider and approve necessary changes in the program. All meetings will be open to the public and the status of approved projects will be discussed to allow citizens and interested groups an opportunity to voice concerns. Notice of these meetings shall be given in the same manner as other City appointed boards, commissions, and committee meetings.

### ~PERFORMANCE REPORT~

The Consolidated Annual Performance and Evaluation Report (CAPER) is submitted to HUD not later than ninety (90) days following the end of each program year, or as allowed by the funding authority due to emergency and or disastrous/catastrophic situations.

This report summarizes resources available, investment, affordable housing initiatives and accomplishments, geographic areas targeted for implementation, households assisted, household renters assisted through Public Housing administrators, assisted homeless persons, intergovernmental cooperation, public housing improvements and resident initiatives, public policies, lead based paint hazard reductions, fair housing, institutional structure, assessment of annual performance and summary of citizen comments.

Prior to the submission of the report to HUD, the City will publish a public notice soliciting citizen comment for a period of fifteen (15) days. Submission(s) due to HUD in situations of emergency, current and/or future declarations of disaster will be published for citizen comment for a period as allowed by statutory and regulatory requirements of the funding source.

Citizens may view the proposed report at Community Development Department offices or on the Internet at the City of Killeen Community Development Department web page.

Comments or views received pertaining to the development and contents of the report will be considered by the City and shall be included in the submission of the report to HUD. The final report will be available on the Internet at the City's Community Development Department web page and at the Community Development Department offices.

### ~DISPLACEMENT~

The City of Killeen does not anticipate the displacement of persons, as defined in Code of Federal Regulations Section 470.612(a) (24 CFR Section 470.612(a)), as a result of its activities during the development of the Consolidated Plan or Annual Action Plans however, should displacement occur as a result of community development programs, the City of Killeen will minimize and mitigate the effects of displacement by following the procedures set out under the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (the Uniform Act).

When displacement is unavoidable, the EDCDD will notify the affected residents in writing informing them of the types of services available for displacement in accordance with the Uniform Act.

In the event that an affected resident disagrees with the need for displacement, the resident may file a written appeal with the Community Development Department Executive Director.

### ~AMENDMENTS~

The City is required to amend the Annual Action Plan or Consolidated Plan whenever it adds or deletes projects during the program year or substantially changes the purpose, scope, location, or beneficiaries of an activity. Amendments include changes in objectives, goals, strategies, resources available, etc. Reprogramming of funds may be necessitated by cost overruns, unforeseen circumstances, or low bids.

The CDD has identified the following criteria for what constitutes a substantial change or amendment in the planned or actual activities of the Consolidated Plan or Annual Action Plan:

PURPOSE	When the purpose of a project/program/activity is redesigned because of a significant change in how the funds will be used or the inclusion of a funding component not previously described in the Consolidated Plan or Annual Action Plan.
SCOPE/BUDGET	When the scope or a monetary change, of a project/program/activity, by an increase to the budget equal to 25% or more [from the originally approved allocation] and not previously described in the Consolidated Plan or Annual Action Plan.
LOCATION	When the location of a project/program/activity is changed from the original site(s)/location(s) and not previously described in the Consolidated Plan or Annual Action Plan.
BENEFICIARIES	When the beneficiary population is changed from the original type [limited clientele to area benefit, seniors to children, job benefit to housing, etc.] and not previously described in the Consolidated Plan or Annual Action Plan.

Such amendments will be presented to the Community Development Advisory Committee at any of the regular or special called meetings of that committee. Following this meeting, the CDAC will submit its recommendation to the City Council on the program amendment. The City of Killeen will also consider written comments or views submitted by citizens in the preparation of a substantial amendment to the Consolidated Plan. The proposed amendment will be published in accordance with the PUBLIC NOTICES section in this plan for a citizen review period of for thirty (30) days. In the event of declared emergency situations or current and/or future declarations of disaster the proposed amendment will be published for five (5) days. The City Council will act on the proposed amendment at a City Council Meeting in which proper notice of program amendment has been given.

### **~ACCESS TO RECORDS~**

The City of Killeen will provide timely access to information and records relating to the City's Consolidated Plan and use of funding under the HUD-CPD programs covered in the Plan from the preceding five years to citizens, public agencies and other interested parties. Information will be requested through the Community Development Department.

The request will be processed in accordance with the City of Killeen Open Records Requests policy and the Texas Open Records Act, V.T.C.A., Government Code, § 551.001 *et seq.*

### **~AVAILABILITY TO THE PUBLIC~**

Copies of the Consolidated Plan and Annual Action Plans, as adopted, any substantial amendments, and the Consolidated Annual Performance Evaluation Report will be available to the public on the Internet at the City's Community Development Department web page and in hardcopy at the Community Development Department office at 802 N. 2<sup>nd</sup> Street, Building E, Killeen, Texas 76541.

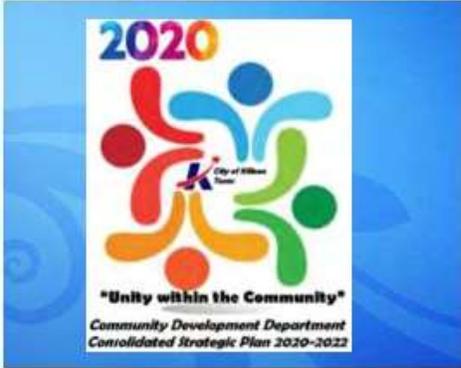
### **~COMPLAINTS~**

Complaints about the Community Planning Meetings, Meetings, Public Hearings, the Consolidated Plan, Annual Action Plan and Consolidated Annual Performance and Evaluation Report may be submitted in writing to the Community Development Department Executive Director. Written complaints may be filed at:

City of Killeen  
Director of Community Development Department  
P.O. Box 1329  
Killeen, Texas 76540-1329

Each complaint will receive a written response within fifteen (15) business days of receipt. The EDCDD will make every attempt to resolve the complaint in a timely manner. The Community Development Department will maintain a log of all complaints and responses for a period of five (5) years.

In the event the complaint is not satisfied, the plaintiff may request submittal and resolution to the next level of management (the Assistant City Manager-External Services, the City Manager, and then the City Council.) Every level of management will make every effort to equitably resolve a complaint.



