



City of Killeen Council Workshop

Budget Discussion and
Solid Waste Transfer to General Fund
December 6, 2016

Dedicated Service – Every Day, For Everyone!



Where We Started

- FY 2017
 - \$1.4 Million drawdown on fund balance
 - \$14,672,035 projected fund balance, or 18.7%
- FY 2018
 - \$2.9 Million drawdown on fund balance
 - \$11,080,741 projected fund balance, or 13.9%
- Key Budget Considerations
 - Reduce reliance on fund balance
 - Fleet Replacement Program
 - Identify targeted cuts and revenue sources
 - Multiyear approach



Revenue Budget Progress

Revenues	2017 Estimated Current	2017 Estimated Revised	2018 Forecast
Revenues	\$78,532,409	\$78,532,409	\$77,655,452
Right-of-Way Reimbursement	\$0	\$1,400,000	\$0
Sale of Cemetery Property	\$0	\$300,000	\$0
Solid Waste Transfer	<u>\$0</u>	<u>\$1,677,216</u>	<u>\$0</u>
Total Revenue Adjustments	\$0	\$3,377,216	\$0
Total Adjusted Revenues	<u>\$78,532,409</u>	<u>\$81,909,625</u>	<u>\$77,655,452</u>



Expenditure Budget Progress

Expenditures	2017 Estimated Current	2017 Estimated Revised	2018 Forecast
Expenditures	\$80,630,512	\$80,630,512	\$80,479,970
Fuel Savings	\$0	(\$12,506)	(\$166,622)
Organizational Realignment*	<u>\$0</u>	<u>(\$495,600)</u>	<u>(\$702,049)</u>
Total Expenditure Adjustments	\$0	(\$508,106)	(\$868,671)
Total Adjusted Expenditures	<u>\$80,630,512</u>	<u>\$80,122,406</u>	<u>\$79,611,299</u>

*Position Reductions



Budget Progress Summary

Summary	2017 Budgeted	2017 Estimated Revised	2018 Forecast
Revenue Additions	\$0	\$3,377,216	\$0
Expenditure Reductions	\$0	(\$508,106)	(\$868,671)
Net Change in Fund Balance	(\$1,414,519)	\$1,787,219	(\$1,955,847)
Projected Unassigned Fund Balance	\$14,672,035	\$17,873,773	\$15,917,926
Unassigned Fund Balance Percent	18.7%	22.9%	20.3%
22% Fund Balance Surplus/(Deficit)	(\$2,563,663)	\$709,470	(\$1,296,717)



Solid Waste Transfer

- Closure of Fleet Replacement Program
- Solid Waste Economic Benefit
 - Reduced Expense Budget \$1,517,515
 - Returned Contribution \$491,826
 - Total FY 2017 Benefit \$2,009,341
 - Waste Disposal Trucks \$(332,125)
 - Proposed Transfer \$1,677,216



Solid Waste Fund

2017 Budget Impact	Adopted Budget	FRP* Closure Change	Adjusted for FRP* Closure	Adjusted for General Fund Transfer
Revenues	\$17,790,785	\$491,826	\$18,282,611	\$18,282,611
Expenses	<u>\$17,358,060</u>	(\$1,517,515)	<u>\$15,840,545</u>	<u>\$17,517,761</u>
Operating Surplus/(Deficit)	\$432,725		\$2,442,066	\$764,850
Projected Fund Balance	\$4,175,924		\$6,185,265	\$4,508,049
Fund Balance Percent	25.1%		40.9%	29.8%

*FRP – Fleet Replacement Program



Where We Are Now

FY 2017	Original	Revised
Net Change in Fund Balance	(\$1,414,519)	\$1,787,219
Projected Unassigned Fund Balance	\$14,672,035	\$17,873,773
Unassigned Fund Balance Percent	18.7%	22.9%
22% Fund Balance Surplus/(Deficit)	(\$2,563,663)	\$709,470

FY 2018	Original	Revised
Net Change in Fund Balance	(\$2,941,044)	(\$1,955,847)
Projected Unassigned Fund Balance	\$11,080,741	\$15,917,926
Unassigned Fund Balance Percent	13.9%	20.3%
22% Fund Balance Surplus/(Deficit)	(\$6,346,686)	(\$1,296,717)

Questions?



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