**Community Development  
Block Grant (CDBG)  
Home Investment Partnerships Program  
(HOME)**

*Jan. 29, 2020-  
March 10, 2020*

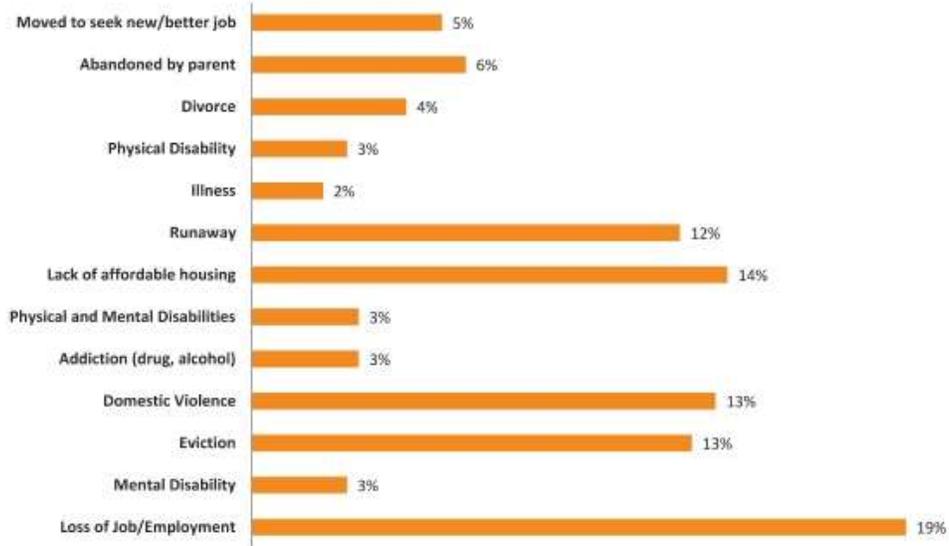
# **Community Surveys Results**



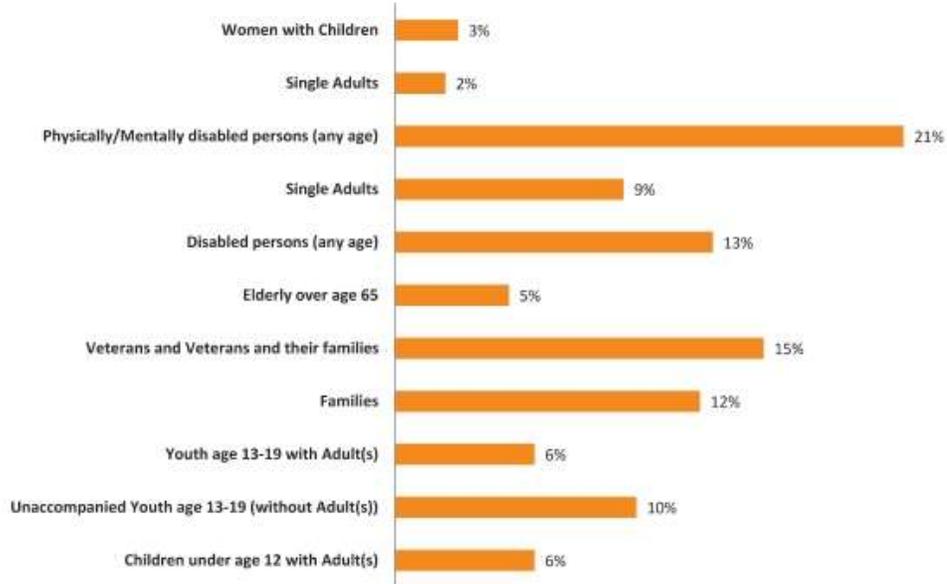
# HOMELESS NEEDS



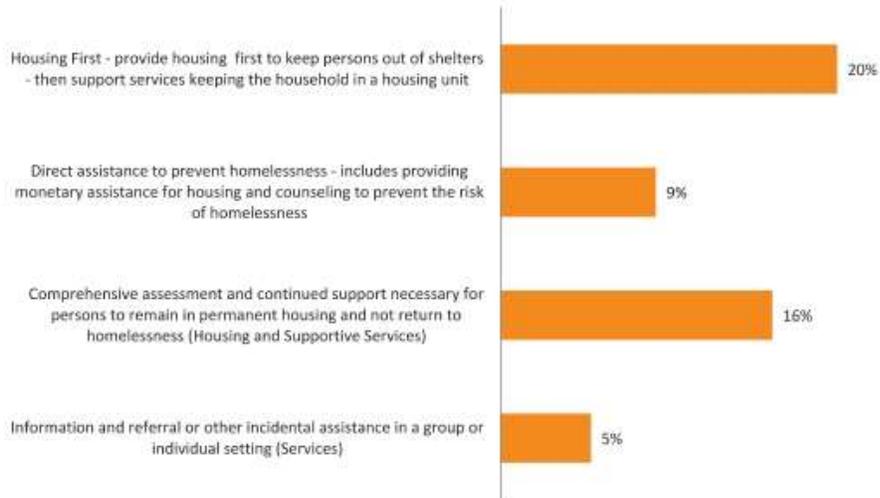
**What are the top contributing factors of someone becoming homeless in Killeen**



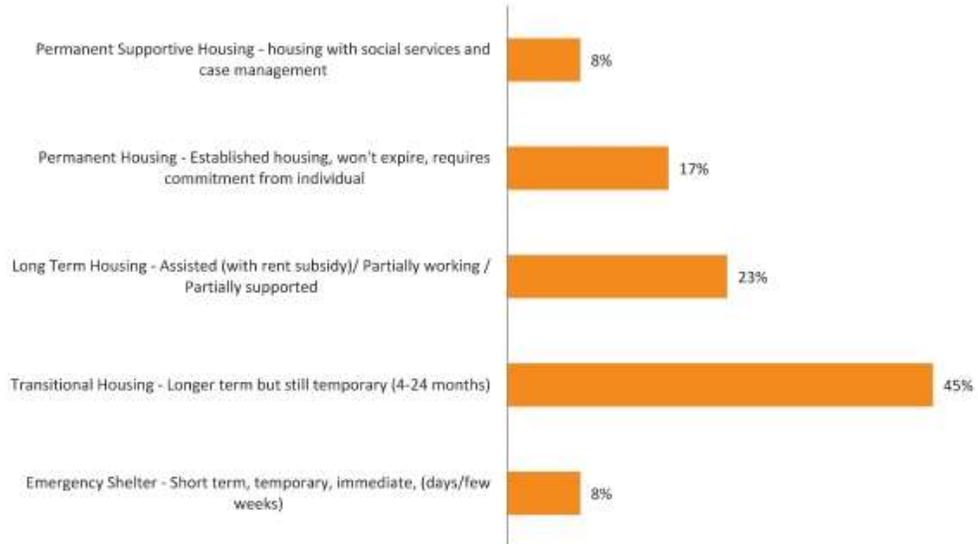
Select the priority group/type of persons you believe are experiencing homelessness in Killeen



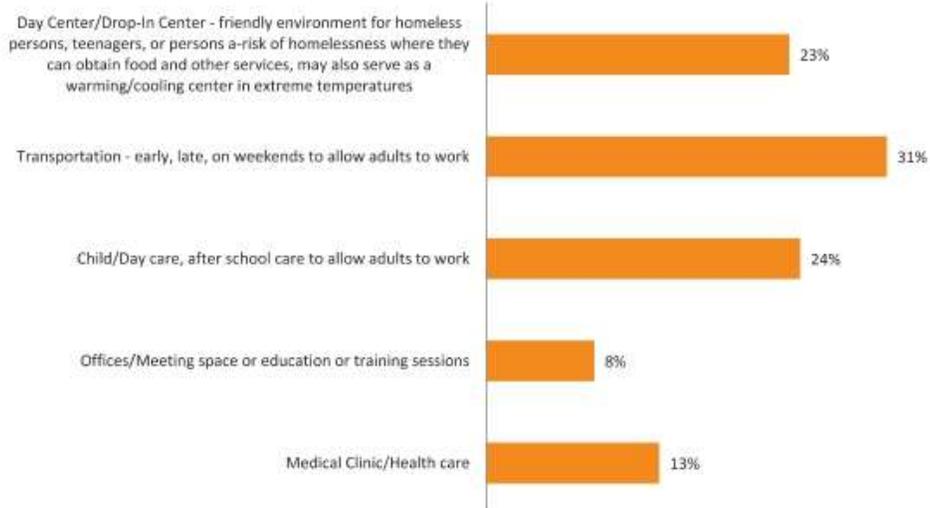
**What is the greatest service/assistance needed for ending homelessness in Killeen?**



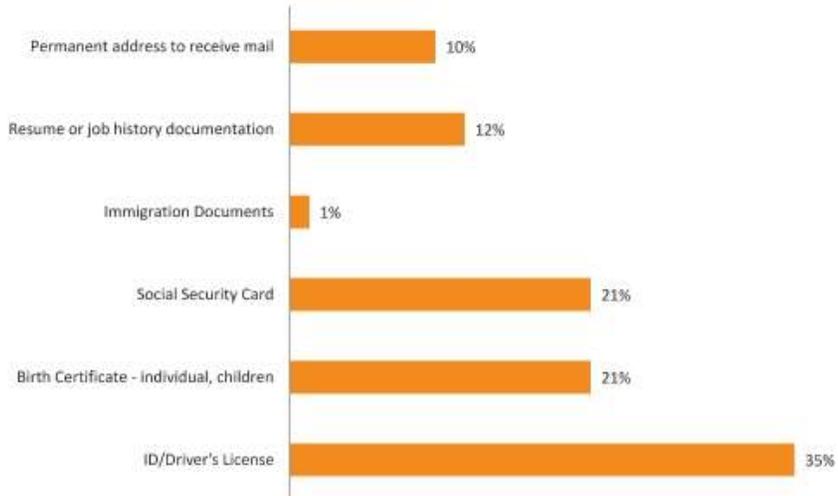
**What type housing has the greatest need in Killeen that will aid in ending homelessness?**



**What type of facilities are needed to reduce or eliminate homelessness in Killeen?**



Which of the following would be most helpful to persons who are experiencing homelessness?





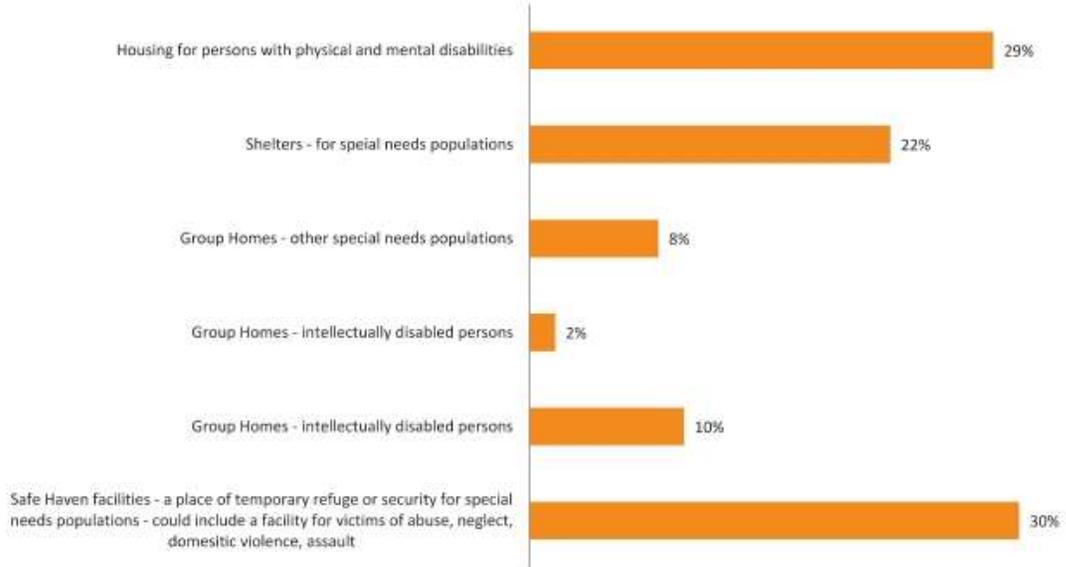
# SPECIAL NEEDS POPULATIONS



- 
- **“Special Needs” population groups include:**
    - persons with physical, developmental, or intellectual disabilities
    - persons with mental illnesses
    - persons with alcohol/drug/substance addiction
    - persons with HIV/Aids and their families
    - victims of domestic violence
    - disabled veterans
    - elderly/frail elderly persons
    - unaccompanied youth age up to 25
    - youth exiting foster care 18 years and younger
    - justice involved persons re-entering society
    - other households moving from transitional housing to permanent housing



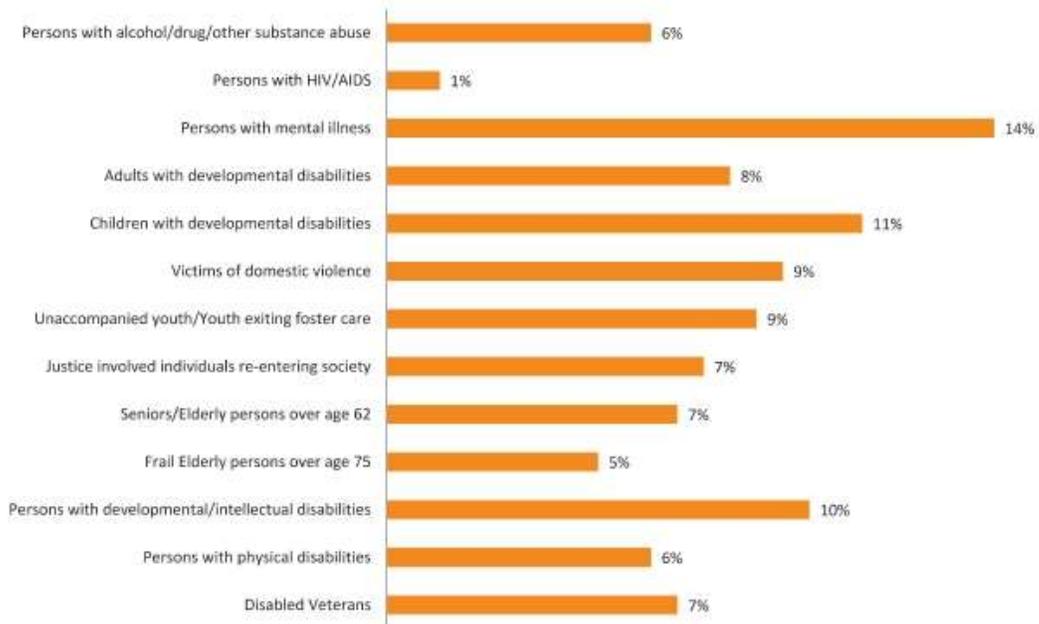
Select the support services and housing needed for Special Needs populations in Killeen



**Select the support services and housing needed for Special Needs populations in Killeen Supportive housing - housing linked with social \*support) services tailored to the needs of the population being housed**



**Of the special needs populations below, select the groups with the highest priority need for programs and/or services**

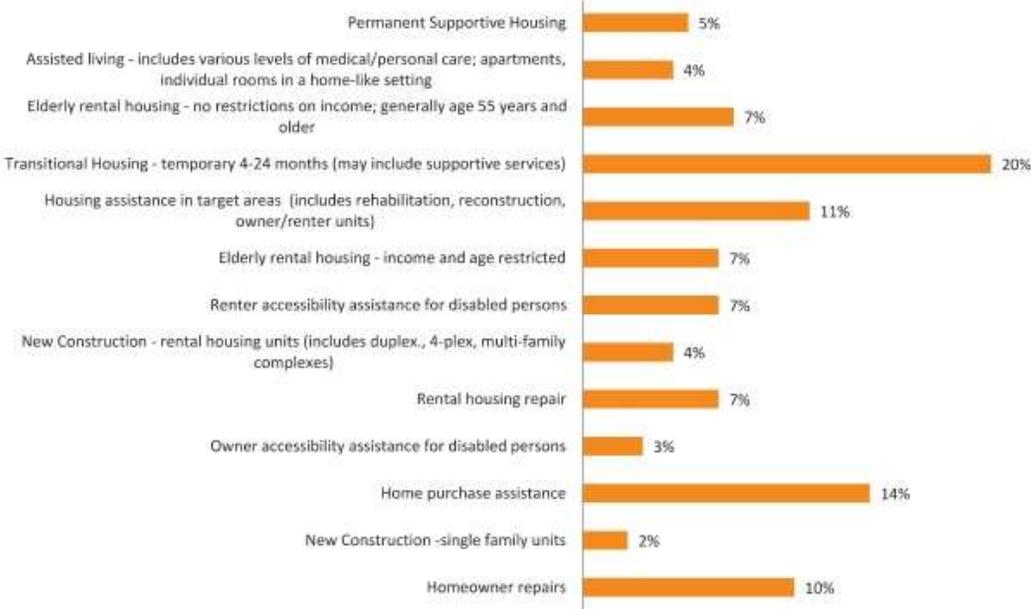




# HOUSING NEEDS



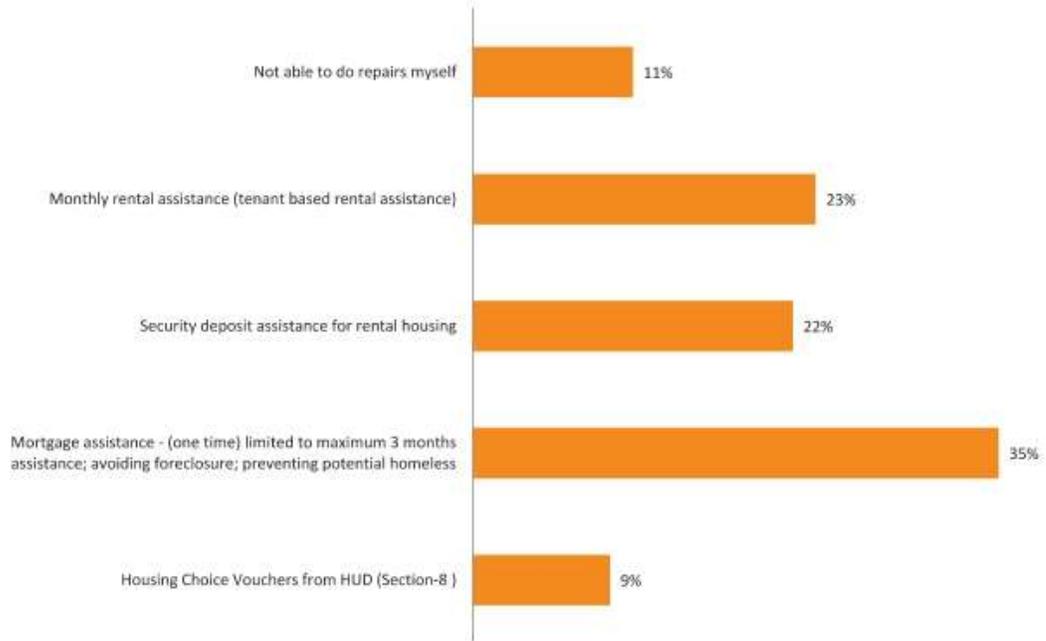
Select the top priority housing type needed in Killeen



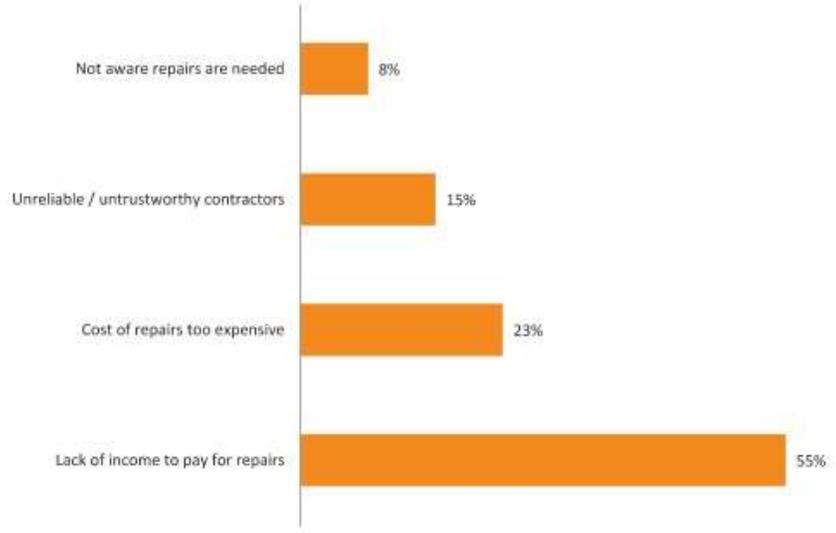
Select the top barriers to accessing affordable housing units



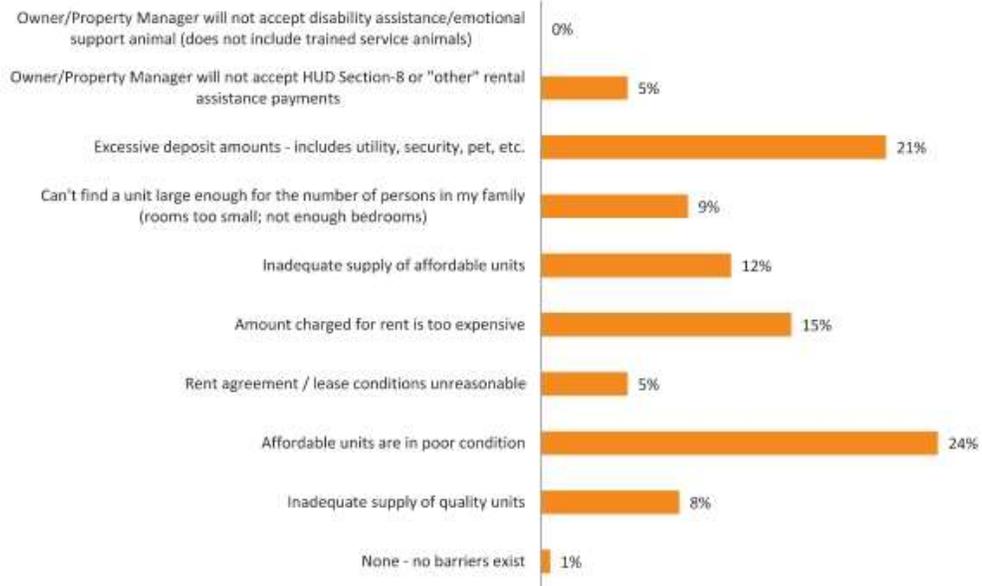
**What is the top priority of housing assistance needed in Killeen**



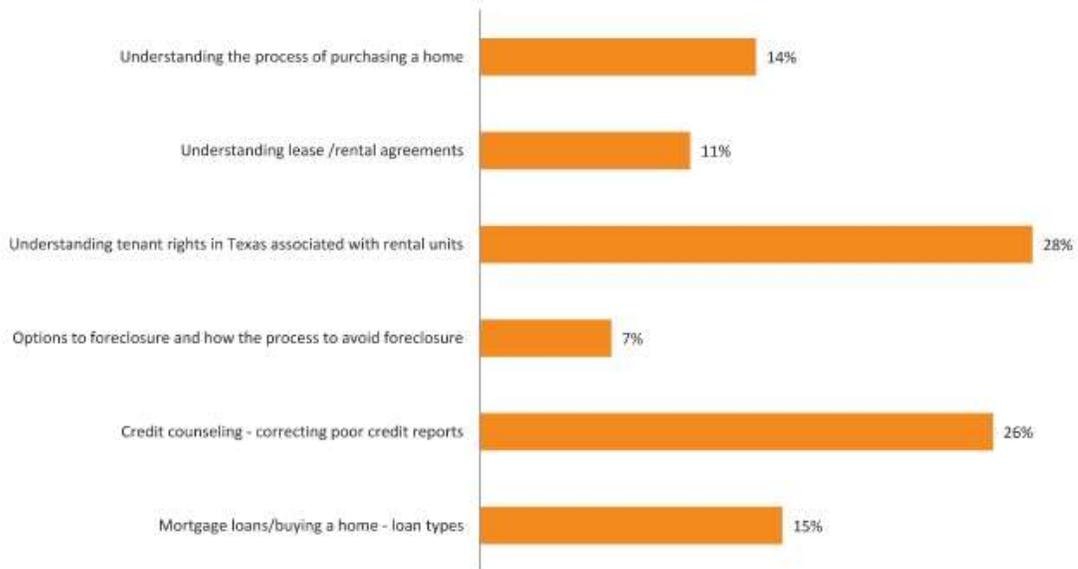
**What barriers exist with regard to maintaining a home in Killeen**



### What are some barriers for person who rent housing in Killeen



**Would you attend/participate in Free education opportunities to learn about..**

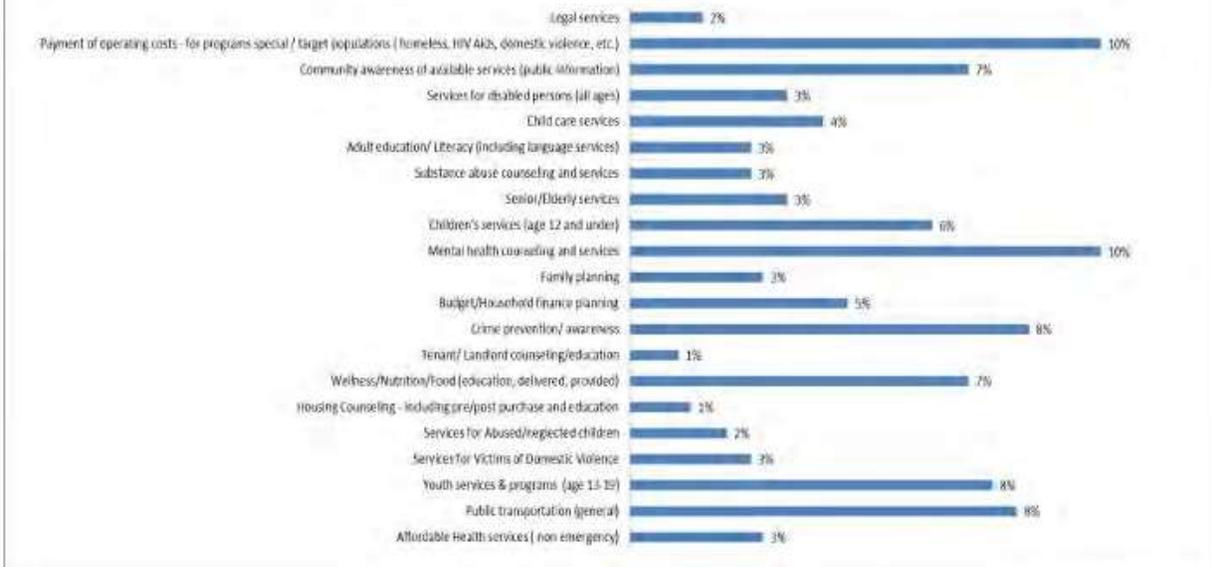


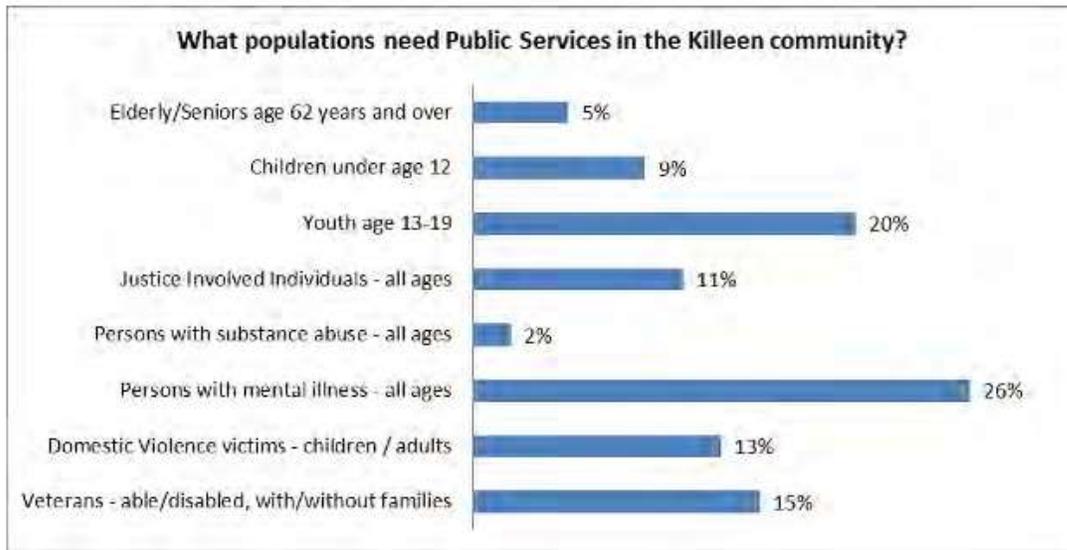


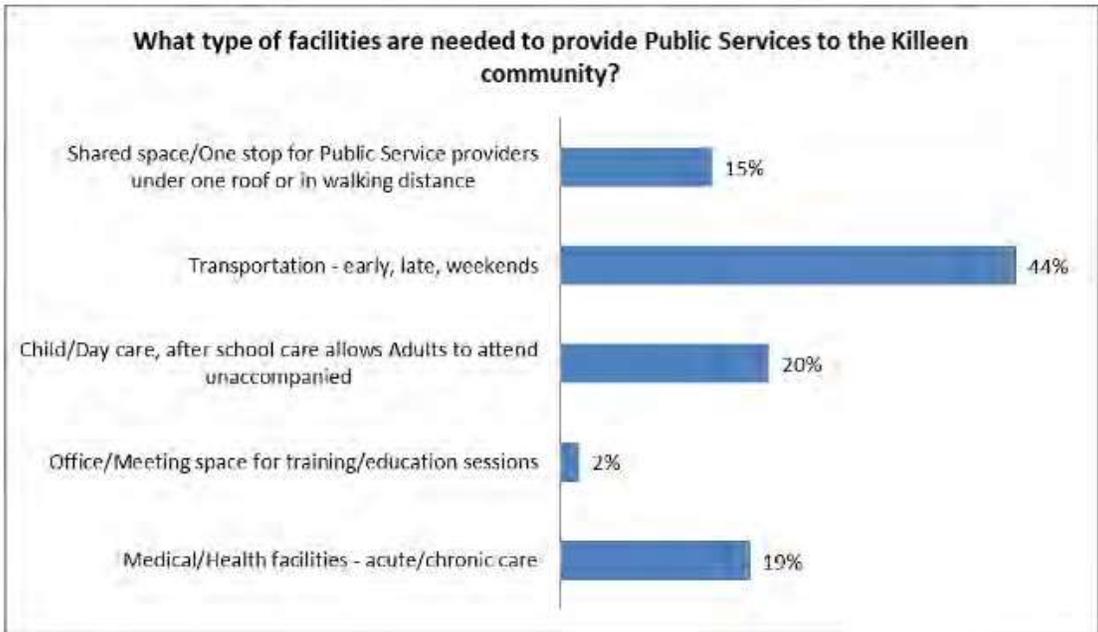
# PUBLIC SERVICES

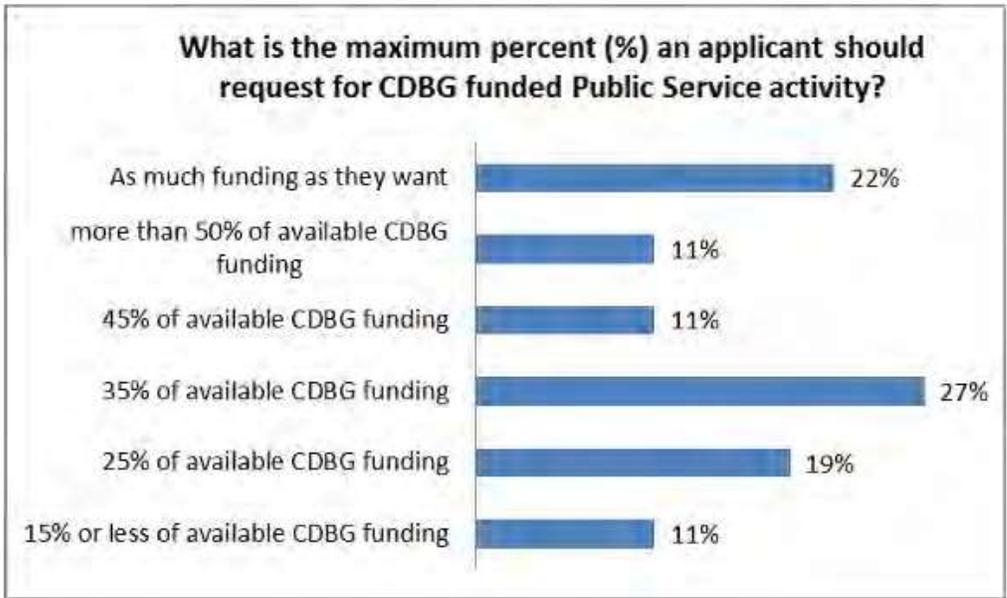


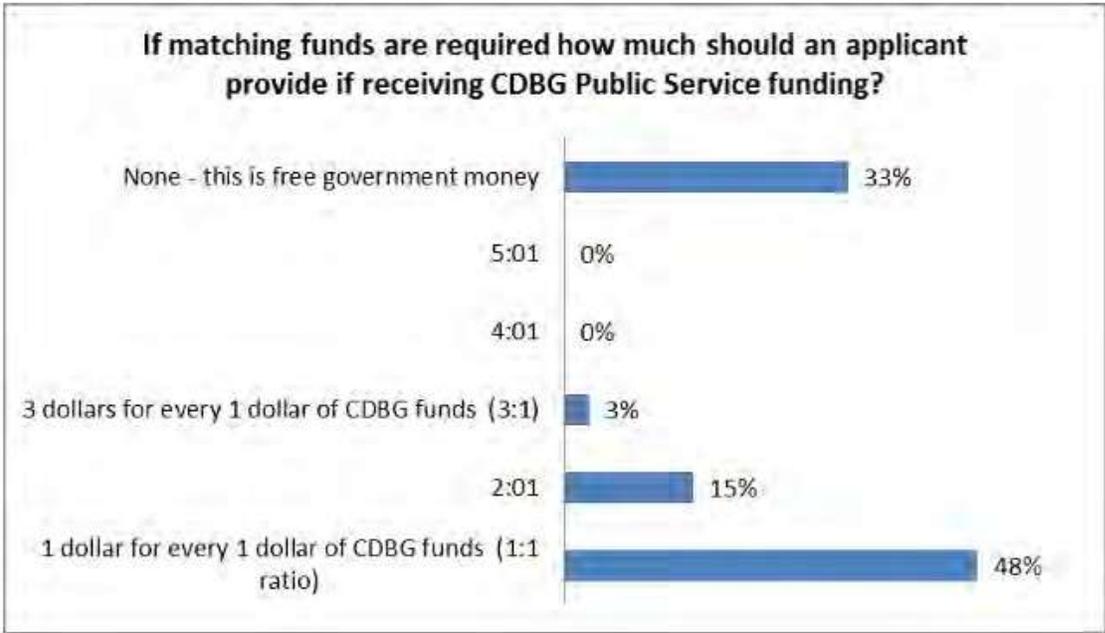
### Identify the Public Service needs for the Killeen community









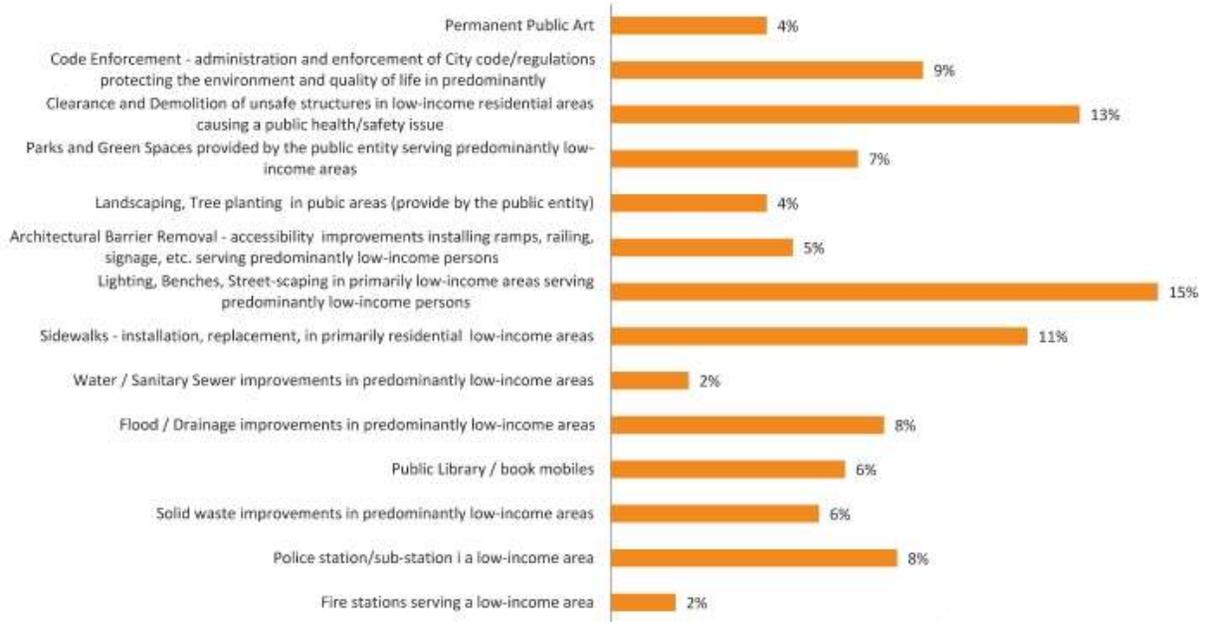




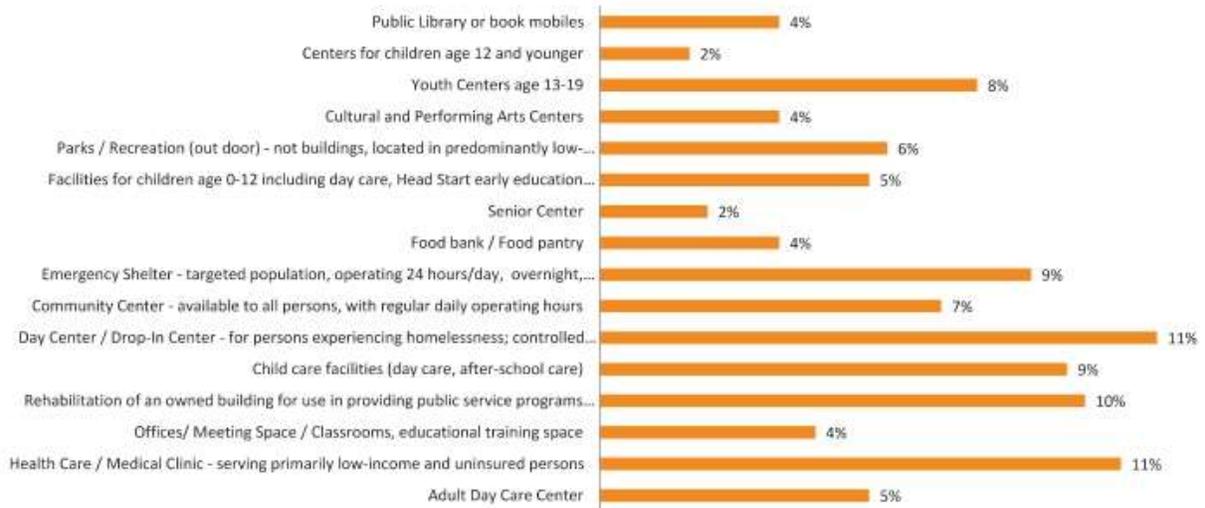
# PUBLIC FACILITIES / PUBLIC IMPROVEMENTS



### Select the type of public improvements needed in the Killeen community



**Select the type of facility needed to deliver programs and services to the Killeen community**

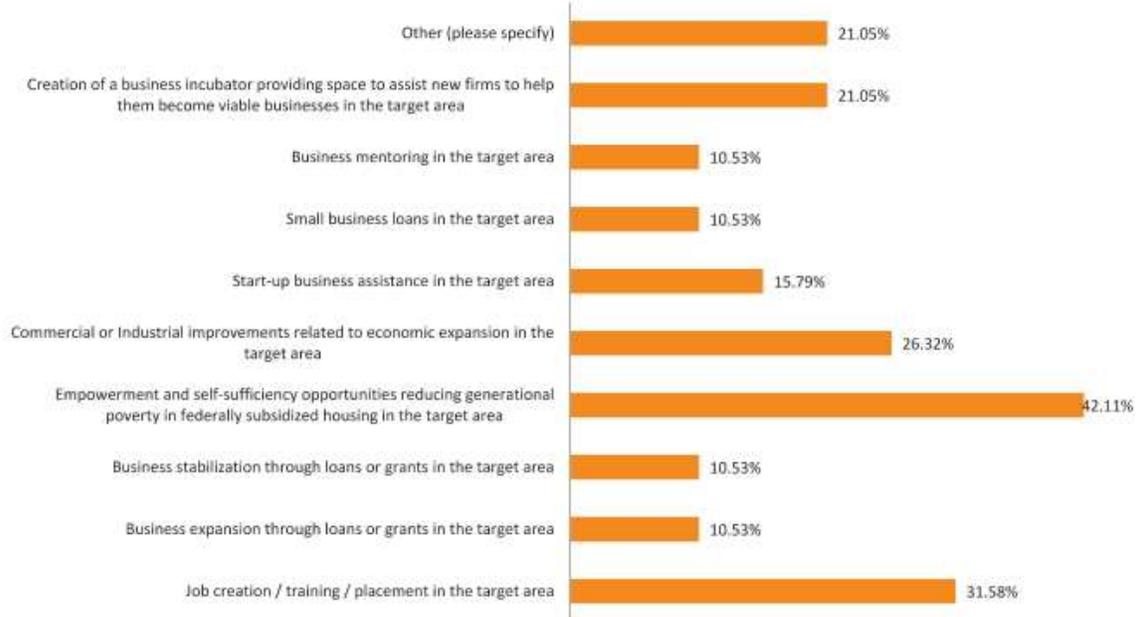




# NEIGHBORHOOD REVITALIZATION



**Considering economic development in a target/neighborhood revitalization area, please identify the priority of the following needs in Killeen.**





**THANK YOU FOR YOUR  
PARTICIPATON!**



## City of Killeen Community Development Department Recapture Policy

In accordance with the Home Investment Partnerships Act (HOME) program and to ensure affordability of its HOME investments, the jurisdiction has chosen to impose the following "recapture" requirement to recoup all or a portion of the federal HOME assistance.

### Definitions:

**"Affordability Period"** – a measured length of time of occupancy compliance related directly to the amount of federal HOME funds provided to a participant for an eligible HOME project with compliance measured on a monthly basis.

**"Direct federal assistance or direct HOME assistance"** - is the amount of the federal HOME funds that enabled the buyer(s) to purchase the dwelling unit including amounts paid for down payment, closing costs, principal or interest rate reduction(s).

**"First Time Homebuyer Assistance Program"** – a program designed to assist first time homebuyers who are low-income to purchase a single family home within the corporate city limits of the jurisdiction, and is administered by the Community Development Department or an approved subrecipient entity. A low-income household (all occupants, not limited to family members) has annual income equal to or less than 80% of the area median income as defined annually by HUD for the Killeen-Temple, Texas Metropolitan Statistical Area (MSA). Program and participant requirements are detailed in the applicable program manual for the particular program year funding is allocated.

**"HOME assistance"** - is funding granted to the City of Killeen as an entitlement jurisdiction by the U.S. Department of Housing and Urban Development under the Home Investment Partnerships Act and provided to an eligible participant for an eligible HOME project.

**"Occupancy compliance"** – is achieved as such time the HOME-assisted participant occupies the HOME-assisted unit, as a primary residence, for the required affordability period, or a portion thereof based upon the calculated term of continued occupancy.

**"Participating Jurisdiction"** - means the participating jurisdiction that has been so designated by the U.S. Department of Housing and Urban Development in accordance with 24 CFR 92.105. The City of Killeen is designated as a participating jurisdiction.

When the context requires, singular nouns and pronouns include the plural.

### **AFFORDABILITY PERIOD**

#### **Required Affordability Period**

The jurisdiction will impose a required affordability period for HOME assisted programs in accordance with federal regulation based upon the specific amount of HOME funding provided directly to the homebuyer as identified in the table below.

HOME Program Assistance Amount	Minimum Affordability Period (Years/Months)
\$1,000 - \$14, 999.99	5 /60 months
\$15,000 - \$40,000	10 / 120 months
Over \$40,000	15/ 180 months

The minimum affordability period is five (5) years/sixty (60) months; the maximum affordability period is fifteen (15) years/one hundred eighty (180) months as determined by the eligible program.

The Required Affordability Period does not apply to rehabilitation actions or funds used for rehabilitation of owner occupied single family dwellings.

New Construction by Jurisdiction, Developer, or other eligible entity –  
-Owner units – a minimum of ten (10) years/ 120 months or other term detailed in the HOME written agreement, amount of funding, and approved by HUD.

Acquisition and Rehab/Reconstruction of owner units – a minimum of ten (10) years/ 120 months or other term detailed in the HOME written agreement and amount of funding, when vacant property is acquired, rehabilitated/reconstructed and sold to an eligible participant.

First Time Homebuyer Assistance (existing units) – a minimum of five (5) years/60 months with direct HOME assistance to first time homebuyers [i.e., down payment, closing costs, principle or interest rate reduction(s)] to make the unit affordable to the eligible participant, or other term detailed in the HOME written agreement and amount of funding provided.

#### **Calculated Term of Affordability Period**

The calculated term of the required affordability compliance period is measured in years and converted to a monthly measure. The calculated term will begin: on the date the fully executed closing disclosure becomes part of the project file; the project completion data is entered into the federal reporting system designated by HUD; and, the security instrument is officially recorded in the appropriate office of the real property (land) records of Bell County, Texas.

The required affordability period will be determined to be complete, at such time compliance is achieved under the particular eligible HOME assisted project, for the satisfied accumulated monthly portions of the affordability period.

#### **Mechanism Imposing Affordability Period**

The jurisdiction will use the following mechanism to secure the federal HOME investment for eligible programs and projects as follows:

Acquisition with Rehab/Reconstruction (owner units) – either: a deferred payment loan at zero percent (0%) interest or other instrument securing the direct HOME assistance by promising to repay all or a portion of the funds which are detailed in the HOME written agreement, Loan Agreement, Promissory Note, Deed of Trust or other legal instrument as required by law, and recorded in the real property (land) records of Bell County, Texas

Direct Assistance to First Time Homebuyers - a deferred payment loan at zero percent (0%) interest, detailed in a fully executed HOME Written Agreement, Promissory Note and Deed of Trust, or any other legal instrument as required by law, recorded in the real property (land) records of Bell County, Texas.

#### **RECAPTURE OF HOME-ASSISTANCE**

During the required affordability period, the jurisdiction will recapture/recoup all or a portion of the direct HOME-assistance to the homebuyer as detailed below:

##### **Compliance Recapture:**

During the affordability period and at such time the direct HOME assisted project is sold (voluntary or involuntary) the jurisdiction will recapture a portion of the HOME investment on a prorated basis measured against the required affordability period for the particular HOME eligible project to the number of months the project was in compliance as follows:

##### **New Construction –**

-Owner units – recapture of a portion of the direct HOME investment on a prorated basis as measured against the required affordability period for the duration of time occupied as a primary residence or other extended terms detailed in the HOME written agreement, the amount of funding, and as approved by HUD.

Acquisition with Rehab/Reconstruction (owner units) – recapture of a portion of the direct HOME investment on a prorated basis as measured against the required affordability period for the duration of time occupied as a primary residence or other extended terms detailed in the HOME written agreement, the amount of funding, and as approved by HUD.

First Time Homebuyer Assistance (existing units) – recapture of a portion of the direct HOME investment on a prorated basis as measured against the required affordability period for the duration of time occupied as a primary residence or other extended terms detailed in the HOME written agreement, the amount of funding, and as approved by HUD.

##### **Non-compliance Recapture:**

During the affordability period and at such time the homebuyer breaches the terms and conditions of the required affordability period for the jurisdiction's federally HOME assisted project, (no longer occupies a HOME assisted unit as the principal residence to include but not limited to leasing, lending/loaning the unit; the project or HOME assisted units no longer serve the intended purpose as affordable housing; the HOME assisted project is abandoned, neglected, or allows the property or premise to become a public nuisance according to the jurisdiction's code of ordinances), the jurisdiction will recapture the entire amount of the HOME investment which will be immediately due and payable.

#### **REPAYMENTS**

Repayments associated with recapture - the jurisdiction will accept cash, cashier's check, money order, wire transfers, or other secured funds when collecting repayments under this HOME Recapture Policy. A one-time payment is expected unless other repayment terms are established to collect the required amount to be recaptured. The jurisdiction will apply collected repayments originally disbursed from the jurisdiction's HOME Investment Trust Fund local account to the jurisdiction's HOME Investment Trust Fund local account; recaptured payment amounts originally disbursed from the HOME Investment Trust Fund Treasury account will be deposited

to the jurisdiction's HOME Investment trust Fund local account and receipted in the Integrated Disbursement Information System (IDIS) under the recapture (HP) category; or as otherwise directed by HUD.

**Insufficient funds after distribution**

In the event of sale – voluntary/involuntary including foreclosure or deed in lieu of foreclosure - at such time the HOME assisted project is sold, the amount recaptured cannot exceed the net proceeds – (Net Proceeds = sales prices minus superior loan repayment (other than HOME funds) and any closing costs).

At such time the net proceeds are not sufficient to recapture the full HOME investment and enable the homeowner (the originally HOME assisted buyer) to recover the amount of the initial down payment and any capital improvement investment made since the original purchase date, the jurisdiction will share the net proceeds proportionally as set forth below:

$$\frac{\text{HOME investment}}{\text{HOME investment} + \text{homeowner investment}} \times \text{Net proceeds} = \text{HOME amount to be recaptured}$$
$$\frac{\text{homeowner investment}}{\text{HOME investment} + \text{homeowner investment}} \times \text{Net proceeds} = \text{amount to homeowner}$$

Or, when no funds remain after distribution to the superior lien holder and seller closing costs and the jurisdiction recaptures none of the federal assistance provided to the HOME assisted project, the jurisdiction will appropriately document the project file detailing the transaction and distribution of all funds to conclude:

- The amount of the sales price; and
- Amounts charged to the transaction;
- Amounts paid by the participant; and
- Other necessary details resulting in a zero dollar (\$0.00) payment in the transaction

The jurisdiction will not use additional HOME funds to acquire the HOME assisted project through a purchase option, right of first refusal, or other preemptive right before foreclosure, or to acquire the HOME assisted units at a foreclosure sale.

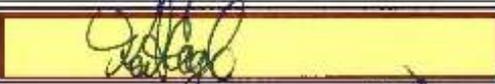
*The City of Killeen reserves the right to adjust, modify, or otherwise change this Recapture Policy to conform to federal statutes, regulations, or other guidance by the U.S. Department of Housing and Urban Development (HUD); and to better preserve its investment, whether by use of local, state, or federal funding, in order to better serve low-income persons residing within the jurisdiction and/or ensure an adequate amount of affordable housing stock is available within the jurisdiction.*

Grantee SF-424's and Certification(s)

OMB Number: 4342-0004  
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424		
* 1. Type of Submission <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	* 2. Type of Application: <input type="checkbox"/> New <input checked="" type="checkbox"/> Continuation <input type="checkbox"/> Revision	* If Revision, select appropriate letter(s): <input type="text"/> * Other (Specify): <input type="text"/>
* 3. Date Received 02/03/2021	4. Applicant Identifier B-20-NC-40-C020	
5a. Federal Entity Identifier <input type="text"/>	5b. Federal Award Identifier: <input type="text"/>	
State Use Only:		
6. Date Received by State <input type="text"/>	7. State Application Identifier: <input type="text"/>	
8. APPLICANT INFORMATION:		
* a. Legal Name: CITY OF KILLEEN, TEXAS		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 74-5001509	* c. Organizational DUNS: 1378206620000	
d. Address:		
* Street1: 101. N. COLLEGE STREET	Street2: P.O. BOX 1329	
* City: KILLEEN	County/Parish: BELL	
* State: TX: Texas	Province: <input type="text"/>	
* Country: USA: UNITED STATES	* Zip / Postal Code: 76541-6105	
e. Organizational Unit:		
Department Name: COMMUNITY DEVELOPMENT	Division Name: COMMUNITY DEVELOPMENT	
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: MR.	* First Name: JESSE	
* Middle Name: R.	* Last Name: BINKLE	
Suffix: <input type="text"/>	Title: EXECUTIVE DIRECTOR	
Organizational Affiliation: <input type="text"/>		
* Telephone Number: 254-501-7845	Fax Number: 254-501-6524	
* Email: JBINKLE@KILLEENTX.GOV		

Application for Federal Assistance SF-424	
<p><b>* 9. Type of Applicant 1: Select Applicant Type:</b></p> <input type="text" value="C: City or Township Government"/>	
<p>Type of Applicant 2: Select Applicant Type:</p> <input type="text"/>	
<p>Type of Applicant 3: Select Applicant Type:</p> <input type="text"/>	
<p>* Other (specify):</p> <input type="text"/>	
<p><b>* 10. Name of Federal Agency:</b></p> <input type="text" value="U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT"/>	
<p><b>11. Catalog of Federal Domestic Assistance Number:</b></p> <input type="text" value="14.218"/>	
<p>CFDA Title:</p> <input type="text" value="COMMUNITY DEVELOPMENT BLOCK GRANT - ENTITLEMENT"/>	
<p><b>* 12. Funding Opportunity Number:</b></p> <input type="text"/>	
<p>* Title:</p> <input type="text"/>	
<p><b>13. Competition Identification Number:</b></p> <input type="text"/>	
<p>Title:</p> <input type="text"/>	
<p><b>14. Areas Affected by Project (Cities, Counties, States, etc.):</b></p> <input type="text"/> <div style="display: flex; justify-content: space-around;"> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
<p><b>* 15. Descriptive Title of Applicant's Project:</b></p> <input type="text" value="CITY OF KILLEEN ACTION PLAN FOR PROGRAM YEAR 2020-PLAN NO FUNDING DISTRIBUTION: PUBLIC SERVICE PROGRAMS, PUBLIC FACILITY IMPROVEMENTS, HOUSING REHABILITATION, CODE ENFORCEMENT, CLEARANCE, PLANNING/ADMIN"/>	
<p>Attach supporting documents as specified in agency instructions.</p> <div style="display: flex; justify-content: space-around;"> <input type="button" value="Add Attachments"/> <input type="button" value="Delete Attachments"/> <input type="button" value="View Attachments"/> </div>	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant: <input type="text" value="31"/>	* b. Program/Project: <input type="text" value="2X031"/>
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
17. Proposed Project:	
* a. Start Date: <input type="text" value="10/01/2020"/>	* b. End Date: <input type="text" value="09/30/2021"/>
18. Estimated Funding (\$):	
* a. Federal	<input type="text" value="1,043,033.00"/>
* b. Applicant	<input type="text"/>
* c. State	<input type="text"/>
* d. Local	<input type="text"/>
* e. Other	<input type="text"/>
* f. Program Income	<input type="text"/>
* g. TOTAL	<input type="text" value="1,043,033.00"/>
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?	
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/>	
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review	
<input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)	
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes", provide explanation and attach	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
21. "By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any (false, fictitious, or fraudulent statements or claims) may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 21B, Section 1001)	
<input checked="" type="checkbox"/> ** I AGREE	
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
Authorized Representative:	
Prefix: <input type="text" value="Mr."/>	* First Name: <input type="text" value="R. C. T."/>
Middle Name: <input type="text"/>	
* Last Name: <input type="text" value="CAGLE"/>	
Suffix: <input type="text"/>	
* Title: <input type="text" value="CITY MANAGER"/>	
* Telephone Number: <input type="text" value="254-501-7247"/>	Fax Number: <input type="text" value="254-501-6524"/>
* Email: <input type="text" value="LRINKLE@KILLEENTEXAS.GOV"/>	
* Signature of Authorized Representative: 	* Date Signed: <input type="text" value="02/05/2021"/>

ASSURANCES - CONSTRUCTION PROGRAMS

(OMB Number: 4340-0008)  
Expiration Date: 11/23/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

**PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.**

**NOTE:** Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

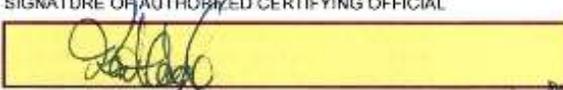
1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance, and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4783) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personal Administration (5 C.F.R. 300, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1581-1583 and 1585-1588), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicap; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to non-discrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other non-discrimination statute(s) which may apply to the application.

Previous Edition Inactive

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Standard Form 424D (Rev. 7-87)  
Prescribed by GMB Circular A-102

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (16 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 16 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) installation of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-136) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11590; (d) evaluation of flood hazards in floodplains in accordance with EO 11558; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State Clean Air implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-203).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470) EO 11593 (identification and protection of historic properties), and the Archeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-132 'Audits of States, Local Governments, and Non-Profit Organizations.'
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from: (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect; (2) Procuring a commercial sex act during the period of time that the award is in effect; or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL 	TITLE CITY MANAGER
APPLICANT ORGANIZATION CITY OF KILLEEN, TEXAS	DATE SUBMITTED 2/5/2021

SF-4241 (Rev. 7-97) Back

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	* 2. Type of Application: <input type="checkbox"/> New <input checked="" type="checkbox"/> Continuation <input type="checkbox"/> Revision	* If Revision, select appropriate letter(s): <input type="text"/> * Other (Specify): <input type="text"/>
* 3. Date Received: 02/05/2021	4. Applicant Identifier: H-20-MC-48-0228	
5a. Federal Entity Identifier: <input type="text"/>		5b. Federal Award Identifier: <input type="text"/>
State Use Only:		
6. Date Received by State: <input type="text"/>	7. State Application Identifier: <input type="text"/>	
<b>8. APPLICANT INFORMATION:</b>		
* a. Legal Name: CITY OF KILLEEN, TEXAS		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 74-6001504	* c. Organizational DUNS: 1378266630000	
d. Address:		
* Street1: 101 N. COMMERCE STREET	Street2: P.O. BOX 1329	
* City: KILLEEN	County/Parish: BELL	
* State: TX: Texas	Province: <input type="text"/>	
* Country: USA: UNITED STATES	* Zip / Postal Code: 76541-6105	
e. Organizational Unit:		
Department Name: COMMUNITY DEVELOPMENT	Division Name: COMMUNITY DEVELOPMENT	
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: MR.	* First Name: LEXIE	Middle Name: R.
* Last Name: BINKLE	Suffix: <input type="text"/>	
Title: EXECUTIVE DIRECTOR		
Organizational Affiliation: <input type="text"/>		
* Telephone Number: 254-501-7845	Fax Number: 254-501*-6524	
* Email: LBINKLE@KILLEENTEXAS.GOV		

Application for Federal Assistance 5F-424	
<p><b>* 9. Type of Applicant 1: Select Applicant Type:</b></p> <input type="text" value="City or Township Government"/> <p>Type of Applicant 2: Select Applicant Type</p> <input type="text"/> <p>Type of Applicant 3: Select Applicant Type</p> <input type="text"/> <p>* Other (specify):</p> <input type="text"/>	
<p><b>* 10. Name of Federal Agency:</b></p> <input type="text" value="U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT"/>	
<p><b>11. Catalog of Federal Domestic Assistance Number:</b></p> <input type="text" value="14,239"/> <p>CFDA Title:</p> <input type="text" value="HOME INVESTMENT PARTNERSHIPS PROGRAM - BIDDING/PARTICIPATING JURISDICTION"/>	
<p><b>* 12. Funding Opportunity Number:</b></p> <input style="background-color: yellow;" type="text"/> <p>* Title:</p> <input style="background-color: yellow;" type="text"/>	
<p><b>13. Competition Identification Number:</b></p> <input type="text"/> <p>Title:</p> <input type="text"/>	
<p><b>14. Areas Affected by Project (Cities, Counties, States, etc.):</b></p> <input type="text"/> <div style="display: flex; justify-content: space-around;"> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
<p><b>* 15. Descriptive Title of Applicant's Project:</b></p> <input type="text" value="CITY OF KILLEEN ACTION PLAN FOR PROGRAM YEAR 2020-PLAN AND FUNDING DISTRIBUTION TO HOUSING PROGRAMS AND ADMIN OF SAME."/>	
<p>Attach supporting documents as specified in Agency Instructions</p> <div style="display: flex; justify-content: space-around;"> <input type="button" value="Add Attachments"/> <input type="button" value="Delete Attachments"/> <input type="button" value="View Attachments"/> </div>	

**Application for Federal Assistance SF-424**

**16. Congressional Districts Of:**  
 \* a. Applicant:  \* b. Program/Project:

Attach an additional list of Program/Project Congressional Districts if needed

**17. Proposed Project:**  
 \* a. Start Date:  \* b. End Date:

**18. Estimated Funding (\$):**

* a. Federal	469,616.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	49,821.00
* g. TOTAL	519,437.00

**\* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**  
 a. This application was made available to the State under the Executive Order 12372 Process for review on   
 b. Program is subject to E.O. 12372 but has not been selected by the State for review.  
 c. Program is not covered by E.O. 12372.

**\* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**  
 Yes  No  
 If "Yes", provide explanation and attach

**21. \*By signing this application, I certify (1) to the statements contained in the list of certifications\*\* and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances\*\* and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 28, Section 1001)**  
 \*\* I AGREE  
 \*\* The list of certifications and assurances, or an internet site where you may obtain this list is contained in the announcement or agency specific instructions

**Authorized Representative:**

Prefix:  \* First Name:   
 Middle Name:   
 \* Last Name:   
 Suffix:   
 \* Title:   
 \* Telephone Number:  Fax Number:   
 \* Email:   
 \* Signature of Authorized Representative:  \* Date Signed:

**CERTIFICATIONS**

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

**Affirmatively Further Fair Housing** --The jurisdiction will affirmatively further fair housing.

**Uniform Relocation Act and Anti-displacement and Relocation Plan** -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

**Anti-Lobbying** -- To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;

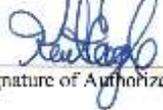
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

**Authority of Jurisdiction** --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

**Consistency with plan** --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

**Section 3** -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 135.

  
Signature of Authorized Official *KC* 02/05/2021  
Date

KENT CAGLE, CITY MANAGER  
Title

### Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

**Citizen Participation** -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

**Community Development Plan** -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

**Following a Plan** -- It is following a current consolidated plan that has been approved by HUD.

**Use of Funds** -- It has complied with the following criteria:

1. **Maximum Feasible Priority.** With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. **Overall Benefit.** The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) OCT 1 2020 - SEP 30 2022 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. **Special Assessments.** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

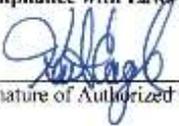
**Excessive Force** -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

**Compliance with Anti-discrimination laws** – The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

**Lead-Based Paint** – Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

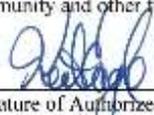
**Compliance with Laws** – It will comply with applicable laws.

	02/05/2021
Signature of Authorized Official <i>KC</i>	Date
KENT CAGLE, CITY MANAGER	
Title	

**OPTIONAL Community Development Block Grant Certification**

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CTR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

  
\_\_\_\_\_  
Signature of Authorized Official      02/05/2021  
Date

KENT CAGLE, CITY MANAGER  
\_\_\_\_\_  
Title

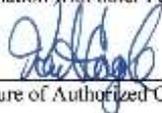
**Specific HOME Certifications**

The HOME participating jurisdiction certifies that:

**Tenant Based Rental Assistance** -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

**Eligible Activities and Costs** -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

**Subsidy layering** -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing.

  
Signature of Authorized Official *nd for* Date 02/05/2021

KENT CAGLE, CITY MANAGER  
Title

**Emergency Solutions Grants Certifications**

**NOT APPLICABLE**

The Emergency Solutions Grants Program recipient certifies that:

**Major rehabilitation/conversion/renovation** – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

**Essential Services and Operating Costs** – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

**Renovation** – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

**Supportive Services** – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

**Matching Funds** – The recipient will obtain matching amounts required under 24 CFR 576.201.

**Confidentiality** – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

**Homeless Persons Involvement** – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

**Consolidated Plan** – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

**Discharge Policy** – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

\_\_\_\_\_  
Signature of Authorized Official

Date

\_\_\_\_\_  
Title

**Housing Opportunities for Persons With AIDS Certifications**

**NOT APPLICABLE**

The HOPWA grantee certifies that:

**Activities** – Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

**Building** -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

\_\_\_\_\_  
Signature of Authorized Official

\_\_\_\_\_  
Date

Title

**APPENDIX TO CERTIFICATIONS**

**INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:**

**Lobbying Certification**

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

## Appendix - Alternate/Local Data Sources

<b>1</b>	<p><b>Data Source Name</b></p> <p>Neighborhood Study - Maplebrook</p>
	<p><b>List the name of the organization or individual who originated the data set.</b></p> <p>Community Development conducted a neighborhood needs study with the assistance of an intern from the Texas A&amp;M University-Central Texas campus. the Study includes an analysis of existing housing and land use as well as a resident survey regarding priority neighborhood needs.</p>
	<p><b>Provide a brief summary of the data set.</b></p>
	<p><b>What was the purpose for developing this data set?</b></p>
	<p><b>How comprehensive is the coverage of this administrative data? Is data collection concentrated in one geographic area or among a certain population?</b></p>
	<p><b>What time period (provide the year, and optionally month, or month and day) is covered by this data set?</b></p>
	<p><b>What is the status of the data set (complete, in progress, or planned)?</b></p>